

ANNUAL REPORT



EQUESTRIAN
AUSTRALIA



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Cover: Chris Burton & Graf Liberty

Contents: Rozzie Ryan & GV Bullwinkle

ABOUT EQUESTRIAN AUSTRALIA



Equestrian Australia (EA) is the governing body for equestrian sport and competition in Australia. The organisation was established in 1951 and at this time was formally recognised by the international governing body, the Fédération Équestre Internationale (FEI), for the purpose of Olympic selection to the 1956 Olympic Games.

Australia has enjoyed rich success on the international sporting stage since its first appearance at the Olympics, earning itself a formidable reputation for producing world class equestrian competitors.

While EA has maintained its focus on high performance outcomes, in recent years it has embarked on new projects and implemented numerous strategies that aim to grow other sectors of the sport.

In 2010 the organisation developed seven strategic priorities which would become the focus of the organisation for the forthcoming five years.

'Creating our Future' provides a clearly articulated direction for equestrian sport within Australia for 2011 and beyond.

It aims to create a unity of purpose for all those involved and helps to position equestrian within an increasingly competitive sport and entertainment market.

'Creating our Future' builds on the successes of the past and outlines where energy and resources will be targeted into the future.

The following seven strategic priorities set clear objectives and direction for EA:

1. Create a national, contemporary approach to membership which is attractive to clubs, spectators, supporters, fans and other equestrian groups
2. Develop a fully integrated national high performance pathway from talent identification through to elite competitor
3. Introduce equestrian as a curriculum option to all Australian schools
4. Package and promote Equestrian Australia's offering to raise awareness of the sport amongst corporate businesses, primary industry and the general public
5. Stream live feeds of equestrian sporting events and results
6. Propose hybrid versions of the sport to grow the spectator and participant base
7. Develop a nationally synchronised multi-sport annual calendar of events which features an iconic event.

While focused on implementing the strategy, equestrian sport will continue to:

- Enhance the level of education provided to riders, officials and administrators
- Improve the level of resources available to support all members including strengthening the financial foundation of the sport
- Develop an integrated national policy and procedures framework
- Focus on a national systems and policy teaming with a state coordinated approach to the delivery of equestrian sport within Australia
- Communicate with member organisations and stakeholders and represent their best interests within equestrian sport
- Create ongoing and increasing international success at Olympics, WEG and international competition.



EQUESTRIAN
AUSTRALIA



REPORT

Equestrian Australia Chairman
Dr Warwick Vale



On behalf of the Board, welcome to the Equestrian Australia annual report for 2013-2014. It is a pleasure to provide you with an update on the achievements of the organisation during the recent financial year and advise you of the plans we have for the forthcoming period.

The start to financial year 2013-14 brought with it a major change to the organisation's membership structure. Following a two year consultation, EA and the state branches implemented a national approach to membership on 1 July and I'm pleased to say the simplified structure has led to an 8.1% growth in the first year. The Board is committed to growing the membership base and has identified the development of a complete pathway, starting with our junior program Ready Set Trot, as a key priority for the organisation moving forward. To this end, in the next financial year EA will look to appoint two development officers who will work closely with the states to build upon the growth that has been achieved.

With a view to ensuring the organisation is following best practice, the Board initiated a review of the National Coaching Accreditation Scheme (NCAS) as well as a governance review during 2013-14. The NCAS review, led by Kevin Thompson from the Australian Sports Commission (ASC), is assessing the current systems within our coaching education program in order to improve coaching accreditation processes, attract new coaches and provide further value to all involved in our education system. Former EA Chairman Paul Biancardi is heading up the governance review panel which is looking at how the organisation's current governance arrangements compare to those of other sporting federations both here in Australia and overseas. The intention is to develop a modern governance structure that is also aligned with the good governance principles set by the ASC. The Board is of the view that efficient, responsive, adaptive and flexible governance will set the sport on the right pathway for success in the future. Member and sport stakeholder feedback has played an important role in each review and recommendations are expected to be presented to the Board for consideration in the next financial year.

An ongoing priority for the Board has been to deliver a sustainable and long-term ICT solution for the organisation and I am pleased to report that much progress has been made in this area. During the reporting period a review of the former ICT asset 'equenet' was undertaken, as was a rigorous scoping exercise which identified the full future IT requirements for the sport. The review was led by an external consultancy group with input from the state branches as well as the ASC. The approach the Board has taken in this process was underpinned by a unity with the Branches that was defined by co-ownership, cooperation and co-responsibility. As well as highlighting the sport's future IT needs, the review and scoping exercise concluded that equenet is not the most efficient solution for the sport moving forward and as such it will not be utilised in the future solution. As of 30 June negotiations were underway with the future provider and the Board looks forward to announcing the ICT plans for the sport in the second half of 2014.

At its October 2013 AGM the Board established a consultative Hendra Working Group to begin the process of formalising the organisation's policies for Hendra vaccination. After considering multiple viewpoints the Board endorsed the EA Hendra Vaccination By-Law - a policy requiring organising committees of EA and FEI Events to complete a questionnaire during their initial planning stages to determine if their event requires classification as a Hendra Vaccinated Event (HVE). The board is committed to implementing a vaccination policy that protects and safeguards EA members and event organisers, and as such Hendra will remain a priority for the Board moving forward.

The Board and EA staff finalised the implementation of a new budgeting and financial reporting software platform that now further enhances the financial management and reporting of EA. This platform has already shown its worth and can be utilised by the Branches when needed.

The Board has been pleased to be able to work closely with the Australian Dressage Committee, facilitating sessions on strategic sport planning and the scoping of potential business opportunities and stakeholder alliances. Developing achievable and innovative strategies for growing and enhancing each of our sport disciplines is a priority for the Board and it is pleasing to see tangible progress in this area. This relationship sets a model for future engagement and activity for all other sport committees.

On the competition front Australia's top riders were kept busy with their preparations for the FEI World Equestrian Games 2014. Mary Hanna won the Pacific League World Cup Dressage Final and went on to compete at her fourth FEI World Cup Final; Boyd Exell won his sixth consecutive FEI World Cup Driving title; Jamie Kermond was crowned Australian Show Jumping Champion and the winner of the Australian League of the FEI World Cup Jumping series, which earned him a start in the FEI World Cup Final alongside Australia's leading jumping rider Edwina Tops-Alexander.

At its October AGM the Board confirmed the reappointment of EA CEO Grant Baldock for a further three years. We have a great mix of experience on the Board and the stability we have been able to create amongst our leadership team, both at a Board level and with Grant, will allow us to continue to pursue the goals we have laid out for the sport. The work of the enthusiastic staff at the EA National Office led by Grant has been crucial to the success of the various programs and initiatives that have been implemented. On behalf of the Board I thank them for their tireless efforts.

In closing I would like to thank our program partners the Australian Sports Commission, Australian Olympic Committee and Australian Paralympic Committee. EA is firmly focused on achieving the Rio outcomes identified in the ASC's Winning Edge plan and will continue to support our athletes as we inch closer to the Rio 2016 Olympic and Paralympic Games.

On behalf of the Board I would like to take this opportunity to extend thanks to our discipline chairs and committee members for dedicating their skills and time to making our sport better. Finally thank-you to our volunteers, administrators, clubs, officials, coaches and owners who are the backbone of this sport. As Chairman, I personally thank my fellow Board members for the time, commitment and work they have put into the governance of EA over the last year. I have appreciated their valuable counsel and support.

The year ahead will see EA put into action the recommendations from the NCAS and governance reviews, begin work on the first phase of the new ICT platform, work with the states to increase membership and support Australia's teams at WEG. Other projects on the horizon include the launch of a marquee events strategy which will see EA work with Australia's major international equestrian events to increase their profile and in turn revenue and a new website which will better meet the needs of members.



REPORT

Equestrian Australia CEO Grant Baldock



A key focus of Equestrian Australia in the reporting period was on the preparation of Australia's elite riders and their horses for the FEI World Equestrian Games (WEG). The announcement that Australia would be one of only nine nations represented in all disciplines is not only a testament to our riders and horses, but also demonstrates the depth and diversity of talent that exists within equestrian sport in Australia. It was also the first year of the four year Rio 2016 Olympic/Paralympic Games cycle and management has worked closely with the Australian Institute of Sport (AIS) during this time to put into action EA's high performance plan which is aligned to the AIS Winning Edge strategy.

Aussie riders pulled out all stops in a bid to secure their position on Australia's WEG team and we saw some amazing results. Here in Australia Chris Burton and TS Jamaimo won the Australian International Three Day Event CCI4* while over in the UK Sam Griffiths won the Badminton Horse Trials CCI4*. Dressage combination Maree Tomkinson and Diamantina IV secured a position on Australia's long list for dressage after becoming the top ranked rider in a three round nomination series which reserved a position on the long list for an Australian based combination.

Senior riders weren't the only ones to impress on the world stage. Erin Krahn represented Australia at the FEI World Endurance Championships for Young Riders and came home with the bronze medal and Australia's Young Rider Eventing and Jumping teams won their Oceania team clashes against New Zealand, as did our senior Jumping team.

Paralympic gold medallist Joann Formosa OAM was the recipient of the FEI's Against All Odds Award and she travelled to Switzerland to be presented with the award by FEI President HRH Princess Haya.

In a positive move for those involved in the sport of endurance, EA and the Australian Endurance Riders Association (AERA) reached an agreement in 2013 that has seen EA take on responsibility for the administration of FEI endurance riders and officials.

A key outcome of the FEI General Assembly in 2013 was the establishment of the Oceania Equestrian Federation (OEF) of which Australia and New Zealand are founding members. The OEF has been established to assist in building equestrian sport throughout our region and provides us with a strong voice on the international stage, allowing us to better represent the interest of our riders, officials and coaches at the FEI. While at this time EA and Equestrian Sports New Zealand are the first to sign on to the OEF, the intention is to grow the federation to include countries from our wider region.

During the year EA Officials were rewarded with significant FEI postings with Sue Cunningham named on the FEI's Para-Equestrian Committee. Congratulations also to Sharyn Gregory who was appointed as the FEI's chief classifier for Para-Equestrian.

In March 2014 EA welcomed Ariat Australia to its sponsorship stable as a major national partner. The sponsorship will see the leading apparel supplier outfit Australia's WEG team. Long term EA sponsors KER and Barastoc also announced their continuing partnership, signing a two year agreement in which they will provide their expertise and knowledge to EA's education programs. We also recognise national partners IRT and Gow Gates Insurance Brokers for their ongoing support of major programs and events.

Junior program Ready Set Trot, which is supported by the Australian Sports Commission (ASC) and run by EA in conjunction with Pony Club Australia, continues to gain momentum with 25 riding centres around Australia offering the stable skills component of the program. The ongoing success of this program can be attributed to the dedicated EA coaches who operate within these centres and provide young people with the opportunity to begin their foray into equestrian sport. Beginning in 2015 the Federal Government has signalled a new program 'Sporting Schools' will replace the Active After Schools Communities program and equestrian has been identified as one of 35 sports to benefit from inclusion in this program. EA also welcomed ongoing participation funding pledged by the ASC which will support new initiatives that will work to build upon the 8.1% membership growth that our new national structure achieved in its first year.

For the first time Equestrian Australia offered funding assistance to clubs through a club development grant. \$30,000 was set aside for clubs to assist with facilities upgrades, purchasing of new equipment, membership recruitment and volunteer programs. 16 clubs shared in the funding pool and I am pleased to advise the program will run again in FY 14/15.

EA recorded a deficit of \$101,687 in FY 13/14 which is attributable to writing down the value of equine to zero. Despite this EA's balance sheet is in a strong position as our Homebush premises were revalued which returned a gain of \$493,369 to the revaluation reserve. Taking this into account actual reserves have increased by \$391,682 in FY 2014.

Looking ahead, it promises to be an exciting year for equestrian sport in Australia. Ready Set Trot and the national membership structure offer significant opportunities for continued growth and development, a more sophisticated and user friendly website as well as a new strategy focused on supporting events to raise their profile and profitability will also offer exciting opportunities. But the major focus will undoubtedly be the World Equestrian Games and we look forward to cheering on our teams in Normandy.

In closing I would like to thank the board, led by Chairman Dr Warwick Vale, for their ongoing commitment to the growth and development of the sport at all levels. I would also like to thank my team at the National Office who go above and beyond the call of duty to deliver the programs and initiatives for the benefit of our members and stakeholders. Congratulations to our riders, coaches, officials and thank-you to the volunteers, administrators and event organisers for your contribution to another great year.



MESSAGE from the Australian Sports Commission

It has been another significant year for the Australian Sports Commission and the sports network as we continue to work together to pursue victory on the world stage and inspire all Australians to experience the joy of sport.

Despite a challenging economic environment, in 2013–14 the Australian Government invested almost \$120 million in our national sporting organisations. In high performance, Australia's Winning Edge continues to evolve as we target sports with potential to deliver international success and invest more in our most promising athletes.

Some highlights in 2013–14 have included:

- **Campaign Rio** — a partnership between the AIS, Australian Olympic Committee and Australian Paralympic Committee to prepare athletes for the Rio Olympic Games.
- **AIS Centre for Performance Coaching and Leadership** — the Centre continues to develop Australia's coaches and high performance leaders, with a Podium Coach program launched.
- **AIS Sports Draft** — a fast-tracked development program for talented athletes who are interested in transferring to Olympic or Commonwealth Games sports.

Our work with sports to reform governance structures and develop their strategic and commercial capabilities also continues. The ASC is determined to create better businesses and we are leading the way with a lean and agile operating model, a new AIS brand, and continued focus on philanthropy through the Australian Sports Foundation.

Grassroots participation remains a key priority, with the Australian Government's announcement of the Sporting Schools program a significant endorsement of community sport. The \$100 million program will commence in 2015 — reaching more than 850,000 children — and will enable sports to boost their participation numbers.

Australian sport is on a transformative journey. Few periods have been filled with so much activity or so much promise, and I appreciate your hard work and support over the past year. By joining us on this journey you continue to prove your capacity to succeed in this ever-changing sporting landscape.

Mr John Wylie AM
Chairman
Board of the Australian Sports Commission





REPORT CARD

Strategic Priorities

Equestrian Australia's strategic priorities deliver one vision and one purpose for all levels of the sport, from the national office through to states, disciplines and committees. Below outlines some of the achievements and progress that has been made for each of the priorities.

Create a national, contemporary approach to membership which is attractive to clubs, spectators, supporters, fans and other equestrian groups

Tactic	Outputs/outcomes
Launch national membership structure	A national membership structure launches on 1 July reducing the number of categories from 45 to six. In the first year there is an 8.1% growth in membership achieved nationally.
Offer an entry level participation program for young people.	Ready Set Trot, a joint initiative of Equestrian Australia and Pony Club Australia enters its second year. As of 30 June there are 114 centres around Australia and 2,196 young people have participated in the program.
Club engagement	<ul style="list-style-type: none"> A \$30,000 grant is offered to clubs to go towards club equipment with 16 sharing in the funding pool. Development and release of a club manual to provide administrators with information and assistance in the areas of risk management, horse welfare, member services, club promotion and event management. EA launches a dedicated e-Newsletter for its affiliated clubs titled Connect. Clubs are offered an opportunity to win a visit from members of Australia's WEG team through a fundraising competition to support Aussie riders.
National Conference	EA hosts its second national conference bringing together equine and sports specialists for a two day sharing of information. \$10,000 in funding assistance was made available to interstate and regional clubs to attend.
EA and PCA relationship and joint initiatives	Junior participation program Ready Set Trot enters its second year.
EA and AERA agreement	<ul style="list-style-type: none"> EA assumes responsibility for the administration of FEI endurance riders and officials. Opportunities for FEI endurance officials to attend relevant EA courses in the Oceania Region. Endurance riders who become EA members have access to the EA national insurance package as well as high performance opportunities.

Stream live feeds of equestrian sporting events and results

Tactic	Outputs/outcomes
Develop an EA channel that can stream events live around the country	Development of a new website is underway. Research and scoping of live streaming continues and how this can be integrated into the new equestrian.org.au platform.

Develop a fully integrated National High Performance Pathway from talent identification through to elite athlete

Tactic	Outputs/outcomes
Implement High Performance plan for 2014-2020	EA's High Performance Plan is aligned to the Australian Institute of Sport's Winning Edge Plan with a focus on medal delivery and Championship and Games results. The following targets have been set: WEG 2014 Eventing – medal Jumping – Qualify for Rio Dressage – Quality for Rio Para-Equestrian – medal RIO 2016 Olympic – 1-2 medals Para-Equestrian – 1-3 medals
Further develop the Veterinary Support Program	Head vet and discipline vets appointed through to Rio 2016. Proactive veterinary management practices continue between vets, riders and owners to ensure soundness and fitness of horse within the varied DTE (Daily Training Environments) throughout the world.
Introduce a Horse Owners and Syndication/Patrons program to support and guide owners	<ul style="list-style-type: none"> Owners-Patrons program established with John Winning appointed as independent Chairperson. ASC funded research project investigates feasible and potential models to horse ownership for EA and relevant stakeholders. An owners syndicate formed to acquire TS Jamaimo for eventing rider Chris Burton. The combination is long-listed to Australia's Eventing Team for WEG 2014.
Individual Combination Planning	<ul style="list-style-type: none"> Combination reviews undertaken to identify areas of performance enhancement. Individual plans tailored to suit specific improvement areas with benchmark six month review periods. Regular clinic days with specialist coaches.
Develop and implement IT strategies to support the High Performance Program	Web-based High Performance Database HAMS (Horse and Athlete Management System) allows for the central management of a horse and rider.

Introduce equestrian as a curriculum option to all Australian schools

Tactic	Outputs/outcomes
Ready Set Trot	<ul style="list-style-type: none"> Ready Set Trot Playground Skills is offered in Australian schools with 2,098 young people completing the program in FY 13/14. EA engages students of TAFE NSW and TAFE VIC to deliver Ready Set Trot Playground Skills through the Australian Sports Commission's Active After Schools Communities Program. Olympians and elite squad riders conduct visits to promote equestrian sport in schools.
Align with a National Training Package to offer certificate courses and assessable options through year 11-12 and TAFE	Preliminary meetings held between EA and stakeholders to assess the feasibility of this initiative.
Promote riding and horse management programs in appropriate schools	Continued the school discount for resources to get students and teachers involved in the programs. The offer was promoted through the states.





Package and promote Equestrian Australia's offering to raise awareness of the sport amongst corporates, primary industry and the general public

Tactic	Outputs/outcomes
Develop attractive sponsorship proposals for corporates	Ariat Australia joins EA sponsor stable as a major national partner and the official uniform supplier of the Australian Equestrian Team.
Develop a marquee event to attract new sponsors and spectators	<ul style="list-style-type: none"> Equestrian Grand Final EGF (as part of EQUITANA) is held for the third year and a national television broadcast is extended from a 1.5 hour program to 2 x 1 hour programs. EGF achieves national media exposure through the Today Show. Event attracts Be the Influence as Naming Rights Sponsor.
Develop new EA and state branch websites	Following an extensive tender process a new website service provider is appointed with the new mobile and tablet device friendly sites due to go live in August 2014.
Equestrian Australia Awards of Excellence Gala Night to recognise and promote the heroes of the sport	Awards Night is held in Sydney attracting 170 people. EA inducts an additional eight people and one horse into the Hall of Fame.
EA merchandise to provide additional revenue and a member clothing range	Online store - shop.equestrian.org.au offers exclusive merchandise and discounts to EA members.

Develop a nationally synchronised multi-sport annual calendar of events which features an iconic event

Tactic	Outputs/outcomes
Be the Influence Equestrian Grand Final	Be the Influence Equestrian Grand Final cements itself as a premier equestrian event in Australia attracting crowds in excess of 9,000 at EQUITANA Sydney.
Work with Discipline Committees to better develop each sport's calendar	Discipline committees continue to work with event organisers to develop their own calendar of events.

Propose hybrid versions of the sport to grow the spectator and participant base

Tactic	Outputs/outcomes
Use the Equestrian Grand Final (EGF) as a vehicle to establish hybrid versions of the sport	Be the Influence Equestrian Grand Final returns to Sydney in 2013. Exhibition Eventing format continues to gain traction attracting strong crowds and national media coverage.
Develop hybrid versions of events and sports to be standalone events	Discussions continue with organising committees about different events that could be run in Australia with some trialling their own hybrid type events.

JOANN FORMOSA



In 2013 gold medal winning Para-Equestrian Joann Formosa was awarded the FEI's Against All Odds award. The London Paralympic Gold medallist travelled to Switzerland in November 2013 to attend the FEI's annual gala awards night where FEI President HRH Princess Haya presented her with the accolade.

The Against All Odds award is presented to a person who has pursued their equestrian ambitions in the face of adversity.

Despite suffering a debilitating injury after trying to shut a gate while sitting on a horse, Victorian based Formosa never gave up on her dream to represent her country on the world stage. She got the chance to fulfil her lifelong aspiration in 2012 when she was selected to represent Australia at the Paralympic Games.

At the age of 51, Formosa made her Paralympic Games debut and the outing soon turned historic when she became the first Australian to win a Paralympic gold medal since the Sydney 2000 Games. On her way to victory in the grade IB individual championship test, Formosa ended the reign of the world's most successful Para-Equestrian rider to-date, Great Britain's Lee Pearson. Prior to London, Pearson, a nine time Paralympic gold medallist, had won the grade IB individual championship test at the three previous Paralympic Games.

Formosa was shocked and humbled when she received the call from the FEI and attributed her success to a positive attitude and her horse Worldwide PB.

In January 2014 Formosa was recognised in the Australia Day honours list, receiving an order of the merit of Australia (OAM) for service to sport as a gold medallist at the London 2012 Paralympic Games. In attaining the award, Formosa was among more than 30 Paralympic gold medallists to be recognised.

HIGH PERFORMANCE

After a detailed review of the London 2012 Olympic and Paralympic Games, Equestrian Australia aligned with the Australian Institute of Sport and the combined campaign of Australia's Winning Edge plan to focus high performance on medal delivery and Championship & Games results.

2013/2014 saw the implementation of this revised strategy with operational plans and new initiatives in each discipline focusing on high performance results. With outcomes clearly set for Rio (one Olympic medal and one Paralympic medal) these targets were also set for the World Equestrian Games (WEG) 2014 in order to benchmark and track our performances.

The targets for WEG 2014 are as follows:

Eventing	medal
Dressage	Rio Olympic Games Qualification
Jumping	Rio Olympic Games Qualification
Para Equestrian	medal

In addition to the above, recommendations from the Australian Sports Commission Review and Equestrian Australia's own High Performance Review Panel were implemented and complimented the revised strategy.

The year focussed on WEG preparation and it was deemed critical to review the team selection policies and procedures to ensure a clearer and redefined procedure. This, together with some new national selector appointments across most disciplines, provided a good opportunity to implement new streamlined initiatives in team selection for the Games.

A collaborative and collective approach was taken with members and stakeholders, all of which have a vested interest in the organisation's high performance outcomes. This involved seeking input from the relevant discipline committees, state branches and riders in the development of the applicable high performance plans which enabled greater connectivity with the equestrian community and high performance strategies.

In order to assist with the achievement of the desired outcomes the following initiatives have been implemented.

Individual combination planning

- Combination reviews undertaken to identify areas of performance enhancement
- Individual plans tailored to suit specific improvement areas with benchmark six month review periods
- Regular clinic days with specialist coaches addressing the above
- Off horse programs to complement the above
- Event support to identified team events to mirror best team practice.

Behavioural profiling (Eventing/Para-Equestrian)

- Hogan profile assessments undertaken on nominated riders and key team personnel in Eventing and Para-Equestrian.

HAMS (Horse and Athlete Management System)

- Web based high performance database management system that features an integrated information system to centrally manage and collate rider, horse, veterinary, Sports Science Sports Medicine (SSSM), performance, training, competition and administration information.

Technical analysis

- Use of video and software analysis systems to review performance in both competition and training.

FIELD OF PLAY

The highlight of the year for EA High Performance was the courageous win of Sam Griffiths and Paulank Brockagh at the 2014 Badminton Horse Trials CCI4*. The mare, owned by Sam and the Posford family, excelled in the challenging conditions of Badminton across all three phases to take out the prestigious event. This win not only reminded the eventing world of Sam and Australia's presence at the highest level, it also further proved Australia is on track to ultimately achieve its Winning Edge outcomes for Rio.

Australia was also represented at the FEI World Cup Final 2014 in Lyon (FRA) with Mary Hanna participating in the Dressage Final and Edwina Tops-Alexander and Jamie Kermond participating in Show Jumping Final.

On a sad note 2013 saw the passing of Jim Dunn OAM. Jim was a noted character amongst the Australian equestrian community and the sport of eventing internationally. Jim was integral in eventing for over twenty years in the capacity of Chef d'Equipe, selector and mentor for many Australian teams and riders. Jim was a significant contributor to the golden age of Australian equestrianism and will be long remembered and missed.

EXTERNAL INFLUENCES ON PERFORMANCE

- As reported last year the ongoing challenge EA faces is running the High Performance program across multiple continents and the distance for travel within Australia. With two programs running concurrently in the northern and southern hemisphere, resources need to be allocated appropriately to ensure the outcomes set by the program are achieved.
- Developing horse power and retaining quality squad horses also remains a priority. Refined initiatives including researching variations of horse ownership models, managed syndicates, establishment of a patrons program and a collaborative approach in the management of horses, riders and owners alike is critical moving forward.
- Logistical planning and quarantine restrictions surrounding horse transport specifically into South America leading into Rio 2016 will require ongoing investigation in order to apply best practice to ensure our expected outcomes.
- Expectations on high performance delivery has increased and ongoing support and funding is dependent on this delivery. Awareness of high performance programs and outcomes alongside stakeholder collaboration is important in maintaining long term sustainability in the success of the sport.

MOVING FORWARD

With the World Equestrian Games upon us it will be critical to assess our performances as well as review all elements of logistics, operations and functions of the team and the High Performance program in general. Once the review has been undertaken a revised High Performance Plan will be drafted outlining the objectives, strategies and initiatives for Equestrian Australia High Performance from 2014 to 2020.

It is important that the High Performance Plan is a whole of sport document outlining direction for Olympic, Paralympic and Non-Olympic disciplines including a National Pathway Framework designed for short and long term success and sustainability. Planning will also commence for Rio 2016 to ensure the desired outcomes

as set by Australia's Winning Edge are on track. Due to the unique nature and circumstances surrounding the Rio Games, collective planning with the FEI, Australian Institute of Sport, Australian Sports Commission (ASC), Australian Olympic Committee and the Australian Paralympic Committee will be instrumental in our success.

CHRIS BURTON AND TS JAMAIMO

In order to maintain and retain quality horse power for Australia an Owners-Patrons Program was established. In late 2013 John Winning was appointed as the program's independent Chairman to lead strategies including a syndication style model that will allow EA to assist some riders in retaining quality horses.

A joint initiative with the ASC and EA led to a research project being undertaken by an independent consultancy company, Pitcher Partners. The scope of the project was to investigate feasible and potential models to horse ownership for EA and its relevant stakeholders.

One example of a syndication model that was formed and initiated was the TS Jamaimo Syndicate.

After regular rider Will Enzinger had an unfortunate accident which resulted in a broken leg in preparation for Adelaide CCI4*, the ride on TS Jamaimo was offered to Chris Burton who was visiting Australia from his base in the UK. After a strong performance across all three phases Burton and TS Jamaimo were crowned victors of the 2013 event (below).

The horse owned by the Pearce family had been for sale and after its success at Adelaide it was identified that Burton and Jamaimo could be a possible WEG pairing for Normandy in 2014. The potential purchase was pitched to Burton and the newly formed Owners-Patrons Program as a possible medal winning combination for WEG that could assist with Australia's Winning Edge outcomes. Eleven shares were distributed amongst friends of Equestrian Australia, Patrons Program members as well as current and new owners of Chris Burton's and the TS Jamaimo syndicate was formed.

"James" was relocated to Chris' base in the UK via EA partner IRT and soon after began his campaign for WEG. The combination entered and completed Badminton CCI4* amongst various other events and subsequently gained long list selection to Australia's WEG 2014 Eventing Team.

The objectives of the syndicate were to contribute to Australia's Winning Edge outcome, have a feasible start and end point and most importantly provide a positive and enjoyable experience for all members. The TS Jamaimo Syndicate model has proven to be a successful pilot forming a basis for future projects available for riders who can contribute to Australia's Winning Edge outcomes.



EDUCATION

This reporting period saw many milestones accomplished and a new range of initiatives implemented, aiming to make the education process simple for members.

NCAS REVIEW

The Board initiated a review of the EA coach education framework and this has been ongoing since October 2013. A panel was formed including members of the Australian Sports Commission (ASC), Board Members, National Education Manager and EA coaches. The review is assessing the current coach education pathways to ensure it complies with industry best practice and is meeting the needs of all stakeholders including the ASC, EA and its state branches as well as the broader equestrian industry.

NEW STREAMLINED NATIONAL STRUCTURE FOR PROMOTION OF JUMPING JUDGES

Over the reporting period a new streamlined National syllabus for the promotion of jumping judges was implemented. All judges' clinics will now use the new syllabus and all states now have the same career path, standards, courses and tests for their judges.

EA FEI OFFICIALS ASSISTANCE FUND

Four individuals received funding as part of EA's FEI Officials Assistance Fund:

Sue Cunningham (NSW) – judged at a CPEDI3* event in Germany

Penny Dodd (WA) – attended an Eventing Stewards course in NZ (maintaining)

Sue Brown (SA) - Eventing Stewards course in NZ (maintaining)

Bronwyn Guillott (SA) - Eventing Stewards course in NZ (promoting)

The recipients shared \$4,000 in funding assistance to put towards the cost of attending FEI Officials courses internationally. All current and accredited EA Level 3 Officials and FEI Officials were eligible to apply for the grant which must be used for first time FEI accreditation, promotion or to attend refresher courses.

FEI STEWARDS COURSE

In December 2013 four Australian stewards had the privilege of attending an FEI Stewards Course held in conjunction with the Puhinui International Horse Trials, in Auckland New Zealand. All recipients received some financial assistance with some of the expenses associated with attendance of the course covered.

The course was presented by Australia's Steward's General for Eventing Chris Wallis and assisted by Margie Haworth-Molloy, an FEI Level 2 Steward from the USA. The course was made up of a combination of theory and practical sessions at the event venue. Participants learned from the presenters' sessions, visiting the event venue and found observing the way a competition was run in another country to be interesting and enlightening. Participants found networking and learning from the experiences and backgrounds of other international stewards attending the course an invaluable opportunity.

Western Australian Penny Dodd has an extensive background in officiating in everything equestrian ranging from an assistant judge at the Perth Royal Show to jump judging at the London Olympics an experience she described as a career highlight.

"The financial contribution towards my expenses for travelling to New Zealand to attend an FEI Eventing Steward's Refresher Seminar was very much appreciated. The cost of maintaining accreditation for any official in Australia is very high, but even higher when located in Western Australia," explained Dodds.

"Attendance at the seminar, not only gave me the opportunity to retain my accreditation, it also allowed me to see how this level of event is run in another country. I am pleased to add, that we do it very well here in Australia," said Dodds.

At the conclusion of the course Australia could boast three new FEI Level I Eventing Stewards.

KEY APPOINTMENTS

Para-Equestrian Classifier Sharyn Gregory was appointed as Chief Classifier for the FEI while Sue Cunningham was chosen to sit on the FEI's Para-Equestrian committee.

LEVEL 3 COACHING COURSE

After a decade long hiatus, the first level three coaching course was staged in 2012 and this was followed by a second intake during 2013/14 resulting in a further three coaches obtaining their level three status. After completing group and individual assessments Will Enzinger, Amanda Ross and Caroline Twomey gained their level three status.

REGISTERED COACHES

	2012/13	2013/14
Coaches	975	907
New trainees	78	78
New coaches	56	74

EXTERNAL INFLUENCES ON PERFORMANCE

- The changing expectations of students in the vocational education sector. The need to meet these expectations with increasingly flexible delivery and transferability of qualifications across sectors and institutions.
- The need to make available more online content and learning opportunities.

MOVING FORWARD

The outcomes of the NCAS Review will be used to shape EA's NCAS program moving forward so that it offers greater accessibility for individuals to start on the coach education pathway and to improve completion rates, without compromising coaching standards. The education department is focusing on more innovative tools and delivery methods to better service coaches and officials.

NATIONAL CONFERENCE

The EA National Conference was held at Sydney University on the 16th & 17th August 2013. The conference was open to anyone involved or associated in equestrian pursuits, aiming to provide an opportunity to enhance the personal and professional development of EA members and non-members alike.



The conference attracted an enthusiastic crowd, all eager to learn from a variety of guest speakers from within and outside the equine community. The two day event provided a great opportunity for various groups across the industry to come together and share ideas, learn of new technologies and to gain varying perspectives from a host of industry and sporting professionals.

Highlights of the busy program included keynote addresses from acclaimed speaker and author Janine Shepherd (below) and Olympic cycling gold medallist Brad McGee (left).

Olympic gold medallist McGee recounted his gruelling training regimes during his professional cycling career, during which his coach believed in pushing the athletes beyond all boundaries to create a team of riders who were the fittest both mentally and physically.

Janine Shepherd displayed her determination and incredible fighting spirit and recounted the highs and lows that she has been through. A cross country skier selected for the Olympics, Janine's life was irrevocably altered whilst she was on a cycling ride and was hit by a truck. Janine's subsequent heart wrenching story of her six months on a spinal board in hospital and then defying doctors' predictions that she would never walk again to go on and obtain a commercial pilot's licence was truly inspirational.

For the first time \$10,000 in funding assistance was offered to clubs from interstate and regional areas so they could attend the conference.

One of the grant recipients was the North West Equestrian Group which is based in Hughenden (QLD). The club's membership spans a vast geographic area reaching from Charters Towers to Julia Creek, Longreach through to the Gulf. As The North West Equestrian Group are a newly established club they found the presentations on club governance, sponsorship, social media and insurance extremely valuable and their presence at the conference has helped in promoting equestrian in their region.



PARTICIPATION AND DEVELOPMENT

The implementation of Equestrian Australia's new national membership structure and the continuing popularity of Ready Set Trot made for a busy year in participation. The introduction of the new membership structure was met with a growth of 8.1% which is a significant improvement on last year's membership figures.

Participation rates of EA and Pony Club Australia's junior program Ready Set Trot increased by 58.7% based on the previous year with growth recorded in both Playground Skills and Stable Skills.

NATIONAL MEMBERSHIP STRUCTURE

2013 saw the introduction of a new national membership structure with the aim to bring about consistency in membership status and greater recognition for all members of the equestrian community.

The main point of difference between the former structure and the new is that it reduced the number of membership categories from 45 to six. Not only has this provided for a more simplified membership structure, but it also offers a consistent approach across the states with an aim to attract more members.

Initial feedback provided by state branches and national discipline committees has been positive and reaffirmed the need for a simplified approach. The greatest area of growth was recorded in the participant category where there was a 60% increase compared to (comparable categories of) the previous year. As well as registering more individual members, a number of clubs have also reported increased membership, some up to 40%.

CLUB DEVELOPMENT GRANTS

In August 2013 Equestrian Australia announced a \$30,000 funding pool available to equestrian clubs as part of the new EA Club Development program.

The EA Club Development program afforded clubs an opportunity to apply for funding to assist in the areas of facilities upgrades, purchasing of new equipment, membership recruitment programs and volunteer programs.

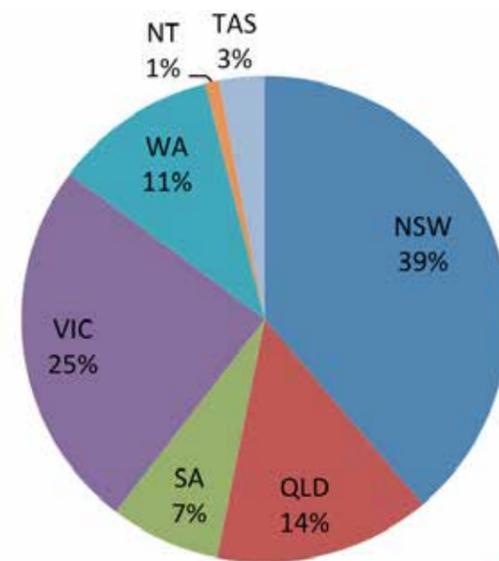
The Sunshine Coast Riding for the Disabled was one of 16 clubs to receive an inaugural Club Development Grant. The grant was to go towards upgrading their current equipment at the centre and towards the building of their new arenas.

"Our centre received a grant for a dressage arena which we have purchased and used for in-house training for our dressage squad which now consists of six very keen riders of varied ability. We will be, upon completion of our new all-weather outdoor arena, starting invitational RDA and Para-Dressage competitions and will also look at staging Open Associate Competitions in the new year," said President and Head Coach, Mathilde Sormani.

The huge success of the program will see it return in 2014/15.

MEMBERSHIP ANALYSIS

Category	30-Jun-13	30-Jun-14	Growth
Senior	8635	8538	-1.12%
Junior	4397	4125	-6.19%
Participant	2284	3667	60.55%
Supporter Official	694	684	-1.44%
Supporter	831	794	-4.45%
Life/ Hon Life	196	247	26.02%
PCA Dual		411	NA
Other	45		NA
TOTAL	17082	18466	8.10%



*WA and QLD/NT's renewal period runs on a calendar year with all other states/territories running on a financial year. These figures are correct as of 30 June 2014

EXTERNAL INFLUENCES ON PERFORMANCE

- The costs associated with running a successful riding school are a significant barrier to implementing the Ready Set Trot Stable Skills program. To counteract this centres have been afforded more flexibility within the program so they are able to best utilise their resources.
- Increased cost of living puts pressure on households meaning that non-essential spending on areas such as sport is reduced. Flexibility of the program as well as development of a pay as you go type pathway will allow the program to meet the demands of its customers in regards to their financial situations.

MOVING FORWARD

The main focus on the next 12 months will be the creation and establishing of a complete pathway for participation in equestrian sport. Ready Set Trot will fit into this pathway and additional programs will be created to assist junior riders to their first competition if they wish. The new participation pathway will also include options for adult riders to either begin their equestrian journey or re-join after time away from the sport.

December 2014 will see the conclusion of the Australian Sports Commission's Active After School Communities program. The new look 'Sporting Schools' program will give more schools the opportunity to participate in sport before, during and after school hours. Ready Set Trot has been selected as one of the 35 sports that will be available for selection by schools across Australia. The implementation of the Sporting Schools program will commence in January 2015.

READY SET TROT

As of 30 June 2014 there were 25 centres around Australia offering Ready Set Trot Stable Skills – a 16 hour program which teaches basic riding skills and safety as well as the responsibility that come with having a horse. The biggest growth area was New South Wales where the number of delivery centres increased from one to seven over a six month period.

Monique Miller, owner and operator of Regal Riding School in Berry on the south coast of NSW, operates one of the state's seven Ready Set Trot Delivery Centres. Monique is an EA Introductory Coach with a small riding school catering mostly to beginner students.

Monique has seen demand for Ready Set Trot increase exponentially since first offering the program in February 2014. She plans to take six Ready Set Trot graduates to an upcoming local Interschool competition where the participants will be competing on borrowed ponies from the riding school. "I am just so proud of them all, they just love it," said Monique.

Monique's star pupil Chloe, a recent Ready Set Trot graduate, is about to begin her journey with EA as a coach. The 11 year old will start training for her Horse Management and Riding certificates towards the end of 2014 when she turns 12.

In February 2014 the program welcomed a new support partner in Standardbreds Australia Unharnessed. As well as raising the profile of the breed, the partnership will work together to find new homes for retired Standardbreds through Ready Set Trot Stable Skills delivery centres. Beginner riders need a reliable and gentle natured horse and the temperament of the Standardbred breed makes them an ideal mount for children to learn to ride on.

Ready Set Trot had a visible presence at a number of major events including the Australian International Three Day Event (below), EQUITANA and the Equestrian Grand Final, Sydney Royal Easter Show, Sydney CDI, Sydney International Horse Trials and Queensland Horse Home Show. National television exposure through dedicated weather crosses on both Sunrise and the Today Show, also aided in raising the profile of the brand.



COMMERCIAL & COMMUNICATIONS

For the Communications and Commercial department the past financial year has seen an emphasis on reforming Equestrian Australia's communication channels with a focus on advancing its online offerings. In the period in which this report encompasses, work commenced on a new suite of websites for the national and state branches, EA moved to a new e-Newsletter format and there was a concentrated effort to better engage with the equestrian community through its social media channels.

EA continued to support major events with their press operations and media liaison by providing on the ground support. Having a press officer attend major international events within Australia also allowed EA the opportunity to report on results in real time.

Equestrian.org.au

In the second half of 2013, Equestrian Australia began the process of developing new websites for the national body as well as each of its six state branches. Realising that its digital footprint could be improved, EA set-out to appoint a provider which could deliver a more sophisticated and simplified user experience. As well as being more dynamic, the new websites will utilise current technology and permit EA to increase its reach, which is a key focus of the organisation's strategic priorities 'Creating our Future'. The new websites are timed to launch around the commencement of the World Equestrian Games to capitalise on the increased traffic to the sites during this time.

As well as working to deliver a new website, EA switched to a new e-Newsletter template to deliver EA's member e-News 'Impulsion', coaches and officials e-News 'Evolve' and two new publications that were launched through the year - 'Connect' – a dedicated online publication for EA clubs and a quarterly newsletter for owners of squad horses.

EA SPONSORSHIP

The Australian National Preventative Health Agency's Be the Influence: Tackling Binge Drinking campaign entered its second year and provided support to the Melbourne and Sydney International Horse Trials, State and National Interschool Championships and Equestrian Grand Final of which it was the naming rights sponsor.



Ariat Australia joined EA's sponsor stable in early 2014 and is the official apparel sponsor of the Australian Equestrian Team. Ariat will outfit the 130 strong Australian team at the World Equestrian Games. Ariat is a leading performance equestrian brand and provides the most advanced performance footwear and apparel for the world's top equestrian athletes.



Now in its third year of a national partnership, IRT maintained its commitment of supporting international competitions in Australia. Their support extended to EA events such as the Be the Influence Equestrian Grand Final and Sport Achievement Awards Night as well as major Australian events the Australian International 3DE, Melbourne and Sydney International Horse Trials, Australian Showjumping and Dressage Championships as well as the Sydney CDI.



Gow Gates Insurance Brokers is in the third year of its partnership with EA. Gow Gates is a support partner of EA, the presenting partner of EA's Sport Achievement Awards Night and is a support partner of the Be the Influence Equestrian Grand Final.



Long term supporter Kentucky Equine Research (KER) renewed its national sponsorship with EA in late 2013 for an additional two years. The renewed partnership will see KER lend its expertise and knowledge to EA's education programs.



Barastoc, another long term EA partner also renewed its partnership, with the organisation extending its relationship for a two year period. Barastoc leverages its partnership by supporting the EA coaching program and providing valuable nutritional information and expert advice at Coach Educator courses, through the website and EA's e-newsletters.



SOCIAL MEDIA

Equestrian Australia's social media following continued its steady increase during the reporting period and as at 30 June 2014 EA was on track to achieve its social media targets of achieving 15,000 Facebook followers and 3,000 twitter subscribers by the end of WEG. During the reporting period EA also became more active on Instagram and has worked to increase its following on this popular social media platform.

The ability to update members and engage the equestrian community in real time has seen Facebook in particular become a focus of the communications and commercial team. Leading into and during WEG, EA will look to establish itself as a point of difference between other equestrian pages by offering unparalleled access to Australian riders including behind the scenes coverage as a way to further maximise its following.

ONLINE ENGAGEMENT COMPARISON

EA social media accounts	2012/13	2013/4	% change
Facebook	10,800	12,883	19.29
Twitter	2,290	2,860	24.89

EXTERNAL INFLUENCES ON PERFORMANCE

- A competitive sports sponsorship market provides challenges in attracting national sponsors
- The geographic spread of Australian events and athletes, both at home and abroad, sometimes makes it difficult to report on results in real time.

MOVING FORWARD

- Facilitating the launch and ongoing development of the new websites for Equestrian Australia and the state branches. Once the new platforms are active, focus will switch to developing superior content, particularly audio/visual content which, thanks to mobile technology, can be recorded, edited and uploaded on the go.
- The 2014 World Equestrian Games – EA will look to offer unmatched online coverage of the Australian teams leading into and during the event, providing exclusives with riders and their WEG journey so to further increase its website traffic and social media following.
- Work will continue to attract new sponsors to the EA stable.
- Working with major international events within Australia to provide support in the areas of sponsorship, corporate hospitality, PR and marketing, sports presentation and broadcast, including online and television. All events will benefit from an event management manual which will be developed in the second half of 2014.

WEG COUNTDOWN

During the reporting period EA celebrated one year to go to the FEI World Equestrian Games and closely followed preparations for the world's biggest equestrian event by running an online engagement campaign that invited fans to share in the journey. To kick off the campaign a number of Aussie hopefuls appeared in a special milestone poster (below) which declared the Aussies are Coming, which fans were encouraged to repost to their Facebook page.

The online engagement campaign continued throughout the year and invited fans to share EA's announcements. The aim of the campaign was to give EA Facebook fans a front seat experience of the Australian team's WEG preparations but it also provided EA a chance to build its supporter base and the campaign was successful in attracting a large number of new Facebook followers.

A major push with mainstream media ran alongside the online campaign of which a highlight was a Today Show weather cross staged at EQUITANA 2013 which profiled Australia's jumping and reining hopefuls as well as the junior program Ready Set Trot.





DRESSAGE

In line with its strategic vision to develop a strong, wide, inclusive base for dressage in Australia, the Committee (ADC) has been focussing on the “non-professional” sector of dressage riders and also fully integrating Para-Equestrian (PE) Dressage with able-bodied dressage.

This has been achieved through:

- Introducing the National Amateur /Owner Division which had a very successful take up in 2014 season in NSW and Qld
- Developing a fact sheet on how to conduct judge protocol sessions in order to encourage educational opportunities for all in the sport, particularly at club level
- Providing clubs with advice on how to make their events more accessible to their members and EA members – more open competition at official level and encourage different subsets of classes to meet rider interests
- Revising Section 13 (PE) of the rule book to provide clear underpinning for clubs and organising committees (OCs) to conduct national Para Dressage events.

Further to this the ADC has initiated Dressage Horse Owner ‘meet/greet’ events at State and National Championships and CDIs, strongly supported by High Performance.

In addition, the ADC has been continuing its work in keeping education contemporary for all involved in the sport. This year the ADC has produced a fact sheet for riders and OCs on the role of stewards. The Australian Dressage Judges Committee (ADJC) conducted the third national meeting of Judge Educators/Mentors in conjunction with the National Education Manager in order to maintain best practice standards for education of dressage judges.

Moving forward, the analysis of the club/rider survey administered in early 2014 (thank you to over 750 respondents) will drive the agenda for the next year.

The ADC will continue to work on engaging, servicing and encouraging riders who are not aiming to reach the top level but who want to participate meaningfully in the sport. A fact sheet on new competition types such as Interclub Team Championships and also developing creative ideas for novelty and fun events such as Pas de Deux to music will be released before the end of 2014.

It is clear already from the survey that all riders are looking for more educational opportunities and the ADC is keen to investigate, in association with the National Performance Director for Dressage, programs for clinics/coaching of adult amateur riders in particular.

The ADC will also be assisting and encouraging clubs to put on more PE competitions/classes in order to increase the pool of PE competitors. Further, EA PE tests which are easier will be finalised.

Finally, the ADC will work closely with high performance to build on the successes of WEG 2014 for further success at Rio 2016 in both Dressage and Para-Equestrian Dressage.

Mary Seefried
Chair, Australian Dressage Committee

ADC NATIONAL AMATEUR OWNER/RIDER DIVISION

Towards the end of 2013 the ADC launched its National Amateur Owner Rider Division in order to provide additional competition pathways for non-professional riders. It is designed to give increased opportunity for success by non-professional riders and also increase club event viability.

Two states took up this division with enthusiasm during the 2014 season, being NSW and Queensland. Victoria has also had some classes, along with South Australia. Both NSW and Queensland have also established leaderboards for all levels which will be finalised at end of 2014. In Queensland one of the highlights has been the first Amateur Owner/Rider Championships conducted by Caboolture Club. Over 75 riders entered on 80 horses with classes from Preliminary to Intermediate I. South Australia has also conducted an Amateur Owner/Rider Championships.

It is expected that all states will take it up in 2015 as it has been very enthusiastically received by the relevant riders.



Left: Heath Ryan and Regardez Moi at the 2013 Be the Influence Equestrian Grand Final



DRIVING

Driving has certainly had a year of growth in 2013 - 2014 with Boyd Exell once again raising the bar on the international stage with unbeatable performances in all arenas. Boyd's success, horsemanship and performance has definitely had a flow on effect to our Australian drivers, giving all driving equestrians a renewed passion and determination in taking this fast growing discipline to a new level here in Australia. We now have six Australian drivers competing overseas on a regular basis, this year being a big year with drivers Boyd Exell and Gavin Robson selected to represent Australia at the 2014 FEI World Equestrian Games in September and Elizabeth Lawrence, Lorraine Cairns and Janelle Marshal selected to represent Australia at the World Singles Championships in Hungary in late September. We wish our teams all the very best in competing at this level and for their country.

EQUESTRIAN AUSTRALIA HIGH PERFORMANCE PROGRAM

The Carriage Driving High Performance Program (HPP) as part of the EA National High Performance Program during 2013 - 2014 has been exciting and innovating. A two day program was conducted in January, attracting the most selected members to Ross and Miriam Carbery's fabulous property near Holbrook NSW. Dedicated and keen drivers travelled from all over to be instructed by elite coach Boyd Exell and to be assessed and given feedback from national selectors. From across Australia, fourteen selected Futures Squad members attended, with an additional four A Squad members, two of which were preparing to qualify for the World Singles Championships in Hungary at the end of September.

The camp was organised and hosted by the Southern Carriage Driving Club. Max Pearce, Dot Willcoxson (new assistant HP director) and the Carriage Driving Selectors, Judy Meredith (Chair), Bob Edwards and Margaret O'Brien all worked tirelessly to keep the program running smoothly. The two day camp was educational and skill intensive for all who attended. To enable the program to continue the Carriage Driving HPP will be reviewed and adjusted during 2014 - 2015.

EQUESTRIAN SOUTH AUSTRALIA (ESA) CARRIAGE DRIVING GROUP

During the year the ESA Carriage Driving Group set up its own HP program with their strongly supported squad gaining momentum staging two very successful camps. Two ESA driving members gained their level 2 coaching accreditation. The group has plans to conduct two I* driving events in conjunction with the Australian International 3DE. The group has conducted many clinics & events during the year with an outstanding young driver development program.

SOUTHERN CARRIAGE DRIVING CLUB

The Southern Carriage Driving Club continues to thrive in promoting the development of driving within Australia. Boyd Exell assists the club in this area. The club also conducted a very successful driving winter workshop at Bundanoon.

HORSE DRIVING TRIALS CLUB

The Horse Driving Trials Club covers a large portion of Northern NSW, having sub groups in Casino, Grafton, Coffs Harbour, Armidale, Inverell, Moonbi and Bingara. This club had many planned activities throughout the year, including a Bob Edwards training clinic at AELEC and an unofficial CDE at Grafton. The club also conducted a very good trail event last November at AELEC Tamworth, in preparation for a HP program and FEI officials clinic with Boyd Exell & Wolfgang Afendorf this October. This event will also stage the very first two FEI I* driving events in Australia.

NATIONAL CARRIAGE DRIVING VICTORIA

This group received an EA Club Development Grant during 2013 - 2014 under the leadership of Jodie McKeone. The group was instrumental in having harness return to the prestigious Barastoc Horse Of The Year event at Werribee. Another great achievement by this group was staging a harness section at Equestrian Victoria's Masters Games.

EQUESTRIAN TASMANIA (ETAS) CARRIAGE DRIVING GROUP

The ETAS Carriage Driving Group was formed in 2013 by Chris Hearle. Chris worked very hard to get Boyd Exell to conduct a two day clinic in Tasmania. The clinic was staged in January 2014 and was highly successful and extremely beneficial to all participants.

Max Pearce
Chair National Driving Committee

Left: Team XL races to its sixth consecutive FEI World Cup Driving Final title



ENDURANCE

The Endurance Committee has been operating since February 2014 and in this short time the committee members have been focused on reinvigorating international level endurance in Australia. In addition, the committee has been focused on getting the Australian team prepared for the 2014 FEI World Equestrian Games (WEG) in Normandy, France.

Effort has been expended through:

- Supporting long listed riders in gaining qualifications
- Assisting OCs with the planning of qualifying rides
- Document role requirements and seek applicants to fill support team roles.

As well as preparing for WEG, improved communications has been another main focus of the Endurance Committee. The committee has ensured the distribution of information in various forms to ensure the endurance community is kept up to date on all matters pertaining to endurance.

MOVING FORWARD

Moving forward the Committee will be focusing on the following:

- Encouraging greater participation rates in international competition
- Encouraging a greater number of events to be scheduled
- Providing support for the forthcoming World Youth and World Championship events.

Linda Tanian
Chair, National Endurance Committee

ERIN KRAHNEN

In July 2013 Queensland's Erin Krahnen took home the bronze medal at the 2013 FEI World Endurance Championships for Young Riders & Juniors, held in France. Erin (who was 19 at the time) and her Australian bred anglo Arab mount Emily Jones te finished the 120km course in third position in a time of 6 hours, 21 minutes and 10 seconds. In addition to a podium finish, Erin and Emily Jones te took out the coveted Best Conditioned Horse Award, an achievement in itself as the event was held during unseasonable warm and humid conditions.

At the 2013 Equestrian Australia Sport Achievement Awards Erin was presented with the Ridley Young Athlete of the Year award.



Left: Penny Toft and Charlotte te



EVENTING

This reporting period for the National Eventing Committee (NEC) encompasses the lead up to the World Equestrian Games in Normandy and therefore was a year of intense focus that had the High Performance team implementing careful and tactful plans aimed at preparing our elite riders and horses for the best possible result.

All major events, including the Australian International Three Day Event in Adelaide and the Sydney and Melbourne International Horse Trials produced events of the highest calibre and pushed our combinations at every level to achieve the best possible results.

At Melbourne, Australia's team of young riders dominated the Oceania Eventing Championships against New Zealand at CCI2* level, winning the title for the first time in many years.

In Adelaide, Chris Burton and TS Jamaimo won the CCI4* despite the fact that this was a catch ride for Chris and he had not ridden the horse until the week of the event. Following their successful debut, TS Jamaimo was purchased by a syndicate and headed overseas to join team Burton. The combination achieved a place in the top twenty at Badminton Horse Trials.

It was another successful year at Badminton for Australia with London Olympian Sam Griffiths becoming the sixth Australian to win the prestigious event. It was a tremendous feat for Griffiths and his mare Paulank Brockagh. They were closely followed by Paul Tapner in fourth place, and Wendy Schaeffer and Chris Burton rounding out four Australians in the top twenty this year.

The reaccreditation scheme/education pathways for Eventing Officials has been reassessed and rewritten in order to make the process clearer and more accessible to the wider community. We feel throughout the sport there is a high demand for officials in all facets of eventing. The process has enabled each area to follow the same pathway and the applicant to have clear criteria and a path to follow. Within this, we have formulated a database for officials throughout which the communication lines are easily accessible. The database starts from expressions of interest up to level 3 and FEI. This initiative is being launched in the second half of 2014.

As my first year as Chair I would like to thank all the members of the NEC for their support and expertise, it has been a productive year.

Will Enzinger
Chair, National Eventing Committee

AUSSIE YOUNG RIDERS WIN OCEANIA CLASH

During the Young Rider Oceania Championships held at the Melbourne International Horse Trials, the Australian team of Gabrielle Pither, (right) Teegan Ashby, Jaimie Stichel and Michaela Martindale had a convincing win over New Zealand in the CCI2* with three of the four team members finishing on their dressage score. Team members Gabrielle Pither and Teegan Ashby also enjoyed success in the individual placings with Pither winning the class and Ashby finishing in third. Earlier in the year both young riders dominated the CCI2* class of the Sydney International Horse Trials with Ashby winning the class and Pither finishing in second place. Subsequently both young riders were rewarded with a position on the 2016 national eventing squad.



Left: Craig Barrett and Sandhills Brillaire at the 2013 Australian International Three Day Event



JUMPING

With the major focus of the sport being on the World Equestrian Games in Normandy, France, quite a number of the senior riders had migrated to Europe to compete and to join the high intensity circuit with their top horses.

Equestrian Victoria again hosted the Australian Show Jumping Championships at Werribee Park. With the tremendous success of their previous efforts the Organising Committee were inundated with entries in all divisions. To cater for all of the entries received the Organising Committee added a fourth ring to the event. Despite the stress that such large entries brings, the organisers were able to cope and present another National Championship of the highest quality.

With financial support from EA High Performance, the Committee was able to gain the services of French course designer Frederic Cottier, who is to design the jumping courses for the World Equestrian Games.

New South Wales riders dominated the Championships with Jamie Kermond taking out the senior title on Killeter Park Caracas, Tom McDermott the Young Rider title on Cumo Z and Jessica Tripp the Junior title winner on Lovegrove.

Australian riders dominated the team's competition in both the Senior and Young Riders Oceania Championship against New Zealand.

The Amateur division for jumping is going from strength to strength with more classes being offered for these riders in all states. New South Wales has a full season point score that is eagerly followed with riders endeavouring to qualify for the season's final which is conducted at The Summer Classic and also for the two amateur classes that are conducted at the Sydney Royal Show.

An FEI two star show was offered for the first time in Australia at the 2014 Sydney Royal Show. With financial support by generous sponsors the Royal Show was able to offer the prizemoney required to obtain the rating of FEI 2*.

Equestrian Australia was able to take advantage of the skills of Werner Deeg from Germany who had come to design the courses at Sydney Royal Show by offering a master class in course designing as well as a three day introduction to the FEI course designing seminar.

The National Jumping Committee has continued to meet twice a year to consider issues that arise throughout the country and to make progressive moves to improve the sport. The four year plan has been detailed and is gathering momentum. Live scoring is being trialled in NSW with the aim of rolling it out at major events throughout Australia over the next year. A judge's syllabus has been finalised and a national syllabus for the training of course for designers is in progress. The process for classification of events is almost complete and will hopefully lead to the bridging of the gap between Australia and Europe.

In closing I would like to thank the state delegates to the National Jumping Committee, Sara Latham from the EA office and Annie Lever, the National Performance Director for Jumping, for their continued contribution and support throughout the year.

John Vallance
Chair, National Jumping Committee.

TIM CLARKE

Victorian Showjumper Tim Clarke found great success at the top on his famous grey mare Caltango. Clarke landed the 2013 Be The Influence Grand Final title as well as also taking out the Adelaide Royal World Cup both producing crowd pleasing and exciting performances. At the conclusion of the season Caltango was crowned the 2013 Golden Grand winner following the combination's consistent success throughout their World Cup campaign. During the Equestrian Victoria Annual Awards night Tim was crowned the Victorian athlete of the year and Caltango was announced the Victorian Horse of the year, a fitting result for the combination following their success at A&B Grade over the 2013/2014 season.

Left: Tim Clarke and Caltango at the 2013 Be the Influence Equestrian Grand Final



FEI WORLD CUP JUMPING

The year was highlighted by another 11 World Cup competitions distributing \$120,000 to the 58 riders who competed during the season, and most events were supported by the popular young horse competitions which is rewarding both the investment in quality breeding and development of future Grand Prix horses.

The 2013-14 World Cup season was won by Jamie Kermond riding three different horses in Colthaga a 12 year old Colman mare owned by Jacqueline Cox; Killeter Park Caracas, the 10 year old Cassal x Colthaga stallion owned by Desmond Russell and Quite Cassini, a 10 year old brown Holstein stallion by Cassini I and owned by Scott & Deborah Massey of New Zealand. Colthaga won two events and Jamie Kermond was runner up in four other rounds to give him a clear win with 106 points followed by Billy Raymont on 91 points and Tim Clarke on 90 points.

The wins were shared well with Tim Clarke and Caltango winning two events as did Merrick Ubank on Aladino, and Tom McDermott and SL Limerick. Caltango as a 12yo grey mare by Contango Li was awarded the Golden Grand Trophy for the leading horse and Tim Clarke won the Ted Dwyer Memorial plaque as the Owner of the leading horse.

For the first time in four years the Australian League winner Jamie Kermond took up the challenge and represented the League riding Quite Cassini. Given the relatively new partnership they didn't make the final day but jumped a couple of very good rounds. The World Cup Final was a very good springboard for the partnership ahead of Australia's World Equestrian Games nomination series. The investment by the Australian World Cup Committee to support a horse and rider to attend the World Cup Final was well rewarded.

The World Cup Final was held in Lyon, France and Australia was also represented by Edwina Tops-Alexander, who finished in a very creditable 11th position. With the retirement of her superstar partner Itot du Chateau, Edwina competed on two relative newcomers Old Chap Tame and Ego Van Orti and both performed creditably.

It is a significant contribution each of the Organising Committees make to the sport in raising the sponsorship funds, providing the excellent facilities and dealing with the annual influx of competitors and their full support teams, who are always looking for the very best.

The World Cup competitions remain Australia's primary link with the FEI as these are the major events which carry Rider Rankings and provide an excellent opportunity for jumping officials to develop and maintain their credentials and comprise a vital part of our sport.

During the season Australia has also had the contribution from world class course designers including Leopoldo Palacios from Venezuela, Werner Deeg from Germany, Kevin Hansen from New Zealand and Peter Gillespie from the UK. The international designers have complemented the excellent work from the Australian based officials, including eight internationally qualified Judges.

The World Cup competitions in Australia continue to provide a very sound platform for the development of Australian horses – following the 2012 and 2013 season six of the leading World Cup horses spent the 2014 spring and summer in Europe.

Peter Cooke
Chair, World Cup Jumping Committee

JAMIE KERMOND

The 2013 Australian League of the FEI World Cup Jumping series proved fruitful for Jamie Kermond who notched up wins at both Gatton and Wodonga and second placings at the Be the Influence Equestrian Grand Final, Sydney Royal, Sale and Shepparton. Kermond proved to be a convincing winner of the 2013 series, claiming victory before the final round had been staged. As a result, Kermond earned the right to represent Australia at the Longines FEI World Cup Jumping Final where he competed alongside Edwina Tops Alexander. Since relocating overseas at the end of 2013 Kermond's world ranking has soared.

In September Kermond was announced the Senior Australian Jumping Champion on his mount Killeter Park Caracas following a crowd pleasing showdown between Kermond and fellow jumping competitor Clem Smith.

Following his successful year Kermond was awarded the Ariat Domestic Athlete of the Year award at the Equestrian Australia Sport Achievement Awards Night.

Left: Jamie Kermond and Quite Cassini



SHOW HORSE

Throughout the reporting period The National Show Horse Committee (NSHC) passed a lot of amendments in a bid to tidy up the national rules to make them easier to interpret by all members. The committee believes the new rule book coming into effect on 1 January 2015 will be of great benefit.

There has been, and will continue to be, a tightening of judges, qualifications and ongoing training with the aim of eventually having reaccreditation available online. One of the big changes is that all Horse of the Year and National Judges will be selected at random in the future.

Mention must be made of the huge help that the EA National Office provides, on behalf of the National Show Horse Committee I would like to thank Sue Hartog and the Equestrian Australia CEO, Grant Baldock for always being available.

Each state provides a delegate to the national meeting and I would like to thank each and every one for their concerned input. Also the riders' representative, Darryl Hayes is a very committed show horse person.

Another matter with show horse is the scarcity of judges, stewards and mentors. We must all work to keep the numbers up, for without judges, stewards and mentors, we will have no shows. Whilst on judges and stewards, I would like to thank them for the sterling job they do. All around Australia, in all weather, they stand all day doing what is required of them.

The major event of the year is of course the EA Australasian Show Horse and Rider Championships held at Werribee Park National Equestrian Centre. This year's event was held 6-7 December 2013 and once again confirmed its status as the predominant show horse event in Australia.

Frank Bawden
Chair, National Show Horse Committee

JESSICA STALLING

Well known New South Wales Showhorse competitor Jessica Stalling has achieved her fair share of success in the Australian and International Show Horse ranks.

During the 2013 EA National Showhorse Championships, Stalling rode 'Melody Park Heavenly Pearl' to claim the Large Show Hunter Pony Championship along with the Farleigh Stud Perpetual Trophy for NSW.

Stalling's trophy room contains countless Royal Show Champions, HOTY sashes and EA National Showhorse titles yet Jessica says one of her biggest career milestones was working and riding for HRH Princess Haya of Jordan.

Since 2013 Jessica has been dividing her time between competing in the Show ring and the World Cup jumping arena, a rare but successful change proving her diversity as an equestrian athlete.



Left: Sophie Orford & Creswell Hansel at the 2013 Australasian EA Show Horse and Rider Championships



VAULTING

In September 2013 the NSW State Vaulting Committee organised and hosted Australia's first CVI3* international event at the Sydney International Equestrian Centre. This event was unique in that a CVI competition was integrated into the 17th annual National Vaulting Competition timetable. This innovation maximised participation in one central location and successfully generated the largest vaulting competition to date held in Australia. Over 150 vaulters participated including international competitors - 3 from Canada, 1 from Mauritius, 2 from New Zealand and 1 from the USA. Over 40 of the best Australian vaulting horses supported entrants in a variety of classes and it was heartening to hear international FEI judges declare the quality of the Australian horses and their lungers has now reached a level where they can hold their own against long-admired European lunge and horse combinations. As well as being a credit to the organisers, this event supports the notion that FEI alignment provides real and measurable benefits to smaller equestrian sports such as vaulting. This event would not have been possible without changes to the coaching syllabus and Australian rules to better align to the FEI rules. The National Committee has subsequently endorsed the concept of a major dual competition to be held every two years, coinciding with the lead up to the World Equestrian Games or World Championships.

Looking to the year ahead the national committee hopes to see Australian vaulters preparing to compete in the first ever World Junior Vaulting Competition in mid-2015. Australia was one of several non-European nations lobbying successfully to ensure juniors from non-European nations will have access to international level junior competition every other year. This competition provides a more appropriate pathway to prepare young vaulters for senior world class competition.

Attention will also turn to grass roots vaulting development, with a focus on eliminating barriers to increasing numbers of Australian coaches and lungers. The number of accredited coaches remains extremely low across Australia, impeding growth of the sport. An unacceptably low rate of conversion of athletes into officials or coaches is of significant concern and a review will hopefully yield some new and effective solutions.

Sarah Hocking
Chair, National Vaulting Committee

ROBYN BOYLE

Robyn Boyle from Scone, NSW is an all-round contributor to the sport of vaulting. As a capable coach and trainer in her own right, Robyn also serves as a member of the NSW Vaulting Committee. She has a particular interest in coaching and coach development for vaulting. She recently conducted a three day vaulting clinic designed to create stronger bonds between different level vaulters and to create training opportunities for up and coming coaches, lungers and horses. Robyn and her family have also supported competition development by running the Scone Vaulting Competition on their property for the past three years, as part of the Scone Horse Festival. It has grown every year and is now the most popular event on the NSW calendar. Robyn also dedicates time every week to club development. Her own club won the highest club point score trophy at the recent NSW vaulting championships. She is famous for being the mother of five boys who have all vaulted at one time or another. Eldest son Jarrod is the current NSW advanced male vaulting champion and club member Kayla Brewer is the NSW open female vaulting champion. Both athletes compete and train on Robyn's two top level vaulting horses with Robyn as the lunge. The sport is grateful to Robyn for her contributions and dedication to the long term development of her sport.



Left: Sydney Vaulting Group members at the 2014 Scone Vaulting Competition.

INTERSCHOOLS

The 2013 National Interschool Championships was hosted by Equestrian Western Australia in their capital city of Perth. More than 200 riders supported by a host of family members, coaches, team managers and officials headed to the West Coast to represent their state of origin.



The four days of competition began with all competitors partaking in a compulsory trot up, an initiative implemented in 2011 to prepare young equestrians for professional competition. An opening ceremony officially declared the Championships underway and each state proudly entered the main arena to cheers from enthusiastic onlookers.

The next three days were set aside for competition with riders proving their expertise across the disciplines of showjumping, dressage, combined training, eventing, showman, and showhorse.

Equestrian Australia congratulates the following combinations on receiving the 2013 perpetual trophies;

- Tammy Rhodes Memorial Dressage Trophy - Emily Coggan & Argyle QLD
- Bates Saddles Eventing Trophy - Sammy Bain & Barrabadeen Woodstock WA
- Bates Saddles Combined Training Trophy - Lucy Cooke & Sylvania Chilli WA
- Bates Saddles Show Jumping Trophy - Tanaya Radecker & Morningside Musicmaker WA
- Bates Saddles Show Rider Trophy - Cara Shirley & Kolbeach Renaissance NSW
- Overall Trophy - Harry Le Bertz Trophy - Western Australia
- Closest to Optimum Time Eventing Trophy - Emma Isbister & Aspyration WA
- Teamwork Trophy - Northern Territory

JAG TAKES FLIGHT

During the Championships Tasmanian representative Olivia Brennan lived out every young equestrian's dream when she competed with a retired Olympic horse. The mount was Sonja Johnson's famous black Australian Stock Horse Ringwold Jaguar which together with Johnson won a silver medal at the 2008 Beijing Olympic Games.

When Johnson found out that Olivia and five other young Tasmanian riders were headed to WA for the Championships she generously offered to source the whole team's horses. Olivia scored the ride on Jag because her older sister Georgia is Sonja's groom.

Olivia and her family travelled to WA two weeks before the competition so that she could get to know the legendary mount. The partnership proved to be successful with the duo winning the 1.10m showjumping class on the opening day of competition and placing second in the 1.0m class.

"Sonja's been over to Tasmania on a few occasions to coach me and my friends and when we told her we were coming to WA for the Nationals she said she had some horses that we could borrow and that one of us would get to ride Jag.

"I was really nervous before I rode him for the first time. He's such an experienced horse and a big step-up from my off-the-track thoroughbred that I ride at home so I was a little bit scared, but those feelings didn't last long and we've formed a great partnership.

"I don't think they'll ever be able to fully retire him, he loves the competition too much. The first time we went into the arena he knew what was happening and he loved it," Olivia said.



SAM GRIFFITHS



In May 2014 London Olympian Sam Griffiths and his mare Paulank Brockagh won the Badminton Horse Trials CCI4*, the world's most prestigious three-day event. It was a historic triumph for Griffiths, who is one of only six Australians to accept the Badminton trophy. Other past Australian winners include Bill Roycroft (1960), Laurie Morgan (1961), Andrew Hoy (2006), Lucinda Fredericks (2007) and Paul Tapner (2010).

The Badminton Horse Trials, which has been contested since 1949, is widely regarded as the pinnacle of three-day eventing outside of an Olympics and World Championships. Landing the Badminton title also saw Griffiths receive more than \$140,000 in prizemoney.

This was not Griffith's first taste of success at Badminton with Sam taking out 3rd position in 2009 riding his London Olympic mount Happy Times.

"This is the ultimate dream. When I was a little boy we used to wait for the video to come out to watch the highlights of Badminton. To win it is the completion of that dream," said Griffiths.

NATIONAL COACHING ACCREDITATION SCHEME (NCAS) COMMITTEE

The last 12 months has been a very busy time for the NCAS committee and its members. During the reporting period the NCAS has been under review to see where the members and the general public identify the strengths and the areas that need improvement. The results of the review will be distributed by the end of the year.

Elections held in 2013 saw Chris Hardwicke and Glyns Cox re-elected to the NCAS committee. This was wonderful for the continuation of the committee's plans and goals.

The 12 month period saw the committee working in conjunction with the national office in the running of professional development courses for coaches, coach educators and Skill Specific Trainers/Assessors (SSTA).

The committee sees pathways in education as a vital point for the improvement of the scheme. With this in mind courses have been reviewed and it is hoped that by the end of the year Level 2 driving and vaulting courses will be finalised. This will allow for the advancement of the appropriate coaches through the scheme. Following the finalisation of these courses it is anticipated that Level 3 courses will then be written.

2013/2014 also saw the committee run another Level 3 course. The course once again was held in Canberra with the Australian Institute of Sport being utilised for theory sessions and accommodation. The feedback from the course has been excellent and we now have three new Level 3 coaches. Congratulations to Will Enzinger, Amanda Ross and Caroline Twomey.

The NCAS committee feels strongly that development of coaches for their advancement must be made available at all levels and this is a continuing challenge to meet. It is hoped that within the next few months the theory components of updating will be presented online thus allowing the practical days to concentrate purely on professional development.

The committee is open at all times to ideas from members and coaches and has had many agenda items for the meetings forwarded to it by coaches and committees. We believe this two way interaction is extremely important for the NCAS to maintain its status with the EA community.

Having a skills based committee with vast knowledge of the NCAS has made the workings of the NCAS much easier. The committee appreciates the support it receives from the staff at the National Office and looks forward to another year of advancing the profile of the NCAS both within EA and also within the general public.

Simon Kale
Chair, NCAS



MARY HANNA

Mary Hanna has enjoyed a long and illustrious career as a dressage rider, representing Australia at four Olympic Games, three World Equestrian Games and four FEI World Cup Finals.

The 59 year old made her debut for Australia at the 1994 World Equestrian Games and two years later was selected to her first Olympic Games team for the 1996 Atlanta Games. Hanna continues to enjoy success nationally and internationally winning the Pacific League World Cup Final at the 2013 Saddleworld Dressage Festival. In winning the Final the 59 year old won the right to join 18 of the world's leading dressage combinations at the FEI World Cup Final in Lyon, France in April 2014

Hanna and her London Olympic mount Sancette made the trip to Europe for the Final where they placed 13th in the Grand Prix after scoring 68.471%. The pair was 15th in the Grand Prix Freestyle after receiving a score of 69.821%. Following the Final Hanna set her sights on the 2014 World Equestrian Games.



2013 AWARDS

7 May 2014 - Equestrian greats and enthusiasts joined award finalists, their families and friends as well as a host of industry members at Le Montage in Sydney to recognise the sport's highest achievers of 2013.

Equestrian Australia's Sport Achievement Awards Night also honours the sport's most dedicated, successful and extraordinary through the Hall of Fame.

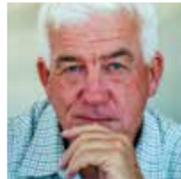
2013 HALL OF FAME INDUCTEES

Individual: Andrew Hoy OAM

Andrew Hoy has the rare distinction of competing in seven Olympic Games. He has won three gold medals and a silver medal and is a winner of some of the world's most prestigious three day events. He has one of the finest reputations when it comes to representing his country and is considered an invaluable rider for Australia.

Service to Sport: Jim Dunn OAM

Jim was a well-respected coach, administrator and official, as well as a great ambassador for equestrian in Australia. Jim served as Chair of National Eventing Selectors for more than 20 years and throughout this time Australia won three gold medals and one silver medal. Jim was awarded the Order of Australia Medal in 2004 for services to equestrian sport in Australia and at an Olympic level.



Service to Sport: Dr Denis Goulding

Denis Goulding's contribution as veterinarian of the Australian Equestrian Team has spanned Olympic, World Equestrian Games and major international competitions. He was first appointed to the position in 1989 and played a key role in the success of Australia's three day eventing teams at the 1992, 1996, 2000 and 2008 Olympic Games.



Horse: Chichester

Most horses jump internationally for four or five years but Chichester was in there mixing it with the best for an outstanding 12 years. The jet-black gelding also known as the "Black Kangaroo" competed at the 1968 Mexico Olympics where he and Kevin Bacon placed 18th individually and the team placed 9th. At the 1976 Olympics in Montreal, Canada, Chichester was part of the team which finished 9th.

Team: 1964 Australian Jumping Team

The 1964 Australian Jumping Team of John Fahey, Bridget Hyem, Kevin Bacon, Barry Roycroft and Coach Karl Jurenak was the first to represent Australia in Jumping at an Olympic Games. It was a history making trip for two reasons – firstly team member 'Bud' McIntyre was the first woman selected to represent Australia in equestrian and secondly John Fahey placed 4th, attaining the best ever result by an Australian jumping rider at an Olympic Games.



Andrew Hoy



Chichester



1964 Jumping Team



AWARD RECIPIENTS

Australian Sports Commission Event of the Year
Dressage with Altitude (NSW)

Gow Gates Official of the Year
Ian Coulson (TAS)

Gow Gates Club of the Year
Park Ridge Adult Riding Club (QLD)

KER Owner of the Year
Shane Rose (NSW)

Administrator of the Year
Lorraine Wohling (SA)

Gow Gates Volunteer of the Year
Sandra Atkins (TAS)

Gow Gates Coach of the Year
Thomas Muehlenbeck (QLD)

Ariat Domestic Athlete of the Year
Jamie Kermond (VIC)

Domestic Horse of the Year
TS Jamaimo

Ariat International Athlete of the Year
Boyd Exell (NSW)

IRT International Horse of the Year
Boyd Exell's indoor 4 in hand team (Carrington Park Ajax, Clinton Star, Bajnok, Spitfire)

Ridley Young Athlete of the Year
Erin Krahen (QLD)

EA's Sport Achievement Awards night is presented by Gow-Gates Insurance Brokers



Top-bottom: Dressage with Altitude organising committee; Dr Peter Huntington, Erin Krahen, Craig Neale; Hall of Fame - Susan Solling, Hayley Wiese, Bridget Jan, Denis Goulding, John Fahey, Dorothy Hoy, Barry Roycroft; Kitty Chiller & Dr Warwick Vale present John Fahey with his induction to the EA Hall of Fame; Stephanie Pearce, Shane Rose & Lorraine Wohling.

QUEENSLAND

MAJOR ACHIEVEMENTS

Annual Awards

The 2013 9th Annual Awards Evening had more than 220 guests in attendance to celebrate the achievements of riders and invaluable contributions of volunteers, administrators, officials and sponsors. Thanks to Local Horse Magazine this event was available to view online through live streaming.

Queensland award winners were nominated for the Equestrian Australia Sport Achievement Awards held in May 2014 and the following were recipients of a National Award –

- Park Ridge Adult Riding Group – EA Club of the Year
- Thomas Muehlenbeck – EA Coach of the Year
- Erin Krahn – EA Young Athlete of the Year

Events

Equestrian Queensland (EQ) continues to host exceptional hallmark events for the sport:

- 2013 Horseland Festival of Dressage – QSEC
- 2013 Pryde's Easifeed Brisbane CDI – QSEC
- 2013 Gatton World Cup
- 2013 Caboolture World Cup
- 2013 Be the Influence Interschool State Championships – Maryborough

Thanks to the competitors, organisers and volunteers who contributed to the high standard of competition and to sponsors who have assisted in profiling these events to expanding audiences.

Funding

In addition to more than the \$100,000 annual allocation to sport committees, 2014 included a further \$10,000 in development funding for officials and coaches.

MERRICK UBANK

Queensland Showjumper Merrick Ubank rose to the top following a long list of achievements during the reporting period, including back to back wins at the Caboolture and Melbourne Royal World Cup Qualifiers on his bay gelding, Aladino. Ubank was named Champion Part One horse & rider combination at the Brisbane EKKA and was a member of the winning Australian team in the Oceania Team's Challenge at the 2013 Melbourne Royal.

Ubank also enjoyed success at the Gatton Show, Sunshine Coast Grand Weekend of Showjumping, and was a member of the winning state senior team at the Australian Showjumping Championships. Ubank topped off the season with being selected as a member of the National Jumping Squad for Rio 2016.



Interschool

Under Tracey Vardy's leadership with support from EQ staff, Interschool Queensland (IQ) continues to be a national benchmark with 589 riders across 152 schools and a busy calendar of events including the largest ever State Championships. Showcase events to juniors not yet part of the Interschool program provides up and coming riders with an insight into what Interschool is all about and also includes an introduction to Ready Set Trot.

Para-Equestrian

Thanks to FEI head classifier Sharyn Gregory for her ongoing support of Queensland's Para-Equestrian program which ensured our athletes had access to the classification process.

The first Para-Equestrian leaderboard was also introduced during the reporting period, proudly sponsored by the Festival of Dressage.

MOVING FORWARD

In addition to our passionate volunteers whose contributions remain integral to our future development, we acknowledge the outstanding contributions of outgoing CEO, Rob Ferguson, who finished in the role in March 2014 after 11 years of service. We also pay special tribute to the late Trevor Heffernan, our former Eventing Qld Chair and passionate supporter who sadly passed in August 2013.

Our future strategic direction is guided by four key pillars:

- Participation across all levels of the sport
- Excellence in the delivery of equestrian sport
- Financial performance to make the sport financially viable
- Membership services that provide value to our members.

Matt Helmers
CEO, Equestrian Queensland

NSW

MAJOR ACHIEVEMENTS

Equestrian NSW (ENSW) made customer focused membership services the priority of ENSW in FY 13/14. Our membership increased, there were 1,100 new horse registrations recorded and results were processed for more than 300 competitions.

Through board leadership and disciplined management, our strong financial position was maintained, even in an environment where financial support for our Discipline Councils and Committees increased by 72% to \$478,000.

Technical input and financial assistance was provided to Sydney International Equestrian Centre (SIEC) to upgrade the indoor and main outdoor arena surfaces, with excellent feedback from riders at the major dressage, jumping and eventing competitions. ENSW is determined to have the best competition arenas available in support of horse welfare and riders striving for international success.

The eventing squad schools were relaunched at SIEC, with the aim of developing horse and rider combinations that can move into the national high performance program. Riders who performed well at the squad schools also did well at major competitions. ENSW is keen to work with and support all disciplines to improve our high performance results.

ENSW worked hard to strengthen its relationships with our Discipline Councils and Committees. In the future ENSW will be focusing on greater engagement and communication.

MOVING FORWARD

The EA Governance Review, the new ICT platform and websites, Hendra Policy, officials education and participation will be major projects in the coming year. Supporting more regional Jumping, Show Horse and Interschools competitions will also be a high priority on the agenda. The ENSW Board will prioritise its discipline support to get the best returns on its investments.

Bruce Farrar
CEO, Equestrian New South Wales

DRESSAGE WITH ALTITUDE

ENSW was privileged and proud to sponsor the ThinLine Dressage with Altitude CDI competition held at Bradgate Park near Orange. The boutique feel, professional and friendly organisation, 'Taste Orange' food, along with the high quality Grand Prix and Intermediate Freestyle competitions all made the event an outstanding success. Dressage with Altitude was also awarded the EA Event of the Year at the Annual 2013 Sport Achievement Awards Night.



SOUTH AUSTRALIA

MAJOR ACHIEVEMENTS

This year Equestrian South Australia (ESA) has focused on improving lines of communication with our past and present members. Strengthening our communication has in turn resulted in a significant increase to our membership base.

Throughout this reporting period ESA has dedicated a significant amount of staffing resources to the preparation and securing of purpose equestrian facilities to provide for existing participants and the future growth of our sport. This continues to be a priority objective for ESA.

The vast majority of activity in this area over the past year has focussed on the ongoing development of the concept plan. In response to the recent Strathalbyn Town Planning Discussion Paper, we have prepared and submitted our concept plan for the Council's consideration. We are very optimistic about this project being realised in the near future.

Combined Dressage, Show Jumping and Interschool State Championships

After the success of the combined 2013 Dressage and Show Jumping Championships, the decision was made to further enhance the opportunities for riders. The Dressage and Show Jumping Committees continued to work together with the addition of Interschools.

With venue choices limited in South Australia, a decision was made to utilise the Royal Adelaide Show Grounds. The event was a huge success for all disciplines, with the number of horse and rider combinations increasing from the previous years.

With three disciplines involved timing was everything. To heighten the spectator opportunities the major classes from both Dressage and Show Jumping were conducted under lights with riders from Victoria and Western Australia enjoying the experience. This was not only extremely successful for all disciplines it was an event that ESA was extremely proud of.

The vision to bring these equestrian disciplines together has certainly been a success in SA.

LORRAINE WOHLING

Whilst in the role of Chair to the South Australia's Dressage Committee, Lorraine provided significant input into the sport including the coordination of dressage events, masterclasses and young horse events. Lorraine held this position between 2010 – 2013 and was honoured with the award of Administrator of the Year at the Equestrian Australia 2013 Sport Achievement Awards Night. Although no longer the Chair, Lorraine continues to assist Dressage SA.



Driving

During the reporting period the SA Driving Committee has enthusiastically developed a High Performance and Youth Development Squad. Through these initiatives and promotion of the sport within SA, this has seen an increase in participation at local driving events.

MOVING FORWARD

To help Equestrian SA deliver improved outcomes for our young riders we were provided with an additional grant from the Office for Recreation and Sport - Sport and Recreation Development and Inclusion.

In line with our submission we will utilise these funds to develop a State based 'Young Equestrian Expo' where we will provide a practical and educational environment for young South Australian riders to increase grass roots and competitive participation in equestrian sports.

This program will identify a recognised pathway for young equestrians to develop themselves for consideration at state, national and international competition and officiating opportunities - coaching, judging, team management and event organisation.

We understand that we need to continually provide better services to our members and we intend to do this.

Over the coming year we will be investing heavily in coach and official development to raise the standard in our state to new and exciting levels.

Sharon Cimarosti
Executive Officer, Equestrian South Australia

NORTHERN TERRITORY

MAJOR ACHIEVEMENTS

The inaugural Northern Territory Dressage Squad was formed in early 2014, with squad members participating in a guaranteed five x two day training clinics with well renowned dressage coach Clemens Dierks. The squad has been a huge success with 10 horse & rider combinations receiving the benefit of such high level coaching. The board is excited to begin the planning for the 2015 squad and looks forward to seeing the squad members reaping the rewards of this initiative.

2014 saw an increase in show horse, jumping and dressage competition opportunities for our members in the Darwin region as well as rider clinics and accreditation clinics across the Darwin and Alice Springs areas. Not only did our members have additional activities to attend over the past season, those increased opportunities have also led to a 30% increase in Equestrian Northern Territory (ENT) membership.

MOVING FORWARD

The branch is looking forward to offering increased opportunities to its members. The continuation of training and competition opportunities into the 2015 season is a priority for the branch.

Karen Ruzsicska
Chair, Equestrian Northern Territory

DANILA LOCHRIN

The Equestrian Northern Territory Branch Secretary, Danila Lochrin, has been pivotal in the achievements of the branch over the past twelve months. The planning, implementation, and running of the NT Dressage Squad has been the undertaking of Danila's and the success of the squad and the benefits riders have gained through the squad are a testament to her dedication to the sport. Not only did Danila take on the running and administration of the squad, she has also been instrumental in the success of show horse training clinics and the inaugural ENT Show Horse Festival. All this has been achieved despite the pressures of having a young child, working full time, tending to branch secretary duties and bringing on her own young horse and becoming a H level Dressage Judge! The board of Equestrian Northern Territory thanks her for her tireless work and endless energy.



VICTORIA

MAJOR ACHIEVEMENTS

In the year incorporating the implementation of the membership review Equestrian Victoria (EV) was pleased to see the tremendous take up of the new structure. We are very thankful to our members for their support in this area and we are hopeful of seeing similar support moving forward. We were also awarded a significant grant from Sport & Recreation Victoria and this will enable us to develop a new Volunteer Innovation Program which will be launched in 2015. We are looking forward to working with Pony Club Australia Victoria (PCAV) and Horse Riding Club Association of Victoria (HRCAV) in implementing this exciting program, the first ever involving the three equestrian groups combined.

Victoria was again the host of several major equestrian events across all disciplines and some of these included the Australian Showjumping Championships 2013 (nominee for the EA Event of the Year Award), the rebranded 2014 Melbourne International Horse Trails (formerly Melbourne International 3 Day Event), 2014 PSI Dressage and Jumping with the Stars with guest rider Helen Langenhanenberg from Germany, the 2013 Equestrian Australia Show Horse & Rider Championships, 2014 Barastoc Horse of the Year Show and the 2014 Victorian Interschools Championships which continued to show what growth we have in the youth engaged in our equestrian disciplines.

MOVING FORWARD

EquestrianVictoria's mission will continue to be, "to give everyone the opportunity to live their equestrian dream," and we will be looking to do this by seeking to engage with the equestrian community and finding more ways that we can be inclusive as opposed to exclusive. We look forward to developing the Ready Set Trot program and this will assist us in continuing with the growth we have experienced in the Interschools programs in our state, having worked closely with the private Interschools programs this year as well. The longer term approach is seeing participation at all levels of our sport increase overall.

Greg Pratt
CEO, Equestrian Victoria

2014 PSI DRESSAGE AND JUMPING WITH THE STARS



The Australian Young Dressage Horse & Young Jumping Horse Championships

Dressage & Jumping with the Stars has been conducted since 1998 when Anky Van Grunsven presented the first International masterclass. In 2014 we were graced with the presence of international rider Helen Langenhanenberg who enthralled the large crowd with her masterclass presentation and her riding in the Champion of Champions final which resulted in the Victorian based horse and rider combination of Hayley Gilbert and her 5 year old mare Sugarloaf Rubinell being presented with the title.

The Showjumping Champion of Champions award went to a Victorian based combination Ali Lamb and Diamond B Corsica, and the showjumping audience witnessed international guest from Holland, Yves Houtackers present his masterclass to an attentive audience.

The attendees to the event were treated to a truly European feel at the event with our large outdoor marquee on the outdoor arena a big hit with the crowd.

TASMANIA

MAJOR ACHIEVEMENTS

2013 saw Laurie Smith, entering his final year on the Tasmanian Board, reappointed as Chair with Sue McDermott his Vice. The year that followed had its highs and lows and many challenges for the Board from successfully run Equestrian Tasmania (ETAS) funded State Championships in all sports, including the 'Be the Influence' State Interschool Championships, successful officials training clinics, funded by Sport and Recreation Tasmania, through to member servicing.

ETAS has experienced revived interest in our sport which resulted in around a 10% membership growth in 2013/14 due to the new EA membership structure and hard work by our committed volunteer organising committees. This is a positive and progressive situation for ETAS, its sports clubs and equestrian movement as a whole. The new participant membership has seen the return of many past members as well as new ones to the sport especially in the eventing ranks.

The introduction of EAOnline saw an efficient online membership renewal system introduced, helped to address member needs and eased some administrative burdens.

A highlight for the year for Tasmanian members was to hear the news two well-known and respected members had received accolades at the 2013 EA Sport Achievement Awards Night. Congratulations to both Ian Coulson and Sandra Atkins.

MOVING FORWARD

Our Sport committees continue to encourage members to travel across the Bass Strait to challenge our northern neighbours as well as provide them with quality home events.

Our newly appointed Interschool coordinator is looking forward to further developing and advancing the program across all Tasmanian Schools.

We continue to seek support for an Indoor arena at our Equestrian Centre.

Judi Le Fevre
Executive Officer, Equestrian Tasmania

IAN COULSON

EA's Official of the Year Ian Coulson was recognised at the Equestrian Australia Sport Achievement Awards for his tireless dedication to equestrian sport. Ian is an FEI four star Technical Delegate (TD), an EA three star TD as well as the Chair of the Tasmanian Eventing Association, a former member of the EA Eventing committee and past ETAS chair. In 2013 he was selected to officiate overseas at events in Ireland and Portugal as well as in Australia. In addition to working at some of Australia's top eventing competitions, Ian has also successfully conducted TD and course designer clinics in Tasmania. Ian has been instrumental in the selection and mentoring of Tasmanian course designers, builders and TD's from Pony Club through to EA and FEI level. Ian works closely with Pony Clubs in Tasmania to ensure that future riders have quality events to attend to develop their skills.



WESTERN AUSTRALIA

MAJOR ACHIEVEMENTS

The 2013/14 financial year period has been a year of consolidation and repositioning for Equestrian Western Australia (EWA). EWA very successfully hosted the National Interschool Championships, the EWA Acres Summer Dressage & Showjumping Series, Acres Training Series and the Milne Feeds SEC Spectacular. Our State Equestrian Centre (SEC) has been busier than ever with activity almost every day of the week and throughout each weekend. A number of upgrades have been made to our first class centre including the development of a 3* Cross Country Course, resurfacing of the international arena, development of the C-Quest Warm Up Arena and painting of the indoor arena. The sport owes a huge debt of gratitude to the hard working volunteers who have supported these upgrades and ongoing events at the SEC.

We have seen significant personnel changes in 2013. We thank Alistair MacKinlay for his contribution as outgoing Chairman and welcome our new Chairman Colin Chantler and board members Ron Fleming & William Newton-Wordsworth. We thank Martin Shaw for his contribution as CEO over the past two and a half years and wish him well in his future ventures. The latter part of the year has been a time of transition and we'd like to thank Christie Foster for taking on the role of Interim CEO during this time. As the new CEO, I look forward to carrying on the great work of these people and contributing positively to EWA.

DIANE BENNIT

EWA was proud to award Life Membership to Diane Bennit to acknowledge the tremendous contribution she has made to the equestrian industry in Western Australia.

Diane has a long list of achievements as both a showjumping rider and owner. She was nominated for the Mexico Olympics and represented Western Australia nationally and internationally. She was a winner of the Great Southern Derby & Rothmans 'Table A' events and took out the leading Show Jumping rider at the Perth Royal Show on many occasions. Diane was also a successful dressage rider campaigning horses to medium and advanced level representing WA at state and national level.

Diane owned a number of highly successful show jumping horses, her most famous being Ocean Foam who represented Australia at the 1964 Tokyo Olympic Games.

Renowned as a strong advocate for horse welfare, as Chairperson of the WA Horse Council Diane works tirelessly to bring horse welfare issues to industry and government levels.

Diane continues to invest her time into the ongoing education and coaching initiatives in equestrian sport in WA. She is the Chairperson of the EWA NCAS Committee and maintains a current Level 1 General Coach Accreditation.

Diane continues to raise the profile of the horse industry as presenter of 91.3 Sport FM's equestrian radio program Talking Horses. She has provided commentary for a number of events including the Perth Royal Show, EQUITANA, Australian Festival of Dressage and has lent her showjumping expertise to ABC and Channel 7 throughout the years.

Diane has undertaken countless committee positions throughout the industry and has been acknowledged in the 'Best 100 Women Competitors & Contributors to their sport' by the WA Women's Sports Foundation.

MOVING FORWARD

We now have a new vision and are focused on 'Creating a Thriving Equestrian Community' in Western Australia. With a new strategic plan we are set for an exciting new year with a number of major projects planned. With the support of the Department of Sport & Recreation we have been able to invest in a new server, internet & phone system, a project that will enable us to better serve our members and stakeholders. With a new website on the horizon we will continue to consult our stakeholders and improve our communication strategies. We have a number of new EWA events to be announced shortly and new opportunities for partners to join our equestrian community. Our High Performance program is currently under review and will be implemented in the coming months. We will continue to explore greater member benefits and increased opportunities for our members to access our great sport.

Angela Doyle
CEO, Equestrian Western Australia



FINANCIAL REPORT

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT

Your Directors present this report on the company for the year ended 30 June 2014.

Directors

The names of each person who has been a director during the year and to the date of this report are:

Mr Mark Arthur
Ms Melissa Cannon
Ms Liza Carver
Mr Nick Crowe
Mr Des Hughes
Ms Wendy Hunt
Dr Warwick Vale
Ms Gillian Rolton

Principal Activities

The principal activity of the company in the course of the financial year remained unchanged and was that of being the National Sporting Organisation for Equestrian Sport in Australia, recognised by the International Equestrian Federation (FEI), the Australian Sports Commission and the Australian Olympic Committee.

Results and Review of Operations

The deficit reported by the company during the year was \$101,687 (2013: \$204,743 surplus).

Short Term Objectives

- Ensure Membership Growth of 10% in FY 15
- Implementation of Equestrian Australia (EA) IT System
- Ensure EA Ready Set Trot Program is implemented as a component of the Australian Sports Commission Sporting Schools Program
- Ensure that Medal Targets are achieved at the 2014 World Equestrian Games in Normandy, being a medal in Eventing and Para Dressage
- Implementation of a Commercialisation Strategy that includes the development of a number of EA Marquee Events

Long Term Objectives

- Ensure membership growth by end of FY 17 of 23%
- Ensure EA has a functioning IT system that meets the requirements of all key stakeholders and is cost neutral to EA
- Ensure that by the end of FY 17 15,000 participants have proceeded through the Pony Club and Equestrian Australia program Ready Set Trot
- Ensure that Medal Targets are achieved at the 2016 Rio Olympic Games being a medal in an Olympic Discipline's and a medal in the discipline of Para Dressage
- Ensure that there is a significant increase in national and international exposure of our Marquee Events which leads to increased financial viability of our events

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

After Balance Date Events

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Future Developments

Likely developments in the operations of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Information on Directors

Mr Mark Arthur Director

Qualifications Bachelor of Economics, Chartered Accountant
Experience Appointed Director 12 June 2013.
Special Responsibilities Remuneration, ICDF and the Finance, Audit and Risk Committees

Ms Melissa Cannon Director

Qualification Bachelor of Science with a double major in Pharmacology & Physiology
Experience Appointed Director 13 October 2012.
Special Responsibilities Finance, Audit and Risk Committee

Ms Liza Carver Director

Qualifications Bachelor of Economics, Bachelor of Law & Masters of Law
Experience Appointed Director 13 October 2012.
Special Responsibilities Remuneration Committee

Mr Nick Crowe Director

Qualifications IT Specialist
Experience Appointed Director 30 January 2012.

Mr Des Hughes Director

Qualifications FEI Qualified - 3/4 Star Eventing Technical Delegate
Experience Appointed Director 13 October 2012.
Special Responsibilities ICDF Committee

Ms Wendy Hunt Director

Qualifications Former Chair of Equestrian South Australia/National Level Judge
Experience Appointed Director 13 October 2012.
Special Responsibilities ICDF Committee

Dr Warwick Vale Director / Chairperson

Qualifications BSc BVMS (Hons II)
Experience Appointed Director 30 January 2012.
Appointed Chairperson 8 April 2013 to current date.
Special Responsibilities Remuneration, ICDF and the Finance, Audit and Risk Committees

Ms Gillian Rolton Athlete Director

Qualifications Olympian, Diploma of Teaching in Science and Physical Education
Experience Appointed Director 9 May 2013
Special Responsibilities ICDF Committee

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Meetings of Directors

During the financial year, 11 meetings of directors were held. Attendances by each director were as follows:

	Directors' Meetings		ICDF & High Performance Committee	Committee Meetings	
	# held	# attended		Finance, Audit & Risk Committee	Remuneration Committee
Mr M Arthur	11	11		5	
Ms M Cannon	11	8		5	
Ms L Carver	11	11			1
Mr N Crowe	11	9			
Mr D Hughes	11	10	1		
Ms W Hunt	11	11	1		
Dr W Vale	11	11		3	1
Ms G Rolton	11	7	1		

The company is incorporated under the Corporations Act 2001 and is a company limited by Guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the entity. At 30 June 2014, the total amount that members of the company are liable to contribute if the company is wound up is \$6 (2013: \$6)

Indemnification of Officers

The company paid a premium during the year in relation to an Association Liability policy which indemnifies the Directors and Officers of the company for losses which the Director or Officer may become liable to pay on account of any claim made against the Director or Officer during the period of the policy for a wrongful act committed during the period of the policy. The Directors have not included details of the nature of the liabilities covered nor the amount of the premium paid as such disclosure is prohibited under the terms of the contract.

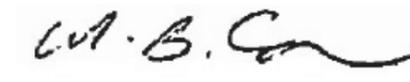
Auditor's Independence Declaration

The auditor's independence declaration for the year ended 30 June 2014 has been received and can be found on page 4.

Signed in accordance with a resolution of the Board of Directors.



.....
Dr Warwick Vale
Chairperson



.....
Ms Melissa Cannon
Director

Dated this 18th day of September, 2014



Level 22 MLC Centre
19 Martin Place
Sydney NSW 2000
Australia

Postal Address:
GPO Box 1615
Sydney NSW 2001
Australia

Tel: +61 2 9221 2099
Fax: +61 2 9223 1763

www.pitcher.com.au
partners@pitcher-nsw.com.au

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EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

**AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED**

In relation to the independent audit for the year ended 30 June 2014, to the best of my knowledge and belief there have been:

- (i) No contraventions of the auditor independence requirements of the *Corporations Act 2001*; and
- (ii) No contraventions of any applicable code of professional conduct.


Deborah Cartwright
Partner


PITCHER PARTNERS
Sydney

Date: 19 September 2014

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2014**

	Note	2014 \$	2013 \$
Revenue			
Revenue	5	5,754,263	5,829,347
Other revenue		275,104	397,349
		<u>6,029,367</u>	<u>6,226,696</u>
Expenses			
Amortisation and impairment loss	6	263,205	65,796
Depreciation expenses	6	58,282	59,980
Employee benefits expense	6	1,630,211	1,366,950
High performance program expenses		1,697,692	1,910,860
Equine operating expenses		48,100	365,438
Insurance premiums & related expenses		830,454	829,114
ICDF funding		139,085	112,420
Finance and bank fees		28,172	13,473
Office and IT Cost		167,632	163,859
Professional Fees		145,805	81,373
Event and Promotion Expenses		254,740	245,319
Travel, Board and Committee Expenses		163,018	136,853
FEI Expenses		167,816	114,190
Other expenses		536,842	556,328
		<u>6,131,054</u>	<u>6,021,953</u>
Net current year surplus/(deficit)		<u>(101,687)</u>	<u>204,743</u>
Other comprehensive income			
<i>Items that will not be reclassified to profit and loss</i>			
Revaluation of property, plant and equipment, net of tax		493,369	-
Other comprehensive income for the year		<u>493,369</u>	<u>-</u>
Total Comprehensive Income		<u><u>391,682</u></u>	<u><u>204,743</u></u>

The accompanying notes on pages 61-69 form an integral part of these accounts

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2014

	Note	2014 \$	2013 \$
CURRENT ASSETS			
Cash and cash equivalents	8	356,829	498,017
Receivables	9	82,615	150,390
Inventories	10	5,465	6,246
Other assets	11	143,688	22,593
Total Current Assets		588,597	677,246
NON-CURRENT ASSETS			
Property, plant and equipment	12	1,158,849	708,762
Intangible assets	13	90,744	302,537
Financial Asset	14	1	1
Total Non-current Assets		1,249,594	1,011,300
TOTAL ASSETS		1,838,191	1,688,546
CURRENT LIABILITIES			
Payables	15	349,943	408,389
Borrowings	16	106	-
Provisions	17	126,309	104,662
Other Liabilities	18	50,687	259,296
Total Current Liabilities		527,045	772,347
NON-CURRENT LIABILITIES			
Provisions	17	13,447	10,182
Total Non-Current Liabilities		13,447	10,182
TOTAL LIABILITIES		540,492	782,529
NET ASSETS		1,297,699	906,017
EQUITY			
Reserves	19	493,369	-
Retained surplus	20	804,330	906,017
TOTAL EQUITY		1,297,699	906,017

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2014

	Reserves \$	Retained surplus \$	Total Equity \$
Balance as at 1 July 2012	-	701,274	701,274
Surplus for the year attributable to members of the entity	-	204,743	204,743
Total comprehensive income for the year	-	204,743	204,743
Balance as at 30 June 2013	-	906,017	906,017
Surplus/(Deficit) for the year attributable to members of the entity	-	(101,687)	(101,687)
Revaluation of property, plant and equipment,	493,369	-	493,369
Total comprehensive income for the year	493,369	(101,687)	391,682
Balance as at 30 June 2014	493,369	804,330	1,297,699

The accompanying notes on pages 61-69 form an integral part of these accounts

The accompanying notes on pages 61-69 form an integral part of these accounts

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2014

	Note	2014 \$	2013 \$
Cash flows from operating activities			
Government grants received		3,284,147	3,774,100
Other receipts in the course of operations		2,982,539	2,796,466
Payments to suppliers and employees		(6,371,118)	(6,848,861)
Interest received		29,549	26,862
Net cash provided by / (used in) operating activities	21 (ii)	<u>(74,883)</u>	<u>(251,433)</u>
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment		-	20,500
Payments for property, plant and equipment		(66,411)	(43,781)
Net cash provided by / (used in) investing activities		<u>(66,411)</u>	<u>(23,281)</u>
Cash flows from financing activities			
Proceeds from borrowings	16	106	-
Net cash provided by / (used in) financing activities		<u>106</u>	<u>-</u>
Net (decrease) in cash held		(141,188)	(274,714)
Cash on hand at beginning of the financial year		498,017	772,731
Cash at end of the financial year	21 (i)	<u>356,829</u>	<u>498,017</u>

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards Reduced Disclosure Requirements, Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

The financial report was approved by the directors as at the date of the directors' report.

The financial report is for the entity Equestrian Australia Limited as an individual entity. Equestrian Australia Limited is a company limited by guarantee, incorporated and domiciled in Australia. Equestrian Australia Limited is a not for profit entity for the purpose of preparing the financial statements.

The following is a summary of the material accounting policies adopted by the company in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

(a) Basis of preparation of the financial report

Historical Cost Convention

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

(b) Revenue

Revenue from sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Branch levies and related contributions revenue is recognised in the period in which the service is provided

Sponsorships revenue is recognised as and when received.

Revenue from organising and hosting events is recognised in the period in which the events are held.

Interest revenue is recognised when it becomes receivable on a proportional basis taking in to account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

(c) Foreign currency translations and balances

Functional and presentation currency

The financial statements are presented in Australian dollars which is the company's functional and presentation currency.

Transactions and Balances

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are translated using the spot rate at the end of the financial year.

Except for certain foreign currency hedges, all resulting exchange differences arising on settlement or re statement are recognised as revenues and expenses for the financial year.

(d) Contributions, Government Grants and Donations

A non reciprocal contribution or grant is recognised when the entity obtains control of the contribution or grant and it is probable that the economic benefits will flow to the entity, and the amount of the contribution or grant can be measured reliably.

If conditions attached to the contribution or grant that must be satisfied before the entity is eligible to receive the contribution, recognition of contribution or income is deferred until those conditions are met.

A non reciprocal donation is recognised when the right to receive a donation has been established.

When the entity receives grants but is obliged to give directly approximately equal value to the contributor, recognition of grant income will be deferred until the delivery of service.

(e) Income tax

No provision for income tax has been raised as the company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(f) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.

The accompanying notes on pages 61-69 form an integral part of these accounts

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Financial instruments

Classification

The company classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables, held to maturity investments, and available for sale financial assets. The classification depends on the purpose for which the instruments were acquired. Management determines the classification of its financial instruments at initial recognition. The organisation does not hold derivative financial instruments.

Financial instruments

Financial instruments consist of investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Financial instruments are initially recognised at fair value, plus directly attributable transaction costs (if any), except for instruments recorded at fair value through profit and loss. After initial recognition, financial instruments are measured as described below.

Loans and receivables

Loans and receivables are measured at fair value at inception and subsequently at amortised cost using the effective interest rate method.

Available-for-sale

Available for sale financial assets include any financial assets not included in the above categories and are measured at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. The cumulative gain or loss is held in equity until the financial asset is de recognised, at which time the cumulative gain or loss held in equity is recognised in profit and loss.

Donated financial assets

Financial assets donated to the group are recognised at fair value at the date the group obtains the control of the assets.

Financial liabilities

Financial liabilities include trade payables, other creditors and loans from third parties including inter company balances and loans from or other amounts due to director related entities.

Non derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Financial liabilities are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

(h) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

Property

Freehold land and buildings are measured at fair value. At each balance date the carrying amount of each asset is reviewed to ensure that it does not differ materially from the asset's fair value at reporting date. Where necessary, the asset is revalued to reflect its fair value.

Increases in the carrying amounts arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in equity under the heading of reserves. To the extent that the increase reverses a decrease of the same class of asset previously recognised in profit or loss, the increase is recognised in profit or loss. Decreases that offset previous increases of the same class of asset are recognised in other comprehensive income under the heading of reserves; all other decreases are charged to profit and loss.

Plant and equipment

Plant and equipment is measured on the cost basis.

Depreciation and amortisation

The depreciable amount of all fixed assets is depreciated over their estimated useful lives commencing from the time the asset is held ready for use. Land and the land component of any class of fixed asset is not depreciated.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rates	Depreciation basis
Buildings	2.5%	Straight line
Computer and office equipment	20% to 40%	Straight line
Veterinary Equipment	20%	Straight line

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Intangibles

Other intangibles

Other intangibles acquired in a business combination are initially recognised at fair value at the acquisition date. Such intangibles are amortised over their estimated useful lives and are carried at cost less accumulated amortisation and any impairment losses.

Other intangible assets other than those acquired in a business combination are initially recorded at cost. Other intangible assets are amortised on a straight line basis over the period of 20 years. The balances are reviewed annually and amounts are written off to the extent the realisable future benefits are considered to be no longer probable.

(j) Impairment of Assets

Assets with an indefinite useful life are not amortised but are tested annually for impairment in accordance with AASB 136. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

(k) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as an expense on a straight-line basis over the term of the lease.

Lease incentives received under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

(l) Employee Benefits

(i) Short-term employee benefit obligations

Liabilities arising in respect of wages and salaries, annual leave and any other employee benefits expected to be settled within twelve months of the reporting date are measured at their nominal amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

(ii) Long-term employee benefit obligations

Liabilities arising in respect of long service leave and annual leave which is not expected to be settled within twelve months of the reporting date are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

Employee benefit obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

Contributions made by the organisation to Superannuation funds are charged as expenses when incurred.

(m) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an out flow of economic benefits will result and that outflow can be reliably measured.

(n) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(o) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

2 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Certain accounting estimates include assumptions concerning the future, which, by definition, will seldom represent actual results. Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below.

Annual leave and long service leave

Net present value calculations are used to estimate the annual leave and long service leave provisions

3 ACCOUNTING STANDARDS AND INTERPRETATIONS ISSUED BUT NOT OPERATIVE AT JUNE 2014

There is not expected to be any significant impact on the Company's financial report by the initial application of Australian Accounting Standards issued at reporting date but not yet effective.

4 FINANCIAL RISK MANAGEMENT

The Company's financial instruments consist mainly of deposits with banks, local money market instruments, accounts receivable and payable, and leases.

The organisation is exposed to a variety of financial risks comprising:

- (a) Government funding risk
- (b) Interest rate risk
- (c) Credit risk
- (d) Liquidity risk

The board of directors have overall responsibility for identifying and managing operational and financial risks. These risks are managed by the board and / or committees consented by the board.

The Company's financial instruments consist mainly of deposits with banks, local money market instruments, accounts receivable and payable, and leases.

The organisation is exposed to a variety of financial risks comprising:

- (a) Government funding risk
- (b) Interest rate risk
- (c) Credit risk
- (d) Liquidity risk

The board of directors have overall responsibility for identifying and managing operational and financial risks. These risks are managed by the board and / or committees consented by the board.

(a) Government funding risk

The organisation is dependent on federal government funding to operate many of its services. Government funding contributed 52% (2013: 55%) of the organisation's revenues in the 2014 financial year. The risk of loss of these funding streams is considered to be material to the organisation. This risk is managed through a range of complementary strategies but cannot be totally mitigated. The major risk management strategies are:

(i) The Directors and management of EA pursue diversification of the Company's income stream through implementing new projects such as Ready Set Trot, and seeking new sponsorship partners in the future.

(ii) With the use of a cash forecast tool, EA have modelled outcomes if the Government cuts the funding and have a broad plan of action should this occur.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates. Interest rate risk is minimal as the organisation has limited borrowings. Subject to consideration of liquidity risk, cash is held in fixed interest rate accounts to maximise returns.

(c) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in statement of financial position and notes to financial statements.

The organisation does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the organisation.

The organisation does not have any material credit risk in respect of cash and cash equivalents as these are held with Authorised Deposit-taking Institutions (ADIs) regulated by APRA.

(d) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The organisation manages liquidity risk by monitoring forecast cash flows and ensuring that adequate cash and cash equivalents and / or unutilised borrowing facilities are maintained.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

4 FINANCIAL RISK MANAGEMENT (continued)

The carrying amounts for each category of financial instruments measured in accordance with the accounting policies to these financial statements, are as follows

Financial assets	Note	2014 \$	2013 \$
Cash and cash equivalents	8	356,829	498,017
Loans and receivables	9	82,615	150,390
Investment in subsidiaries	14	1	1
Total financial assets		439,445	648,408
Financial liabilities			
Financial liabilities at amortised cost:			
Trade and other payables	15	349,943	408,389
Borrowings	16	106	-
Total Financial Liabilities		350,049	408,389

Fair Values

(i) For listed available-for-sale financial assets and financial assets at fair value through profit or loss, the fair values have been based on closing quoted bid prices at the end of the reporting period. In determining the fair values of the unlisted available-for-sale financial assets, the directors have used inputs that are observable either directly (as prices) or indirectly (derived from prices)

(ii) Fair Values of held-to-maturity investments are based on quoted market prices at the end of the reporting period

5 REVENUE	2014 \$	2013 \$
Revenue from grant funding	3,120,589	3,431,000
Branch levies and related contributions	546,843	492,693
ICDF Funding	139,086	125,761
Education and Participation	512,969	440,872
Insurance premiums and related revenue	1,094,229	1,029,165
Interest revenue	29,549	26,862
Sponsorship	310,998	282,994
Total Revenue	5,754,262	5,829,347

6 OPERATING SURPLUS / (DEFICIT)	2014 \$	2013 \$
Cost of Equestrian Goods	43,043	95,624
Amortisation and impairment loss	263,205	65,796
Depreciation	58,282	59,980
Provision for doubtful debts	(1,116)	(10,966)
Employee benefits	1,630,211	1,366,950
Audit Fees	28,131	23,000
	2,021,756	1,600,384

7 KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director (whether executive or otherwise) is considered key management personnel. Three key management positions are included.

Key management personnel compensation	407,327	386,956
	407,327	386,956

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

	2014 \$	2013 \$
8 CASH AND CASH EQUIVALENTS		
Cash at bank	356,629	497,817
Cash on hand	200	200
	<u>356,829</u>	<u>498,017</u>
9 TRADE AND OTHER RECEIVABLES		
Trade Debtors	82,035	147,953
Less: provision for impairment loss	-	(1,115)
	<u>82,035</u>	<u>146,838</u>
Other receivables		
Sundry debtors	580	3,552
	<u>82,615</u>	<u>150,389</u>
10 INVENTORIES		
Inventories - at cost	<u>5,465</u>	<u>6,246</u>
11 OTHER ASSETS		
Prepayments	143,688	22,593
	<u>143,688</u>	<u>22,593</u>
12 PROPERTY, PLANT & EQUIPMENT		
Building - at fair value	1,100,000	746,140
Less accumulated depreciation	(5,626)	(123,964)
	<u>1,094,374</u>	<u>622,176</u>
Building partitioning - at cost	106,531	106,531
Less accumulated depreciation	(71,371)	(60,718)
	<u>35,160</u>	<u>45,813</u>
Computer and office equipment - at cost	79,994	70,361
Less accumulated depreciation	(63,135)	(46,439)
	<u>16,859</u>	<u>23,922</u>
Veterinary equipment - at cost	21,980	21,980
Less accumulated depreciation	(9,525)	(5,129)
	<u>12,455</u>	<u>16,851</u>
	<u>1,158,849</u>	<u>708,762</u>

(a) Details for measurement of revalued amounts

In May 2014 an independent assessment of market value for existing use was obtained for EA's head office at Unit 7/11-21 Underwood Road, Homebush at 14 May 2014. This valuation was completed by licensed valuers Metroval. The valuation at 14 May 2014 for all EA's head office at Unit 7/11-21 Underwood Road, Homebush at the time was \$1,100,000. The fair value based on this valuation has been reflected in the financial statements.

(b) Reconciliations

Reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year.

	Building	Building partitioning	Computer and office equipment	Veterinary equipment	Total
Opening carrying amount	622,176	45,813	23,922	16,851	708,762
Additions			9,633		9,633
Revaluation of fair value of building	493,369				493,369
Disposals					-
Depreciation Expense	(21,171)	(10,653)	(16,696)	(4,396)	(52,917)
Closing Carrying amount	1,094,374	35,160	16,859	12,455	1,158,849

(c) Property, plant and equipment pledged as security

The company has bank facilities secured by a first registered mortgage over certain freehold land and buildings of the company and by a first registered equitable mortgage over all of the company's assets and undertakings. Refer to Note 16 for details of the facilities.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

	2014 \$	2013 \$	
13 INTANGIBLE ASSETS			
Software - at cost	96,110	39,332	
Less accumulated amortisation	(5,366)	-	
	<u>90,744</u>	<u>39,332</u>	
ICT asset (Equenet)	415,800	415,800	
Cost of Asset less impairment	415,800	415,800	
Less loss on Disposal of Asset	(213,858)	-	
Less accumulated amortisation & impairment	(201,942)	(152,595)	
	<u>90,744</u>	<u>302,537</u>	
(a) Reconciliations			
	Software	ICT Asset	Total
Opening carrying amount	39,332	263,205	302,537
Additions	56,778	-	56,778
Amortisation Expense	(5,366)	(49,347)	(54,713)
Less loss on Disposal of Asset	-	(213,858)	(213,858)
Closing Carrying amount	90,744	-	90,744
(b) Impairment loss			
Impairment losses in relation to intangible assets are included within Amortisation and impairment loss expenses in the statement of comprehensive income.			
14 FINANCIAL ASSET			
Available-for-sale financial assets			
At Cost			
Shares in controlled entities	1	1	
	<u>1</u>	<u>1</u>	
15 TRADE AND OTHER PAYABLES			
Current			
Trade creditors	177,433	168,437	
Accruals	135,465	35,068	
Employee super	8,745	9,106	
GST, FBT and PAYG payable	18,607	39,691	
Insurance liability	-	145,000	
Other creditors	9,693	11,087	
	<u>349,943</u>	<u>408,389</u>	
16 BORROWINGS			
Current			
Secured			
Bank loan	106	-	
	<u>106</u>	<u>-</u>	

Buildings recorded in these accounts with a carrying value of \$1,094,373 are provided as a registered charge (bank mortgage). The loan and facility has eight years remaining expiring in 2022.

Bank and financing arrangements

The company has access to the following:

Term loan facility (facility limit)	323,884	357,022
Credit card facility	40,000	40,000
	<u>363,884</u>	<u>397,022</u>
Facilities not utilised at balance date:		
Term loan facility (redraw available)	323,778	357,022
Credit card facility	38,291	40,000
	<u>362,069</u>	<u>397,022</u>

(a) Terms and conditions and assets pledging as security relating to the above financial instruments" with the following note disclosure

The company has a bank loan secured by a first registered mortgage over a certain freehold land and buildings of the company and by a first registered equitable mortgage over all the company's assets and undertakings

Autopay facilities

An autopay facility is maintained for Electronic Funds transfer purposes.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

	2014	2013
17 PROVISIONS		
Current		
Employee benefits	(a) <u>126,309</u>	<u>104,662</u>
Non Current		
Employee benefits	(a) <u>13,447</u>	<u>10,182</u>
(a) Aggregate employee benefits liability	<u>139,756</u>	<u>114,844</u>
(b) Reconciliations		
	Employee Benefits	Total
Opening balance as at 1 July 2013	114,844	114,844
Additional provisions raised during year	108,575	108,575
Amounts Used	(83,663)	(83,663)
Balance at 30 June 2014	<u>139,756</u>	<u>139,756</u>
18 OTHER LIABILITIES		
Current		
Grant monies carried over	-	135,000
Other revenue received in advance	10,402	124,296
ICDF Revenue Carried Over	<u>40,285</u>	-
	<u>50,687</u>	<u>259,296</u>
19 RESERVES		
Asset Revaluation Reserve	<u>493,369</u>	-
20 ACCUMULATED SURPLUS		
Accumulated surplus/(deficit)		
Balance at 1 July	906,017	701,274
Surplus/(deficit) for the year	<u>(101,687)</u>	<u>204,743</u>
Balance as at 30 June	<u>804,330</u>	<u>906,017</u>
21 CASH FLOW INFORMATION		
(i) Reconciliation of cash		
For the purposes of the Statement of Cash Flows, cash includes cash on hand, cash at bank and short term deposits, net of any outstanding bank overdrafts.		
Cash at bank, on deposit and on hand	<u>356,829</u>	<u>498,017</u>
(ii) Reconciliation of cash flow from operations with surplus/ (deficit) for the year		
Surplus/ (deficit) for the year	(101,687)	204,743
<i>Adjustments and non cash items:</i>		
Depreciation	58,282	59,980
Amortisation on ICT Asset (Equnect)	49,347	65,796
Intangible Asset Impairment	213,858	-
Doubtful debts expense	(1,115)	(38,885)
Net Gain on disposal of property	-	(20,500)
Net cash provided before changes in assets and liabilities	<u>218,685</u>	<u>271,134</u>
<i>Changes in assets and liabilities during the financial year</i>		
(Increase) / decrease in receivables	68,889	238,505
(Increase) / decrease in other assets	(121,095)	100,012
(Increase) / decrease in inventories on hand	781	(57)
(Decrease) / increase in payables	(58,446)	(855,265)
(Decrease) / increase in employee provisions	24,912	(5,762)
(Decrease) / increase in other liabilities	<u>(208,609)</u>	-
Cash flows from operating activities	<u>(74,883)</u>	<u>(251,433)</u>

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2014

22 RELATED PARTY TRANSACTIONS

ICT asset (Equnect) transactions

In 2011, the Board approved Equestrian Australia entering into transactions with NTP Group, of which Natalie Nichols, a director of Equestrian Australia at the time, is an owner. Natalie Nichols resigned as a director on 18th September 2012. As Natalie Nichols' directorship ended in the 2013 financial year, then the transactions conducted in the 2014 financial year are no longer related party transactions

The transactions were on normal commercial terms and conditions no more favourable than those available to other parties.

	2014	2013
	\$	\$
- Fees at discounted contractor rates for NTP Group consultants (Natalie Nichols services are pro bono)	-	28,275
- Amounts paid to NTP Group for supply from third parties for hardware, software and related services for which NTP Group did not receive a margin	-	18,198

23 CAPITAL AND LEASING COMMITMENTS

Non-cancellable operating leases contracted for but not capitalised in the financial statements:

	2014	2013
- payable not later than 1 year	15,298	5,623
- payable later than 1 year but no later than 5 years	<u>56,094</u>	-
	<u>71,392</u>	<u>5,623</u>

Lease commitments comprise payments to be made in relation to an operating lease for a photocopier acquired on 20 March 2014.

	2014	2013
	\$	\$
Website build committed, cost payable not later than 1 year	<u>67,900</u>	-
	<u>67,900</u>	-

24 MEMBER'S GUARANTEE

The Company is limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the company. At 30 June 2014 the number of members was 6 (2013: 6).

25 ECONOMIC DEPENDENCY

The company is dependent on grants received from the Australian Sports Commission, Australian Paralympic Committee and Australian Olympic Committee for the majority of its revenue used to fund its operations 2014: 52% (2013: 55%). At the date of this report the Directors have no reason to believe the Government will not continue to support the Company.

26 COMPANY DETAILS

The company was incorporated on 11 February 1997 under the Corporations Act 2001. The registered office and principal place of business of the company is at Unit 7, 11-21 Underwood Road, Homebush, NSW, 2140

On 23rd December 2008, the Company changed its name from The Equestrian Federation of Australia Limited to Equestrian Australia Limited.

On the 29 June 2011 the Company incorporated a new Australian Proprietary Company (ACN - 151 789 963 Pty Limited). Paid up capital of \$1 was issued by and is wholly owned by Equestrian Australia Limited (refer to Note 8). This entity was dormant during this current financial year.

27 EVENTS SUBSEQUENT TO BALANCE DATE

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

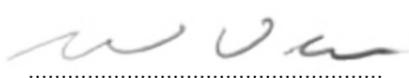
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Equestrian Australia Limited, the directors of the company declare that:

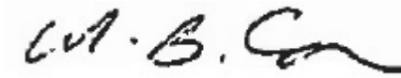
1. The financial statements and notes, as set out on pages 6 to 22, are in accordance with the Corporations Act 2001 and:

- (a) comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
- (b) give a true and fair view of the company's financial position as at 30 June 2014 and of the performance for the year ended on that date.

2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.



Dr Warwick Vale
Chairperson



Ms Melissa Cannon
Director

Dated this 18th day of September, 2014.

Level 22 MLC Centre
19 Martin Place
Sydney NSW 2000
Australia

Postal Address:
GPO Box 1615
Sydney NSW 2001
Australia

Tel: +61 2 9221 2099
Fax: +61 2 9223 1762

www.pitcher.com.au
partners@pitcher-nsw.com.au

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EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF EQUESTRIAN AUSTRALIA LIMITED

We have audited the accompanying financial report of Equestrian Australia Limited, which comprises the statement of financial position as at 30 June 2014, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement in the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF EQUESTRIAN AUSTRALIA LIMITED

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*.

Opinion

In our opinion, the financial report of Equestrian Australia Limited is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the company's financial position as at 30 June 2014 and of its performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Deborah Cartwright

Partner

PITCHER PARTNERS

Sydney

Date: 19 September 2014

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EQUESTRIAN AUSTRALIA PERSONNEL – as at 30 June 2014

Grant Baldock – CEO

Di Saunders – Project Coordinator

Jennie Wood – Administration Assistant

COMMERCIAL AND COMMUNICATIONS

Michelle Cook – Communications and Commercial Manager

Felicity Dubois – Events and Sponsorship Coordinator

Harriet Moxham – Communications Coordinator

Rebecca MacGregor-Fraser – Participation and Development Officer

HIGH PERFORMANCE

Chris Webb – High Performance Manager

Prue Barrett – National Performance Director, Eventing

Julia Battams – National Performance Director, Dressage and Para-Equestrian

Annie Lever – National Performance Director, Jumping

Michelle Graham – Sport Consultant, Eventing

Sue Hartog – Sport Consultant Driving, Endurance, Show Horse, Vaulting

Sara Latham – Sport Consultant, Jumping, Dressage and Para-Equestrian

Vic Kahn – Sports Science, Sports Medicine Manager

EDUCATION

Ben Harris – Education Manager

Kathryn O'Donnell – Education Administration Coordinator

FINANCE

Daniel Griffiths – Finance Manager





EQUESTRIAN
AUSTRALIA

Equestrian Australia Limited
ABN 19 077 455 755
National Office

Postal: PO Box 673, SYDNEY MARKETS, NSW, 2129
Unit 7, 11-21 Underwood Road, Homebush, NSW, 2140

Telephone: +61 2 8762 7777
Fax: +61 2 9763 2466