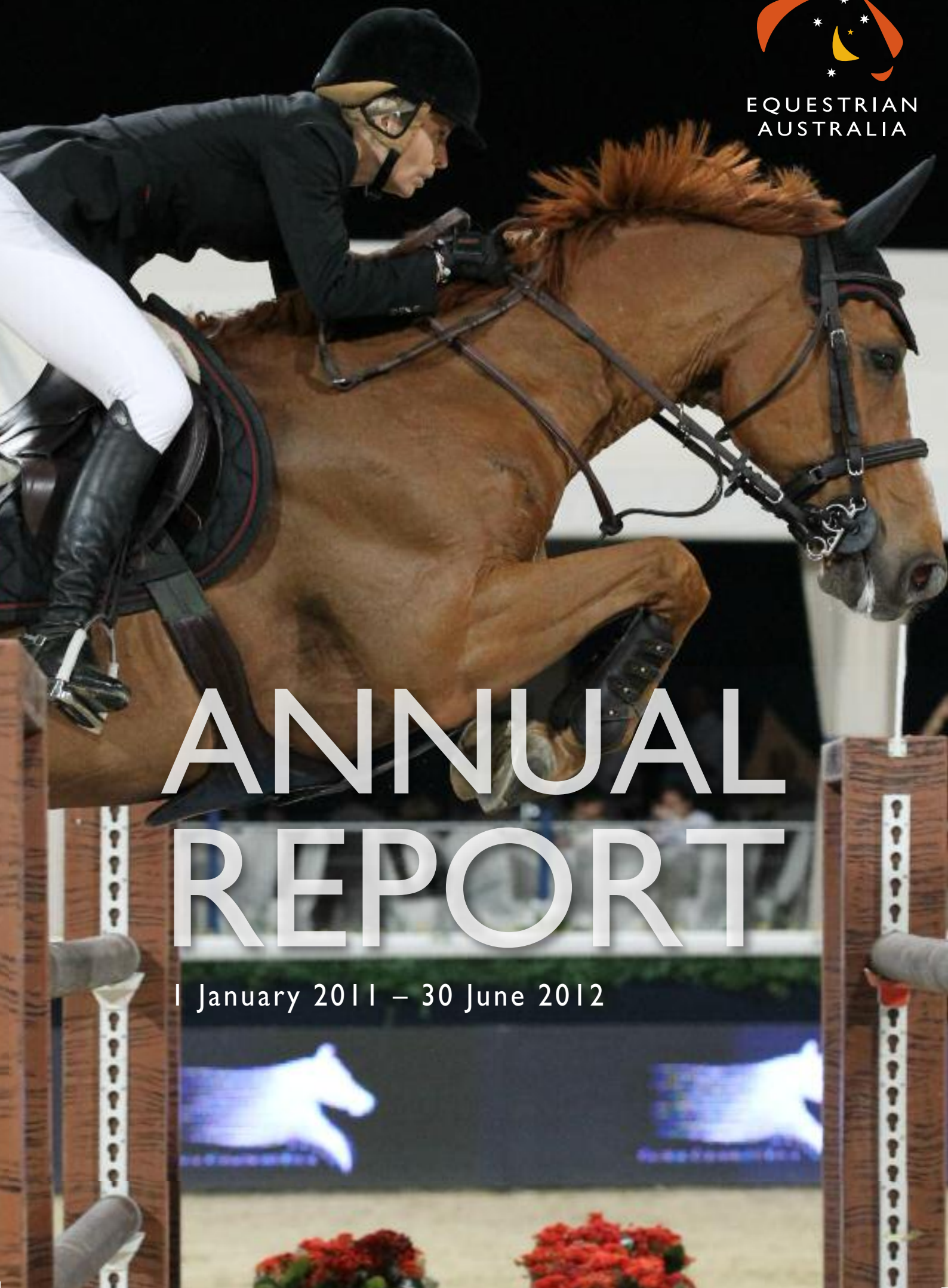




EQUESTRIAN
AUSTRALIA



ANNUAL REPORT

1 January 2011 – 30 June 2012

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Cover picture: EA International Athlete of the Year 2011, Edwina Tops-Alexander and EA International Horse of the Year 2011, Cevo Itot du Chateau at the opening round of the 2012 Global Champions Tour in Doha, Qatar.
Photo: Sportfot/GCT



CHAIRMAN'S REPORT

Welcome to the 2011 – 2012 Equestrian Australia (EA) Annual Report. To bring all of EA's reporting into line, the EA Annual Report will now be developed at the end of each financial year and presented at the Annual General Meeting (AGM). In order to achieve the new reporting structure, this annual report will cover the major achievements and reporting from the past 18 months.

This is the first year of Equestrian Australia's current five year strategic plan and I'm pleased to report we have made significant inroads across all priorities. Throughout the term, the State Branches have adopted the national priorities to fit in with their own plans which will allow the sport to develop from the grass-roots right through to national.

Celebrating our past, creating our future

During 2011-2012, EA marked a significant milestone celebrating 60 years since the Federation was formed. As part of that celebration we recognised the 'Founding Fathers' of Equestrian Australia who were inducted into the Equestrian Australia Hall of Fame.

In 2011 the EA Board introduced the Hall of Fame as part of the Annual Awards Night, to recognise the strong history and proud achievements our sport has accomplished over the many years. Congratulations to our 2011 and 2012 inductees. This addition as well as the revised format of the night has become an annual highlight of the year providing the equestrian community the opportunity to come together to celebrate the past and recognise our future.

EA commitment on the international sporting stage

In 2011 the FEI established a Constitutional Task Force to allow all members of the FEI to drive the effort and dialogue towards an optimal governance structure for the international federation, with a view of maximising input and buy-in based on the needs of National Federations and stakeholders today and in the future.

I was invited to form part of this five person Task Force that was responsible for consultation across numerous stakeholders, with the findings and recommendations presented to the National Federations at the FEI General Assembly in Rio de Janeiro in November 2011.

The recommendations covered the areas including the role of Regional Groups, the role of Continental Associations, representation of National Federations, governance structure, membership categories as well as sports related issues and associate/corporate membership.

Major projects

As part of the Equestrian Australia five year strategic plan, many new major projects began which has resulted in exciting changes.

The most significant undertaking has undoubtedly been the ICT project, EA's new online membership system equnect. This project has experienced some setbacks and as a result there have been deadlines that have not been met and unexpected financial costs associated with the project. Through the investment of Equestrian Australia, support from Horsezone and the Australian Sports Commission, we were able to deliver the first phase of the project. However this is a long term investment and vision for the sport and we will continue to look at

solutions to better improve the system and how to best achieve the goals for better ICT infrastructure in the sport. It has been highlighted to our Board through examples of other sports undertaking similar ICT reviews and projects, the complexity of integrating an all-inclusive ICT system across federated sports. A review of the first stage of the project is underway and before the second phase of the project is considered, with recommendations to be presented to the Board prior to further development.

Other projects included:

- The new High Performance Strategic Priorities were released during 2011 which saw the introduction of the Future's Squads and Talent Identification Program.
- Preparations for the 2012 Olympic Games campaign with nomination events held across Australia and overseas. A review of the campaign cycle will happen at the end of the campaign.
- Membership restructure review that started in 2011. Work has commenced with the State Branches and discipline committees, with outcomes to be implemented during 2013.
- Working with Pony Club Australia, EA is investing in developing participation programs nationally. Using outcomes of the trial participation program the Queensland Branch implemented, EA will look to launch a national program in 2012.
- Launch of the Equestrian Grand Final held as part of EQUITANA Sydney. This new initiative has provided significant opportunity for EA to meet several of its strategic objectives, as the sport looks to build on the success of the first year.

Financials

Equestrian Australia recorded a significant loss of \$450,398 in Financial year 2011-12 which is largely due to the Board agreeing to the impairment of the ICT asset to the value of \$393,531. This impairment was agreed due to the ICT asset known as equnect not delivering the functionality that was originally intended from the initial build and financial outlay. EA currently owns the commercial offices it presently occupies which is a large contributor to the equity of the organisation currently at \$701,274. Despite the impact of the loss EA is in a satisfactory financial position. The full financial report also appears within this report.

In conclusion

Overall the past 18 months while they have challenged what we do as a sport, have seen significant rewards achieved and the future of equestrian sport in Australia looks very strong. I would like to thank the Equestrian Australia Board for their dedication and hard work, the State Branches for their collaborative approach to major national initiatives as well as the National Office staff.

Lastly thank you to all our volunteers who make this sport what it is and give up so much of their time across most weekends of the year - from our officials to our event organisers and those behind the scenes. Congratulations to all our riders who make our competitions so enjoyable, our owners whom without the sport would not be what it is as well as our coaches for their tireless commitment to improving the sport.

Paul Cargill, Chairman, Equestrian Australia



The 2011-2012 period saw a significant amount of change undertaken by Equestrian Australia (EA), as the sport looked to put the strategic priorities 'Creating our future' into action. While the changes have provided the sport a huge amount of success and opportunity, it has not been without its challenges. Change is not always easy, but the long term vision that EA has embarked on is designed to better the sport's standing on the national sporting landscape including providing better service to members and increasing member opportunities.

The outcomes EA has achieved in the last 18 months have been significant and the benefits are already being felt right across the sport.

Putting the agenda into action

The new strategic priorities that were adopted in 2010 were formally accepted by all our State Branches during 2011, creating a united vision and purpose for the sport.

Growing our membership and offering value to our members remains a key action as part of our strategic priorities, with EA conducting a review of the current membership structure throughout Australia. Research was carried out and together with the State Branches and discipline committees, significant work was carried out on potential new membership structures that will look to be implemented in 2013. Equestrian Australia aims to make equestrian sport more accessible to more people right around the country.

2011 saw the launch of the Equestrian Grand Final held as part of the inaugural EQUITANA Sydney. Partnering with event organisers Definitive Events, EA was able to stage an iconic equestrian competition in the heart of the city allowing new audiences to catch a glimpse of some of the best our sport has to offer. Most significantly was the one hour broadcast that was developed and ran on free-to-air Channel 9 (nationally) as well as repeats on Fox Sports and Country 99TV in New Zealand.

Effective stakeholder management

The most momentous relationship EA was able to form during 2011 was the signing of a Memorandum of Understanding (MOU) with Pony Club Australia. For a long time, both organisations have operated in isolation despite the commonalities between the two groups. The signing of the MOU was just the start with both organisations working collaboratively on key projects that include increasing participation of young people in our sport as well as providing benefits to our dual members.

Throughout the last 18 months EA has been able to significantly grow its sponsorship and partners portfolio, increasing investment coming into the sport by 350 per cent. With the signing of EA's largest sponsor ever, the Australian National Preventative Agency (ANPHA) along with major sponsors Horsezone, IRT and Gow Gates, EA has been able to increase its sponsorship funding into grass-roots events as well as support other major initiatives including the Equestrian Grand Final, ICT project and participation programs. We would like to thank our new partners for joining the EA team as well as recognise the long standing sponsorship of KER and Barastoc who continue to support our Australian Equestrian Team.

New direction for High Performance

In August 2011 EA unveiled the new High Performance Pathways Program for 2011-2016 titled 'Roadmap to Success'.

Thanks to the additional \$750,000 per annum funding received by the Federal Government through the Australian Sports Commission, EA developed a new program that provided for a systemised, national

approach to the development of future elite riders and horses from an early talent identification level right through to Olympic and World Championship Teams.

The new framework has seen major changes such as the introduction of Talent Identification Days and Futures Squads, which has seen more than 100 additional rider and horse combinations come into the High Performance Pathway. The new framework will further be supported by outcomes of the review that is due to take place after the 2012 Olympic Games campaign.

Australians on the international sporting stage

Our riders have continued to do us proud all over the world, with more impressive performances during 2011-2012. Some of the highlights included Edwina Tops-Alexander winning her first ever Global Champions Tour as well as rising to 6th in the world rankings.

Boyd Exell once again has dominated carriage driving on the international stage and continues to break records winning his fourth consecutive World Cup Driving Title in early 2012, becoming the first athlete to achieve such a feat.

Aussie eventers once again mixed it with the best of best with more impressive wins at 3* and 4* events. Consistency across numerous events saw Chris Burton finish second overall in the FEI World Cup Eventing Series.

Our younger riders also recorded impressive results on the international sporting stage, with the Australian Young Endurance team claiming bronze at the 2011 World Young Rider Endurance Championships.

It wasn't just our riders who were representing Australia proudly overseas, with Gill Rolton and Mary Seefried named as officials for the London 2012 Olympic Games. Congratulations to both Gill and Mary.

IT solution for equestrian sport

Underpinning all the strategic priorities was the need for a change to our IT systems nationally. IT had been a long standing agenda item for both the States and National body and as such EA sought to make changes to the system and create a new purpose built platform. In December 2011 EA released the first stage of the system called 'equnect'.

As can be experienced with many IT projects there were some difficulties with the first phase of the release that primarily focused on the membership site which is designed to accept and process membership registrations and renewals.

equnect is a long term project for the organisation. The challenges that have been faced have seen timeframes and budgets exceed EA's original plans. With the difficulties that were encountered we are now looking at how the system can be improved and what key features are needed to improve the sport moving forward.

In conclusion

Much has been accomplished by the organisation over the past 18 months and I would like to acknowledge the hardworking Board, its members, those being the six State Branches, and all the staff at the national office for their tireless efforts throughout this period to improve Equestrian sport in Australia.

Our sport continues to grow thanks to the tireless efforts of our volunteers, who dedicate much of their time and passion. We thank all our volunteers for their ongoing service.

Grant Baldock, Chief Executive Officer, Equestrian Australia

MESSAGE FROM THE AUSTRALIAN SPORTS COMMISSION

The Australian Government is committed to increasing participation in sport and for our high performance athletes to excel on the world stage. Sport not only inspires and unites; it also promotes community involvement and active lifestyles.

The Olympic and Paralympic Games is an exciting time for Australians and highlights the substantial contribution of sport to the Australian community, from athletes competing in the Games to those involved in weekend club competition and social play, as well as parents and volunteers.

Australia's performance at the London Olympic and Paralympic Games is the culmination of extensive long-term efforts across the Australian high performance sector. Following the Games, there will be opportunity to celebrate our success and critically review our next steps to ensure we focus and align our efforts to deliver the best possible results on the world stage.

It is two years since the Australian Government delivered its new vision for sport through Australian Sport: The Pathway to Success. As a result the Australian Sports Commission (ASC) received an increase in recurrent funding. Since then, we have focused on implementing our new plans, delivering key programs, supporting national sporting organisations (NSOs) to deliver participation and high performance outcomes while also assisting with building their capacity and improving collaboration, alignment and effectiveness within the Australian sport sector.

The 2012 Budget delivered a continuation of the Active After-school Communities program. This will enable primary school-aged children across the country the opportunity to embed sport and physical activity into their daily life. We will continue working with sporting organisations at all levels to ensure the program provides maximum value to sports and supports the transition of program participants into local clubs.



Australian Government

Australian Sports Commission

The Prime Minister's Olympic and Paralympic Challenges were a unique way for primary school children to capture the Olympic spirit and create their own Olympic journey. This initiative encouraged and inspired children to get active, have fun and earn rewards. This, coupled with participation programs delivered by NSOs, continues the Australian Government's commitment to ensuring greater access to the benefits of sport.

The support received from the Australian Government for Australian sport is essential and plays an integral role in connecting our young sporting participants with their dreams of podium success in the future.

This is an exciting and challenging time for Australian sport. The Australian Sports Commission looks forward to working with sporting organisations, state and territory institutes and academies of sport and departments of sport and recreation, to promote access to, and participation in sport. Together we can promote an active lifestyle and develop sporting champions now and into the future.



Mr David Gallop
Acting Chairman
Board of the Australian Sports Commission
30 June 2012



EQUESTRIAN GRAND FINAL



In 2011 Equestrian Australia together with Definitive Events launched the Equestrian Grand Final (EGF) held as part of the inaugural EQUITANA Sydney.

Working in with equestrian's top events around the country, riders were required to qualify for the EGF across numerous qualifying events to determine the best of the best for their chance to battle it out for more than \$50,000 in prize money.

In its first year the EGF proved a resounding success, attracting the biggest names in the sport and provided an unparalleled venue atmosphere rarely experienced in Australia as well as a free-to-air national broadcast.

The Dome Arena at Sydney Showground provided a world-class venue for competition and spectator enjoyment with a packed arena of more than 4,000 spectators for each night of the dressage and jumping competition. The event saw one of the biggest line-ups in recent years take part in the new 'Exhibition Eventing' which was a modified version of the sport held in a stadium format.

Thanks to the funding received through Australian Sports Commission's (ASC) Women in Sport Media Grant, a one hour free-to-air broadcast was developed and run on Channel 9. The show was then rerun on Fox Sports as well as Country 99 TV in New Zealand.

The highest praise for the event came from the competitors themselves with 2011 EGF dressage winner Heath Ryan saying "This is one of the few occasions where we get a great arena and great atmosphere and in Australia we get very little exposure to that."

Winner of the Exhibition Eventing, Shane Rose admitted "By providing a taste of what the sport has to offer hopefully this event will open the sport up to a new audience."

There was no doubt that the new Sydney Showground Dome venue surprised and delighted not just the spectators and officials, but the riders who were able to have a taste a big arena show.

"This is five-star class show at an equestrian centre in the middle of the city - you can't get any better," said competitor Chris Chugg.

Equestrian Australia would like to thank its partners Definitive Events (DE) for launching the EGF as well as its corporate partners who supported the event in the inaugural year including Horsezone, IRT, Gow Gates and Equiline.

The Equestrian Grand Final is part of a long term agreement EA has in place with DE to ensure the event can grow year on year.



STRATEGIC PRIORITIES REPORT CARD



At the EA June 2010 Forum, it was agreed that a new national strategic direction was needed to grow and develop the sport. From this, seven strategic priorities were identified with all states adopting the strategic direction to create a unified approach.

Equestrian Australia's Strategic Priorities deliver one vision and one purpose for all levels of the sport, from the national office through to states, disciplines and committees. Below outlines some of the achievements and progress that has been made for each of the priorities identified.

1. Create a national, contemporary approach to membership which is attractive to clubs, spectators, supporters, fans and other Equestrian groups

Tactic	Outputs/outcomes
EA membership review	Multiple research, benchmarking and development workshops held leading to a first draft proposal which was presented at the EA Forum in 2012.
EA and PCA relationship initiatives	Signing of a joint MOU in May 2011 and receipt of joint Australian Sports Commission (ASC) funding leading to joint initiatives including the 'dual member rebate scheme' and the development of a joint junior development program.
Junior participation program	The development and pilot of a junior participation program by Equestrian Queensland leading to the national development and joint program partnership between EA, PCA and the ASC.
EA participation plan	Development of participation initiatives such as the conduct of the 2011 member survey and 2012 club census. Results of surveys provided valuable data for membership review.

2. Develop a fully integrated National High Performance Pathway from talent identification through to elite athlete

Tactic	Outputs/outcomes
Create a national talent program	National talent ID clinics were conducted across all Olympic disciplines, attracting 357 participants from which National Futures Squads were identified across all disciplines in December 2011.
Achieve medal performances in equestrian disciplines at Olympic/Paralympic & World Equestrian Games	Each Olympic/Paralympic discipline qualified teams for the 2012 Olympic/Paralympic Games.
Establish a scholarship coach program to develop national coaches to support the development phase of the National Pathway	In conjunction with the Education Department, a High Performance coaching course has been implemented to provide professional development and experience working in the HP Program for potential HP coaches.
Further develop the veterinary support program	- Head veterinarian appointed in 2011 to manage vet program. Associate veterinarians introduced to support talent ID program - Greater coverage of prospective team horses by team vets in lead-up to Olympic/Paralympic Games.
Introduce a program to support owners	During 2011 a program was introduced where owners of elite squad members were offered hospitality at key events that provided the opportunity for greater interaction between HP personnel and owners.
Create a European competition and training base to support athletes participating in international events	- European base identified and implemented in Lastrup, Germany. - Scholarship program implemented through funding received via EA Patrons Club.
Develop and implement IT strategies to support the High Performance Program	HP has identified opportunities for IT to support key programs within HP.



3. Introduce equestrian as a curriculum option to all Australian schools

Tactic	Outputs/outcomes
Utilise junior participant program campaign	Junior participation program is still in the development stage.
Align with a National Training Package to offer certificate courses through year 11-12 and TAFE	Completed a mapping project with the NSW Sports Federation for aligning EA courses to a National Training Package.
Promote riding and horse management programs in appropriate schools	States have been provided with introductory riding and and management workbooks at a discounted rate.
Have EA riding and management programs recognised as assessable options for years 11-12	A TAFE mapping project was undertaken and we are waiting on a national governance structure to take effect.

4. Package and promote Equestrian Australia's offering to raise awareness of the sport amongst corporates, primary industry and the general public

Tactic	Outputs/outcomes
Conduct a sponsorship inventory and develop attractive sponsorship proposals for corporates	<ul style="list-style-type: none"> - Increased sponsorship revenue by 350%, with the signing of four new major sponsors including: Australian National Preventative Health Agency (ANPHA) Horsezone IRT Gow Gates - Secured a naming rights sponsor for the National Interschools Championships which includes all State Championships. This sponsorship will provide support to State Branches in delivering this critical program.
Develop a marquee event to attract new sponsors and spectators, including broadcast on free-to-air television	<ul style="list-style-type: none"> - Launch of the Equestrian Grand Final (as part of EQUITANA) which aired on Channel 9 and Fox Sports - Secured Women in Sport Media Grant via the Australian Sports Commission to assist in the publicity of equestrian sport.
Raise awareness through a national media and marketing campaign.	Increased national mainstream media exposure as part of the 2012 London Olympic campaign 'Operation Greenwich Gold'.
Equestrian Australia Awards of Excellence Gala Night to recognise and promote the heroes of the sport	Launch of the EA Gala Awards Night featuring the 'Hall of Fame' that promotes the best in the sport across numerous stakeholders.
Online merchandise range to provide additional revenue as well as incentives for members	Established an online merchandise range for EA members.
Patrons Club to assist projects that struggle for funding and sponsorship	Launch of the EA Patrons Club which has seen the first stage of the European Training Base being established.

5. Stream live feeds of equestrian sporting events and results

Tactic	Outputs/outcomes
Work with third party providers to provide live streaming	Live streaming of the 2011 EA Awards Night offered via Equestrian Life (www.equestrianlife.com.au).
Develop an EA channel that can stream events live around the country	Research and scoping of live streaming commenced.



STRATEGIC PRIORITIES REPORT CARD



6. Propose hybrid versions of the sport to grow the spectator and participant base

Tactic	Outputs/outcomes
Use the Equestrian Grand Final as a vehicle to establish hybrid versions of the sport	Launch of 'Exhibition Eventing' as part of the Equestrian Grand Final. Provides both television audiences and event spectators the opportunity to experience the sport.
Develop hybrid versions of events and sports to be standalone events.	Discussions with potential event organisers about different events that could be run in Australia.

7. Develop a nationally synchronised multi-sport annual calendar of events which features an iconic event

Tactic	Outputs/outcomes
Equestrian Grand Final	Launch of the Equestrian Grand Final as an iconic event of the Australian sporting calendar. In its first year the event attracted a spectator audience of 11,900 and a television audience of more than 195,000.
Work with discipline committees to better develop each sport's calendar	Each discipline committee has continued to take responsibility for the sign off of their own calendar.



MEG WADE

In 2011 Australian endurance rider Meg Wade was awarded the FEI's Against All Odds Award.

The prestigious international award is one of Equestrian sport's top honours and is presented to an individual who has pursued their equestrian ambitions in the face of physical or personal adversity.

Until Meg's fall from her horse at an Australian endurance race in 2009, she was one of the discipline's leading international riders. She had competed in 65, 160 kilometre events and won 25 of them.

Meg's accident left her with a traumatic brain injury. She remembers nothing of the accident or the six weeks she spent in Canberra hospital. Out of a coma but in Post Traumatic Amnesia, she was airlifted to another hospital for rehabilitation. She spent 255 days there.

In November 2010, Meg rode a horse for the first time since her accident with Riding for the Disabled. A few weeks later, she was riding in her home arena.

Meg's driving licence was reinstated in January, meaning she can drive to events and ride a quad bike onto courses to monitor the horses that she continues to train and enter into competitions with other riders. In October 2011, she completed a 5 kilometre celebrity ride at the Tom Quilty Gold Cup, the Australian National Endurance Championship.



As the 2011 overall winner of the Global Champions Tour, Edwina Tops-Alexander proved herself a formidable contender on the world jumping stage. In 2011, the former Sydneysider now European based jumping superstar climbed as high as sixth position on the Rolex FEI world ranking, which is the highest ranking ever achieved by an Australian rider. On her way to winning the 2011 Global Champions Tour, Edwina placed first in the Cannes Grand Prix CSI5* and Chantilly Grand Prix CSI5*. She is the first woman to win the coveted Tour and as of 30 June was the only woman in the top ten world rankings. Edwina continues to dominate the Global Champions Tour in 2012 winning the series opener in Doha in April. Many of her most notable wins have been with the pint sized stallion Cevo Itot du Chateau who stands at just 15.2hh. The former Avondale Pony Club member returns to Australia when she can and takes time out to meet with aspiring riders.



HIGH PERFORMANCE

2011 was a year of significant change for the High Performance (HP) Program with the introduction of the National Pathways Program of which the highlight was the creation of a structured Talent ID Program across all disciplines. This culminated with the announcement of the first National Futures Squads in December 2011 which brought an additional 117 athlete and horse combinations into the High Performance Program across all states.

Other key achievements were the inclusion of Non-Olympic disciplines into the High Performance Program. Vaulting and Carriage Driving were the first two Non-Olympic disciplines to benefit from this change, with both programs now at different stages of development.

A Sports Science Sports Medicine Manager was appointed as part of the National Pathways Program and a sports medicine program implemented in 2011. This new program includes medical screenings and management of the anti-doping program for Olympic/Paralympic Shadow Team Members and the development of an equestrian specific medical screening protocol.



These new initiatives to the High Performance Program have allowed us to work more collaboratively across all disciplines.

Australia was one of only six countries to qualify teams for each discipline of the 2012 Olympic/Paralympic Games. This is a significant achievement considering the other five countries to achieve the same feat are considered 'powerhouses' of equestrian sport in the northern hemisphere – they included Great Britain (the hosts), Germany, Netherlands, USA and Canada. This is an exceptional performance by all our teams, owners and all who contributed.

External influences on performance

Still the greatest challenge for the HP Program is the distance and travel required to compete against the rest of the world in Europe. This includes the issues associated with managing a HP Program across two hemispheres and the need to develop a home-based program with balancing an international competition program in Europe.

Distance is also an issue in Australia particularly for those based in Western Australia who are required to travel across the continent to compete in high level competition. Further to this Australia's isolation from the rest of the world, namely Europe, does make it difficult for riders to access regular top level competition.

Compared with other major equestrian nations we are under resourced. This has resulted in an uneven playing field which is becoming increasingly difficult to compete on.

Moving forward

A key focus is to further strengthen the National Pathways Program. The first phase in 2011 was the implementation of the National Pathways which will be reviewed and further developed following the London Olympic Games. One of these key developments for 2012/13 will be the appointment of National Performance Directors (NPD's) for the Rio Olympic Cycle.

The NPD's will have the responsibility of leading and implementing their respective discipline's High Performance Programs. This will provide a direct line of communication for athletes within the High Performance Program enabling greater communication between athletes and management.

There also needs to be greater focus on developing teams for our major Championships. Our program needs to ensure that future Olympic/Paralympic and World Equestrian Games (WEG) team members are able to perform to the best of their ability in this team environment which is different to the 'normal' international level competition.

Given our benchmarks are aimed at ensuring all disciplines qualify for the Olympic/Paralympic Games, it is in the High Performance Program's best interest to structure the program in a way that is aimed at achieving these team goals. While the team medals are a key focus, there is no doubt that having teams qualify provides more competitors and therefore more opportunities to also win individual medals.



The Education Department worked to better streamline the delivery of courses around the country which saw the implementation of a longer range and set calendar of both Coach Educator and FEI Officials courses. This process also provided the opportunity to increase the number of courses delivered providing more opportunities for members to access these vital courses.

The inaugural National Education Conference was held during 2011, bringing together more than 150 coaches, officials and volunteers who had the opportunity to hear from some of the best in the industry as well as the broader sporting industry.

A Level 3 coaching course was accredited with the Australian Sports Commission (ASC) for the first time in 10 years, as well as new accredited courses including Show Horse Level 1 Coach, Vaulting Judges Levels 1-3 and Carriage Driving Officials Level 1-3 (renewed after several years being lapsed).

Coaching accreditations are on the rise however officials numbers have dropped. In light of this EA sought to collect data and feedback from those non-accrediting officials to identify areas that can better support officials in the short term, and also as part of the wider review of the education pathways.

As well as delivering more than 380 certificates for Riding/Horse Management/Coaching, a special offer to allow lapsed registered candidates to upgrade to new format materials was also implemented with an uptake of 114. The Dressage and Show Horse reaccreditation process saw 751 officials reaccredited.

The upgrade of resources was a focus for the Education Department with the completion of the following workbooks/resources:

- Riding (Introductory, Level 1 General, Dressage, Show Horse, Level 2 General, Dressage, Eventing and Jumping)
- Horse Management (Introductory, Level 1 and Level 2)
- Coaching (Introductory, Level 1 General, Dressage, Show Horse, Level 2 General,
- Dressage H and F level Judges



EA was also excited to re-join the International Group of Equestrian Qualifications with EA courses now mapped to the international equivalency matrix.

External influences on performance

The difference between each discipline and the varied expectations from each committee can at times prove a challenge in developing courses, resources and pathways that aim to create a consistent national framework for coaches and officials across disciplines.

Working within the federated structure of sport, the capacity within the State Branches can differ as does their requirements and needs from EA in terms of delivering coaching and officiating education.

Moving forward

The key focus will be the completion of the Education Pathways Review encompassing both coaching and officiating training and education. This will provide a range of recommendations for the improvement of these pathways, the way they are delivered and see members recognised for their contributions and achievements. The delivery of national and international level courses for coaches and officials, development of video and online learning tools and nationally consistent resources for officials will remain an ongoing focus as will the implementation of a skills transfer matrix that will align Pony Club and EA courses.

Courses conducted 2011/12

Name of course	# courses	# attendees
Coach Educator & Skills Specific Training Assessor	4	78
FEI Courses	6	83
Judge Mentor & Educator Clinics	7	86

Registered Coaches and Officials 2011/12

Year	2010	2011/12	Difference
Total Registered Coaches	947	1237	23.40%
New Coaches		89	
New Trainee Coaches		51	
Year	2010	2011/12	Difference
Registered Officials	1492	1176	-21.10%
Total FEI officials	226	186	-21.50%

2011 Education Conference

The inaugural Equestrian Australia Education Conference was held over the weekend of 7-8 August 2011 at Sydney Showgrounds. The motive behind starting the conference was to provide a forum for learning for all EA accredited and non-accredited members. The feedback was very positive with many people grateful for the opportunity to attend.

Encouragingly the conference was attended by 174 delegates from around Australia as well as one delegate from Malaysia. A diverse range of speakers was organised from within the equine industry as well as outside the sport. This provided a great opportunity for various groups across the industry to come together and share new ideas and technologies and to learn from professionals in other industries.

As well as hearing from EA representatives and speakers with a background in equestrian and animal welfare, delegates heard from five time winter Olympian, Jacqui Cooper and representatives from the Rugby Union Players Association and Basketball Australia.

"It was fantastic," commented Christine Johnson a level two general coach. "It was a great initiative. I would highly recommend it to everyone for next time. It really inspired thought and interaction."

EQUESTRIAN AUSTRALIA AND PONY CLUB AUSTRALIA



In May 2011 the first significant milestone in building the relationship between Equestrian Australia and Pony Club Australia (PCA) was achieved with the signing of a Memorandum of Understanding (MOU).

The purpose of the MOU was to establish a framework for closer cooperation between the two organisations that aim to share skills and knowledge to develop equestrian sport, establish formal educational and competitive pathways for athletes of all ages and collaborate on the promotion of volunteering and safe horse methods in the equestrian industry.

With the basis of the MOU in place and the securement of the Australian Sports Commission (ASC) participation funding grant, the relationship between EA and PCA has had the chance to positively develop, providing opportunities and benefits for members of both organisations.

The first joint initiatives between EA and PCA to roll out in 2011-2012 included the implementation of the Dual Member Rebate Scheme, where dual members between the ages of 12-16 were rewarded with a \$50 rebate and a waived joining fee on EA membership.

“As the two organisations are autonomous in their directions, this rebate to junior riders recognises the existing healthy relationship between Pony Club and Equestrian Australia, with Pony Club providing the grassroots equestrian training and skill to take riders through to high performance training and for some to the Olympics. We are pleased to continue to work collaboratively with Equestrian Australia to further educate young Australian equestrians,” commented PCA President Mr Greg Bailey.



Collaborative planning and the continued development of additional joint initiatives to roll out over the upcoming 12 months are a testament to the growing strength of the relationship. Joint programs currently in development for roll out in the year ahead include a first of its kind equestrian junior participation program and the mapping of each organisations educational certificates and qualifications.

“EA is excited to be working with Pony Club Australia. Youth participation in equestrian sport needs to be nurtured and a clear pathway defined for development and progression. This strong working relationship between our two organisations, which share the common goal of supporting members and strengthening participation is a huge step forward and one that will allow our sport to flourish in the years ahead,” Equestrian Australia CEO, Grant Baldock said.



The Commercial Operations team was introduced in 2011 to Equestrian Australia and was developed with the intention of providing increased stakeholder relations both internally and externally. The team has taken on major national initiatives designed at increasing sponsorship opportunities, diversifying income streams and building national mainstream media exposure across numerous media and marketing campaigns.

During the last 18 months the team has worked to increase EA's reputation among corporates which saw the signing of four new major sponsors over the next three years including the Australian National Preventative Health Agency (ANPHA), Horsezone, IRT and Gow Gates. In addition EA welcomed Equiline on board for the 2011 Equestrian Grand Final and in early 2012 media partner Eurosport.

The launch of the Equestrian Grand Final not only provided the avenue to attract new corporate partnerships, it also saw equestrian sport receive national media exposure including a one hour broadcast on Channel 9 and Fox Sports.

Working together with the State Branches, a focus for sponsorship has been on equestrian's number one grass-roots program 'Interschools'. Collaboratively establishing benefits across all state and national Interschools properties allowed EA to attract a new national naming rights sponsor for all events.

Operation Greenwich Gold was the marketing campaign behind equestrian's London 2012 Olympic Games. The campaign which launched in 2011 was designed to bring together the equestrian community as well as stakeholders and media to support the athletes in the lead up to and during the Games.

External influences on performance

Corporate partners increasingly require tangible 'properties' to better leverage their sponsorship. This requires close co-operation in federated organisations such as Equestrian Australia in order to consolidate properties across state borders.

Moving forward

The focus will be to increase communications to better engage with all levels of the organisation as well as external stakeholders and to build on the sponsorship portfolio to further support other areas of the sport to allow them to grow and achieve their objectives. An emphasis will also be placed on working with event organising committees to better package and promote Equestrian Australia's offerings.

In addition, EA wants to grow and develop the Equestrian Grand Final so that it becomes an iconic event on the Australian sporting calendar.



Shane Rose and Taurus

MIKE ETHERINGTON-SMITH

As part of the High Performance Eventing Cross Country Development Program, Equestrian Australia was pleased to welcome back to Sydney world-renowned cross-country course designer Mike Etherington-Smith who was responsible for designing the 2012 Sydney CCI3* cross-country course.

In addition to being one of the leading cross-country course designers, Etherington-Smith was also the original course designer for the Sydney 2000 Olympic Games as well as responsible for the track at 2008 Olympic Games in Hong Kong.

The initial opportunity was made possible through the Australian Government's Green and Gold funding program, which provided additional support to Australia's Olympic Games campaign, but has also now, provided the foundation for this ongoing development program.

He not only designed the CCI3* course in Sydney but has also been charged to work with course designers of other key cross country courses in Australia and just as importantly, will identify develop and mentor Australian course designers for the future.

Equestrian Australia will welcome Mike back in 2013 and hope that this partnership is one that will continue to benefit the Eventing community across Australia.



HALL OF FAME AND SPORT ACHIEVEMENT AWARDS

Equestrian Australia's Hall of Fame became a fixture of the Sport Achievement Awards Night for the first time in 2010. The Hall of Fame was introduced to recognise Equestrian Australia's most successful, dedicated and extraordinary members who have made a lasting impact on the sport.

Hall of Fame inductees are acknowledged at Equestrian Australia's Sport Achievement Awards Night which also recognises the sport's high achievers of the preceding 12 months. Hundreds of Equestrian sport's most prominent as well as respected sporting identities attend the annual gala event which in 2010 and 2011 was held at ANZ Stadium in Sydney Olympic Park.

At the 2010 and 2011 Sport Achievement Awards Night special tribute was also paid to Equestrian Australia's Founding Fathers – those being Samuel Horden, Tom Luxton, Sir Alec Creswick and Jim Barnes.

2010 Hall of Fame

Individual

Kevin Bacon
Lawrence Morgan
Erica Taylor

Team – 1960 Olympic Team – Eventing

Horse – Salad Days

Service to Sport

Ted Dwyer
Samuel Hordern
Franz Mairinger
Wayne Roycroft

2010 Sport Achievement Awards recipients

Event of the Year – Sydney CDI3*

Official of the Year – Christine Wallis

Club of the Year – Toowoomba & District Showjumping Club

Owner of the Year – Bev Edwards

Administrator of the Year – Barb Timms

Coach of the Year – Les Friend

Volunteer of the Year – Jacqui Early

Young Athlete of the Year – Thomas McDermott

Domestic Horse of the Year – Supernatural

Domestic Athlete of the Year – Sharon Jarvis

International Horse of the Year – Vivant

International athlete of the Year – Boyd Exell

Special Services Award

Sue Gunn
Karen Herald
Val Mayger
Dr. Warwick Vale

2011 Hall of Fame

Individual

Bill Roycroft
Team – 1956 Olympic Team - Eventing

Horse – Victory Salute

Service to Sport
Joyce and Bob Brook

2011 Sport Achievement Awards recipients

Event of the Year

Australian International Thee Day Event
All Reef RM Williams Endurance Festival

Official of the Year – Kerrie Robbins

Club of the Year – Eyre Peninsula Showjumping Club

Owner of the Year – Linda Spratley & Beau Dowsett

Administrator of the Year – Sue Austin

Coach of the Year – Megan Jones

Volunteer of the Year – Rob Leishman

Young Athlete of the Year – Thomas McDermott

Domestic Horse of the Year – Jaybee Alabaster

Domestic Athlete of the Year – Rachael Sanna

International Horse of the Year – Cevo Itot du Chateau

International athlete of the Year – Edwina Tops-Alexander

Founding Fathers

Samuel Horden
Tom Luxton
Sir Alex Creswick
Jim Barnes

The 2011 Sport Achievement Awards Night was presented by





2010 SPORT ACHIEVEMENT AWARDS NIGHT



2010 Hall of Fame recipient Erica Taylor & Nicole Livingstone OAM



2010 Hall of Fame recipient Wayne Roycroft & AOC President John Coates OAM



Member of the 1960 Eventing Team, 2010 Hall of Fame recipient Neale Lavis OAM & Nicole Livingstone OAM



2010 Domestic Athlete of the Year Sharon Jarvis & Horsezone Managing Director Mark Webster



2010 Domestic Horse of the Year – Sarah and Harriet Wadsworth and Mark Kenzig receive the award on behalf of Supernatural, presented by Mark Webster



2010 Event of the Year - Sydney CDI3*

2011 SPORT ACHIEVEMENT AWARDS NIGHT



2011 Hall of Fame recipients - 1956 Eventing team, Bunty Thompson (centre), accepting on behalf of the athletes from left to right: Graeme Barker, David Maringer, Chris Wood, Charles Creswick



Carolyn Lieutenant OAM accepts on behalf of 2011 Hall of Fame inductee Victory Salute, pictured with EA Chairman Paul Cargill (left) & AOC Secretary General Craig Phillips (right)



2011 Hall of Fame recipient Joyce Brook accepts the Service to Sport award which she was jointly awarded with late husband Bob



2011 Club of the Year – Eyre Peninsula Showjumping Club



2011 Coach of the year Megan Jones & Charles Gow Gates



2011 Volunteer of the year Rob Leishman & Charles Gow Gates

DEVELOPMENT

With the changes to the direction of sport taken by the Australian Sports Commission through their 'Pathway to Success' strategic plan, Equestrian Australia has been able to make the most of the new direction with significant progress and successes in the areas of development, grassroots and participation. Most notably, the signing of the Memorandum of Understanding (MOU) with Pony Club Australia and the pace at which the once strenuous relationship is positively growing would be one of the organisation's greatest achievements.

With the formation of this relationship, came the securement of the Australian Sports Commission's participation funding grants. These grants provided the opportunity for both organisations to jointly develop and embark on new participation-focused ventures. In its first year, the 'PCA/EA Dual Member Rebate Scheme' received a very positive response, encouraging and rewarding many junior dual members across the country.

With a strategic objective to create a national, contemporary approach to membership, an EA membership review was embarked upon with the objective of increasing the value for current members, encouraging member growth and creating opportunities for club and grassroots members. Supporting this review was the conduct of the 2011-2012 national club census, collecting critical information on club membership and national participation activity rates to gain a greater understanding of the size of equestrian participation in Australia.

External influences on performance

Resistance to change – for an organisation traditionally focused on the competitive end of equestrian sport, a significant culture change within all levels of the organisation is required to create and adopt participation focused opportunities and programs. Resistance to change, even when welcomed, is expected and must be factored into expectation and timelines for programs.

Breaking down barriers – for many years individual equine organisations have worked primarily independent of each other. Breaking down the communication barriers, identifying commonalities and recognising and respecting differences is an important process that needs to be undertaken when building relationships, creating change and focusing on the development of the industry as a whole.

What to do first – the scope of development, grassroots sport and participation opportunities is vast and promising. This in its self is an influential factor on development progress and implementation success. Prioritisation of many positive and necessary concepts, ideas, and initiatives is necessary in ensuring each individual accomplishment.

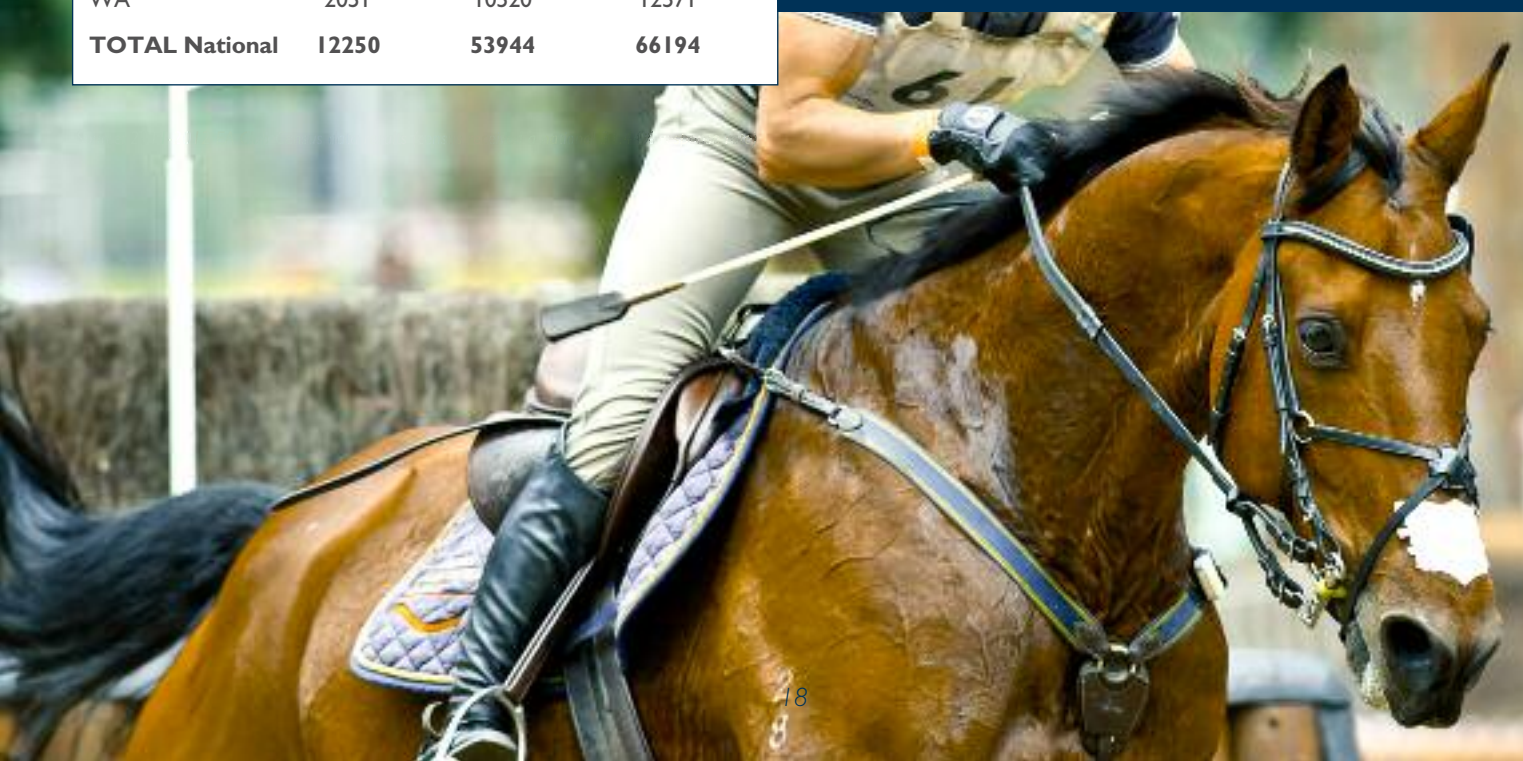
Moving forward

The primary focus for the upcoming 12 months is the continued development and successful implementation of the junior participation program, piloted by Equestrian Queensland. The program will provide opportunities to young people right across the country that have access to a horse of their own and are unable to participate in the sport through the traditional means. This program will launch towards the end of 2012.

The conduct of the EA Club census enabled the collection and assessment of active equestrian participation levels within the club environment. This table indicates the total active participation rate in equestrian sport through the EA affiliated club system. Total is inclusive of EA direct members, EA Club members, non-EA members participating in activities. Individuals may be counted more than once. This data indicates the depth of equestrian sport in Australia and responsibility that EA has to continue to develop beneficial grassroots and development programs.

Equestrian sport participation rate

State	Male	Female	Total
NSW	2790	16164	18954
NT	61	278	339
TAS	130	1088	1218
QLD	1999	6712	8711
SA	2232	5987	8219
VIC	2987	13196	16182
WA	2051	10520	12571
TOTAL National	12250	53944	66194





During 2011 and the first half of 2012 Australian Carriage Driver Boyd Exell continued to break records on the international stage. In February 2012 he won his fourth consecutive FEI World Cup Driving title.

2012 saw the implementation of the Carriage Driving High Performance Program with Boyd Exell appointed the National Performance Director. Elite, A and Futures Squads have now been selected and plans are in place to provide training, camps and support to ensure that squad members are coached and supported to lift the level of Carriage Driving for Australian drivers both nationally and internationally.

Three national Carriage Driving Talent Identification Days were held during 2012 at locations in Queensland, New South Wales and South Australia. There was a fantastic attendance of nominees from all states resulting in 26 drivers being selected to the national squads with two named on the Elite Squad, five on the A Squad and 19 drivers on the Future Squad.

Moving forward

The first training camp for the National Futures Squad is scheduled to take place at the end of October 2012 in New South Wales where Boyd Exell will be overseeing the camp as National Performance Director with Max Pearce and Bob Edwards as Assistant Coaches.

A fast track goaching course is in the final stages of being implemented towards the end of 2012 for the selection of additional carriage driving coaches throughout Australia. This course is being planned to aid those coaches already with a strong student base but who do not carry the Equestrian Australia/NCAS coaching accreditation with the necessary qualifications. This initiative will help build the base of carriage driving coaches for the growth of this discipline.

The National Carriage Driving Committee is focussed on implementing a rise in official driving competitions and as such is planning to hold additional judges and officials clinics in all states to grow the database of accredited carriage driving judges and officials. These clinics are part of the ongoing education strategy over the next few years.

Max Pearce

Acting Chair, National Carriage Driving Committee

The last few years has seen an increase in Australian carriage drivers competing on the international scene in England, America and Europe. We now have a very competitive group of carriage drivers competing at FEI level internationally. Those representing Australia overseas in the last 12 months were Boyd Exell, Gavin Robson, Elizabeth Lawrence, Lorraine Cairns, Jessica Meredith, Mark Peel and Janelle Marshall.

Elizabeth Lawrence and Lorraine Cairns have enjoyed a particularly successful campaign overseas leading into the second half of 2012 and they will both compete at the World Singles Carriage Driving Championships in Portugal in September.

The focus for carriage driving in this next period will be on supporting our Australian Team toward the World Equestrian Games in 2014. Of course Boyd Exell will be there as an Australian competitor and with the implementation of the Carriage Driving High Performance Program, work and planning is now in place to support additional Australians to join him on the team for WEG 2014.



At the January 2012 Australian Dressage Committee (ADC) meeting the ADC bid a sad farewell to Kim Thomas – the ADC thanked Kim most sincerely for her contribution to the Committee since its inception as a skilled based Committee in 2007. The ADC welcomed Caroline Coleby and Wendy Barker to the two vacancies effective from 04/12 to 31/12/13.

Australian Dressage Judges Committee (ADJC)

There were three vacancies on this committee to be filled. Sue Bright who was eligible for re-election chose not to re-apply. The ADJC thanked Sue for her contribution to this committee since joining it in 2003. The ADJC welcomed the re-election of Mary Seefried and Jan Geary for a further three years and also Lesley Sullivan who joined the committee now as full member of the ADJC.

Dressage Performance Medals

To recognise outstanding Dressage performances, ADC introduced in 2010 Dressage Performance Medals with the first medals awarded at the national riders forum held in conjunction with the Australian Dressage Championships. National gold performance medals were awarded to the following in 2011:

- Diamond Star – Judy Dierks – Novice
- Flavio – Nicole Tough – Medium

FEI Dressage Judges & Dressage Stewards

Congratulations to new FEI3* judges Joanne Fowler (WA) and Jane Ventura (VIC).

Farewell to Jill Cobcroft FEI4* judge who unfortunately was required to retire due to the FEI age rules. Jill has been an FEI judge for many years – she will remain a National A level judge and will still be involved in the sport.

The following judges have all had judging appointments overseas during the reporting period:

- Mary Seefried – FEI 5* - Europe, New Zealand, USA
- Susie Hoevenaars – FEI5* - Europe, New Zealand
- Maria Schwennesen – FEI4 - USA
- Ricky MacMillan – FEI4* - Japan
- Virginia Creed – FEI4* - New Zealand
- Irene Bakels-Noreen – FEI3* - Malaysia

Congratulations to Cathie Drury-Klein (NSW), Jan Smith (VIC) and Toni Venhaus (NSW) on being upgraded to FEI Dressage Steward 3*.

A&B Exams

These exams are now coordinated by the ADJC and conducted annually at the Australian Championships in Sydney in October and at the Dressage Festival at Werribee in December. In 2011 Sue Scaysbrook passed her A level exam and Kerrie Swan-Bates, Karen Herald and Jodie Dunstan passed their B exam at the National Championships.

Australian Dressage Championships – October 2011

Once again another fantastic event was hosted by Dressage New South Wales at SIEC. International judges Stephen Clarke (GB) FEI5*, Gotthilf Rixinger (GER) FEI5*, Raphael Saleh (FRA) FEI4*, Mariette Sanders (NED) FEI4* and Betty Brown (NZL) FEI3* were joined by our local FEI judges Mary Seefried FEI5*, Susie Hoevenaars FEI5*, Virginia Creed FEI4*, Maria Schwennesen FEI4* and Ricky MacMillan FEI4*.

Pacific League World Cup Final – December 2011

Once again this event was held in Victoria at Werribee in conjunction with the Dressage Festival. International judge Katrina Wuest (GER) FEI

5* was a member of the Ground Jury along with our FEI 5* judges Mary Seefried and Susie Hoevenaars.

This year Jaybee Alabaster and Rachael Sanna took out the honours with a score of 71.128% in the Grand Prix and 75.125% in the Freestyle earning them the right to represent Australia at the FEI World Cup Final which was held in Germany in April 2012.

Dressage with the Stars – March 2012

Another good event which saw stars Ulf Muller and Emile Faurie from Great Britain host masterclass sessions.

FEI Dressage World Cup

Australia was well represented by Jaybee Alabaster and Rachael Sanna with Ashlea Day and CP Perolus representing Australia at the YR World Cup Final.

Sydney CDI3* - May 2012

This event just gets bigger and better each year with quality international and national judges and Australia's best horses and riders competing. It is certainly the premier dressage event in Australia.

International judges were Maribel Alonso (MEX) FEI5*, Stephen Clarke (GBR) FEI5*, Peter Holler (GER) FEI5*, Kurt Christensen (DEN) FEI4*, Jan Bird (NZL) FEI4*, Victoire Mandl (AUT) FEI4* and Charlotte Bredahl (USA) FEI3*. These judges were joined by our local judges Mary Seefried FEI5*, Susie Hoevenaars FEI5*, Ricky MacMillan FEI4*, Gisela Nilsson-Harding FEI3* and Jane Ventura FEI3*.

Major achievements

Rule book changes – during the year several rule changes were identified. These are collated and then discussed with the State Dressage Authorities (SDAs) annually in September each year. Rule changes are implemented on 1 January each year.

Introduction of ½ marks – In 2010 the FEI introduced the use of half marks for international events. Effective from 1 January 2012 the national Dressage rules were changed to allow judges in Australia to also use half marks in all competitions and freestyles. This is not compulsory and it is at the discretion of the judges as to whether to use half marks or not.

Introduction of new grading system – Effective from 1 January 2011 a new grading system was introduced. The new system is performance based instead of the old system which was based on the placing of a combination in a competition. The ADC is continually monitoring the system and where necessary will make changes for the betterment of the sport.

Moving forward

Increased involvement of junior riders through development of pony dressage – In 2012 the ADC has introduced two new competitions specifically for ponies - Rising Star Novice Pony Championship and FEI Pony Test Championship.

The 'Rising Star Novice Pony Championship' is a promotional competition to provide a pathway for junior riders aged 10 to 16 years to FEI Pony Test competition

The 'FEI Pony Test Championship' will showcase up and coming junior riders aged 12 to 16 years competing on ponies that have been educated in accordance with the Training Scale and aims to put them on track to higher levels of competition in the future.

Lesley Sullivan, Chair, National Dressage Committee



With a healthy competition circuit and the number of competitors also on the rise the sport of eventing continues to grow.

In this reporting period, the London Olympic Games was the focus for many and well organised events at Adelaide (CCI4*), Sydney (CCI3*) and Melbourne (CCI3*) produced some very pleasing performances giving the selectors a good group of athletes and horses to select from.

With the appointment of Prue Barrett as National Performance Director for Eventing a number of new programs and high performance plans are being rolled out.

Over this period Eventing NSW, on behalf of this committee, conducted a trial on reverse qualifications with the aim of targeting horse/rider combinations which were having problems at a competition level and asking them to return to a lower level until competency had been established.

This trial has proved very successful and the FEI will be incorporating a reverse qualification rule in their 2013 rules.

This committee would like to encourage more volunteers to become involved in officiating and stewarding and we are working with EA's Education department to produce a National Eventing Officials program with a defined pathway and support from entrance level to FEI.

In November 2011 a very successful FEI officials seminar was run at Adelaide CCI4* with 12 Australian and eight international officials upgrading and updating.

Meanwhile most states ran clinics and a number of new officials have entered the system in each state.

Moving forward

The sport's main focus is to grow the sport of eventing over the next four year cycle in the lead-up to the Rio Olympic Games. It is hoped this will be achieved by:

- Conducting well organised and safely run competitions from grassroots through to elite level
- Increasing the knowledge and following of the sport through much greater media exposure not only through mainstream print and electronic media including TV, but also through social media and webcasts
- Initiating and conducting programs to enhance the proficiency and ability of our members (competitors) from juniors to young riders and talent squads through to elite level performance
- Maintaining a strong Australian competition calendar and working with New Zealand to produce a healthy and strong southern hemisphere circuit
- Initiating a centralised National Officials Program and pathway with a dedicated page on the national website for eventing officials.

Gillian Rolton, Chair, National Eventing Committee

THE ADELAIDE INTERNATIONAL THREE DAY EVENT

Conducted in Adelaide's beautiful East Parklands, the Adelaide International Three Day Event (AI3DE) is the only FEI CCI4* three day event held in the Southern Hemisphere.

In 2011, the AI3DE was awarded Pro Tour status thus becoming part of the prestigious HSBC FEI Classics series, bringing the highest ever prize money and unprecedented media and TV coverage to Australian Eventing.

In 2011, the AI3DE attracted approximately 19,000 spectators from all states of Australia as well as international visitors from New Zealand and other parts of the world. The Heritage Grandstand was filled to capacity on Dressage and Show Jumping days and large crowds attended Cross Country day. As well as ticketed areas, there were some free public viewing areas on cross country day and the first day of Dressage was free to the public.

Some 35 competitors contested the challenging CCI4* course which was an increase of 34 percent on 2010 entry numbers. In total 97 competitors took part in the 2011 AI3DE which offered over \$100,000 in prize money and a further \$20,000 in prizes – the largest prize pool ever in the Southern Hemisphere.

The chairman of the ground jury for the London 2012 Olympic Games, highly respected international official Anne-Mette Binder (DEN) served as part of the ground jury along with Vanda Robinson (IRE) while London Games competition manager Alec Lochore (GBR) served as the technical delegate. Australian based officials included Barry Roycroft, Mary Hovers, Wendy Hunt and Ron Patterson. They joined a further 300 jump judge stewards, sector controllers and volunteers from around Australia and New Zealand.

The 2011 AI3DE was also the setting for the Equestrian Australia hosted 'FEI Eventing Officials Seminar' which attracted attendees from around Australia, New Zealand, Canada, the USA, and parts of Asia.

The AI3DE is dedicated to improving the sport of eventing and this was reflected in the FEI Open Forum which was held at the event. The forum was designed for riders to provide input and also ask questions to the FEI on the direction of the sport and issues pertaining to eventing in general, as well as matters that affect eventing in the southern hemisphere.

JUMPING

The main focus of the jumping discipline in this country is to promote and encourage all levels within the sport so that it can be enjoyed by a wide range of participants from the amateur/junior level upwards.

To this end the Jumping Committee has embarked upon a revision of the Jumping structure in order to better cater for the various levels of horses and riders. We have been slowly evolving towards this point as the sport changes over the years, but at this time, the rest of the world is ahead of us in that there is virtually no grading system in any other country, including New Zealand. Classes are based on levels of riders, and ages of horses, otherwise they are basically divided by the heights jumped, with the greater prize money being on the higher classes. A group consisting of me as Chair, National Jumping Committee (NJC) members Peter Cooke, Colleen Brook, John Vallance, Graeme Watts and Anne Garner put together a new jumping structure, which was occasionally modified. Its success will be judged on its introduction in January 2013, but it has been a difficult process due to most peoples' fear of change.

This has been a 'between Games' (World and Olympic) time, so we have been focusing on how best to develop our potential elite level riders and horses without the significant personal and financial cost of long periods spent in the jumping 'centre of the universe' – this being Europe. This cannot be avoided, as our elite combinations have to have exposure to high level competition prior to these major Championships but we would like to try and minimise the time spent there by developing the standard here. This means as a sport we need to look at a shift in focus and work with key stakeholders on making some changes. In Jumping our most successful age group is between 30 to 50 years, which suggests that longevity and technical expertise are two major factors. Therefore we need to look at how we can better develop our riders around the 30

year age bracket. As part of the High Performance Program we understand that our principal athlete is the horse, therefore greater importance needs to put on the horses in the area of development and preservation, if we're to achieve our goals at an elite level. Thus we have developed a Talent Identification Program for young horses, so we can assist those riders, owners and breeders with assistance and recognition through access to clinics and general management.

Footing is a huge issue in Australia, as traditionally the grounds are hard, so a competition horse's life is shortened due to soundness issues created by bad ground. And this applies across all levels of horses, so endeavouring to improve the standard of footing at all levels of competition is going to improve the sport for all levels of riders. So awareness is the starting point, as regrettably most riders are not aware of the problems bad footing can cause until it is too late, when their horses are already going lame. The NJC is trying to develop footing consultants, certainly at the major shows, who can help and advise organising committee's on the jumping surfaces, particularly in the warm up areas.

In closing I would like to thank my excellent committee and the support staff at EA, particularly Mandy Stephens, Brett Mace and Grant Baldock for the great support I have received. As we move into the Olympic year, we have now created the role of a Jumping National Performance Director and I am delighted that Stephen Lamb, our successful Jumping Chef d'Equipe, has agreed to take on this role. I feel our discipline has thrived due to the broad base of knowledge we have amongst our discipline administrators who are passionate about the development of our sport.

Vicki Roycroft, Chair, National Jumping Committee



Julia Hargreaves and Vedor



Committee Members: Peter Cooke (Chair), Jenny Sheppard (Rider's Representative), Anne Garner (Convenor's Representative), Vicki Roycroft, Stephen Lamb, Sue Ryan, Grant Baldock and Mandy Stephens.

Tim Clarke and Caltango - winner
2011 Golden Grand Award

The 2011 World Cup season was won by Jamie Kermond with solid contributions from both Bob and Jacqui Cox's 10 year old mare Colthaga and Des Hughes' stallion Valhalla. Both horses performed very well and in February Jamie and Colthaga headed to Florida to start their campaign for the FEI World Cup Final in Leipzig, Austria. Unfortunately, Colthaga didn't fare well travelling to Florida and had to abandon the campaign in March. Australia was again represented by Edwina Tops-Alexander at the Final.

Tim Clarke and his grey mare Caltango had a magic season and won the Golden Grand Award for the best performed horse in the series.

The year was highlighted by a record number of World Cup rounds – over 300 rounds contributed to the 13 competitions. It is a significant contribution each of the Organising Committees make to the sport in raising the sponsorship funds, providing the excellent facilities and dealing with the annual influx of competitors and their full support teams, who are always looking for the very best.

The World Cup competitions remain Australia's primary link with the FEI as these are the only events which carry Rider Rankings and provide an excellent opportunity for jumping officials to develop and maintain their credentials and comprise a vital part of our sport. During the season Australia has also had the contribution from world class course designers including Leopoldo Palacios from Venezuela and Werner

Deeg from Germany. The international designers have complemented the excellent work from the Australian based officials, and congratulations to Brad Longhurst who acquired his FEI Level III status during the year.

The first half of the 2012 season has really demonstrated the value of investing in young riders and young horses as the growing talent which forms the basis of the sport is really beginning to shine.

Young Riders Tom McDermott and Evie Buller are really showing the country how to step through the ranks to the senior level with a high degree of professionalism. There are already a host of new young horses making their first time bids at a 'World Cup' and judging by the results, the next couple of years will be competitive and rewarding.

The 2012 season will also see the introduction of the Equestrian Grand Final – Jumping CSI-W that is part of the competition program at EQUITANA Melbourne. The competition will invite the top group of riders, based on current World Cup point standing, to participate in a final style event in front of a full house of around 5,000 people, and the television coverage will make sure the sport can grow in appeal.

The competitions in the second half of 2012 will make for an interesting race to the top of the leader board and the opportunity to represent Australia at the 2013 Final in Goteborg, Sweden.

Peter Cooke, Chair, World Cup Jumping Committee

PARA EQUESTRIAN

In this period leading into the London 2012 Paralympic Games, the development of a very strong team culture has allowed us to fiercely concentrate on preparing and fielding the strongest possible team to travel to London. The Para-Equestrian High Performance Program has developed significantly in the past three years and particularly over the last 18 months with a clear focus on the development of each athlete's daily training environment encompassing both on and off horse training programs and the implementation of each rider's personal support team, including horse, coach, physio, sports psychologist, gym and fitness trainer. In addition, Tekscan pressure sensor equipment, which provides riders with visual and measurable feedback on their weight distribution in the saddle is proving to be hugely successful in developing better postural stability in our riders. It is hoped that this new technology together with the creation of stable individual athlete teams will lead to success in London and along with some further implementations will see continued success in Normandy and beyond.

AUSTRALIA WINS LONDON 2012 REGIONAL QUALIFIER

The Australian Para-Equestrian Team earned their place at the 2012 London Paralympic Games following a successful competition at the Regional Team Qualifier CPEDI3* which was held in December 2011 at the National Equestrian Centre in Werribee, Victoria.

Australia, Japan, New Zealand and the USA each fielded teams in the CPEDI3* however Australia and New Zealand were the only countries eligible to contest the regional team qualifier.

The Australian Team consisting of Jan Pike and Pinky, Grace Bowman and Kirby Park Irish Joy, Hannah Dodd and Waikiwi, and Sharon Jarvis and Showdown remained cool under pressure to defeat their New Zealand counterparts 388.547 to 373.752 to book Australia's place at the London 2012 Paralympic Games.

Moving forward

The main focus areas of the Para-Equestrian High Performance Program moving forward is:

- Identifying future talent using existing dressage talent ID days and having national selectors attend the Riding for the Disabled Association's (RDA) State and National Championships
- Greater emphasis on marketing to attract new Para-Equestrian competitors
- Implementation of a scholarship program to provide intermediate level horses to identified RDA riders showing promise so that their transition to Para-Equestrian is easier to achieve
- Integration of Para-Equestrian competition into existing local, state and national events
- Increasing the number of Para-Equestrian judges by including a Para-Equestrian component at all EA judging clinics
- Increasing the number of Para-Equestrian coaches by including a PE component to EA Intro and Level 1 coaching courses
- Increase the pool of international quality horses by developing the Win/Win program
- Develop a clear progression plan for riders progressing from RDA to Para-Equestrian or from Para-Equestrian A level to elite level
- Develop an athlete education program
- Attract corporate sponsors for the Australian Para-Equestrian team
- Send teams to more international events
- Continue to develop our Sport Science Sports Medicine Program and our relationship with the AIS
- Improve the utilisation of the pressure sensor equipment
- Continue to develop our team culture
- Develop a database of information which collects details about riders and horses including veterinary history, x-rays and scans.

Julia Battams, National Performance Director, Para-Equestrian

*Para-Equestrian
Hannah Dodd and Waikiwi,
at the regional qualifier*



Grassroots vaulting was given a boost with continued development of vaulting in Western Australia, Tasmania and Victoria, culminating in the first official vaulting competition in Victoria in 2012. Innovative organisational support from the Victorian EA Branch team and the offer to link smaller vaulting competition on a larger Interschools event created a wonderfully competitive atmosphere that could not have been generated in a standalone vaulting event. Interstate vaulters competed and provided essential music, scoring and coordination support to train Victorian volunteers in anticipation of further competitions. Western Australia and Tasmania too are continuing to develop new groups and have been supported by interstate coaches and judges helping to develop sport specific skills in alignment with the EA syllabus.

The National Vaulting Committee (NVC) now formally recognises a sport judges group as a vital and permanent working group of the NVC. Technical expertise and collective planning and development conducted by this group has already had an enormous positive influence on the sport by providing rules framework to foster growth of the sport, improve horse welfare and align pathways of skills development from beginner vaulting through to elite levels capable of international competitiveness overseas. The judges group undertook a major review of the rules in the latter half of 2011, following the announcement that key FEI rule changes would be implemented in January 2012.

The first official vaulting selection process was established within the EA HP program. A trial of selection procedures following the World Equestrian Games in 2010 lead to amendments of the selection policy and related procedures in 2011. These changes ensured vaulters had greater and more equitable access to selection events for competition and squad opportunities, regardless of athlete's geographic location. As with any small sport, funding selector attendance at all Australian selection events is not yet economically feasible. Simple but strict criteria for organising committees was established to ensure that video and detailed scoring data could provide an archive of reference material for the selectors to access remotely, thereby minimising logistics problems and costs for vaulters and selectors. Following the 2011 appointment of a National Performance Director, Tristyn Lowe, the High Performance Program was introduced and ultimately seven official squad vaulters competed overseas at international level events in 2012.

The major strategic challenge for the future is ensuring the ongoing development of vaulting in every state. The sport currently relies heavily on ad hoc support and goodwill contributed by a very small number of generous individuals who donate time and resources to support fledgling programs in non-vaulting states. Branch committee assistance is a critical factor in assisting these fragile clubs to gain a foothold in areas where state vaulting committees do not yet exist and where there is a lack of proximity to established vaulting infrastructure. The NVC has been very grateful for the extra support offered by the branches and also recognises that essential education programs being run by EA will ensure that development of grassroots vaulting is not neglected in favour of high performance and elite vaulting.

Sarah Hocking, Chair, National Vaulting Committee



Angie Deeks (third left) with trainees Melanie Veal, Emily Kleier and Kristen Orsulak.

AUSTRALIA'S TOP FEI VAULTING JUDGE, ANGIE DEEKS

Angie Deeks has long influenced the sport at a National Level, both as a judge and judge educator. She also has supported grass roots vaulting and has many years of experience in coaching and administering both EA and RDA vaulting. As Australia's highest qualified Australian Rules and FEI judge and Judge Educator, Angie is currently managing four trainee judges, boosting the potential total number of Australian judges by 20 percent. Her High Performance development achievements during the past 18 months have been particularly noteworthy.

Angie has been a member of vaulting's High Performance Selection Panel since its inception in 2010 and in 2011 her appointment was confirmed for a further four years. During the past 18 months she has helped the NVC review and refine selection procedures to help transition high performance vaulting from a participative culture to a more structured and professional high performance culture.

Angie serves as the most senior judge in the NVC subcommittee, the Judges Group, and has used her FEI network to assist the group to research and interpret the very challenging rules issues that have emerged during the past 18 months. The 2012 Australian rules have been developed with major influence and assistance from Angie. She also provides leadership and development to other judges in the group and is monitoring FEI changes for impact on Australian vaulting and ensuring FEI qualifications are developed within this group.

Angie is also closing the loop at the other end of grassroots vaulting, ensuring high performing vaulters are maintained in the sport beyond their competitive years.



SHOW HORSE

I am pleased to submit my annual report for Equestrian Australia Show Horse.

1. The Australasian Horse and Rider Championships (or The Nationals) were once again a resounding success. The very best Australian and New Zealand competitors took part to make this the premier show on the Australian calendar. The national committee use the Championships to fit in an extra national meeting.
2. One happening of which I am very pleased is the establishment of a show horse committee in NSW. This is a very welcome move and we are receiving valuable input from the NSW delegate.
3. The committee is currently undertaking an audit of all national judges. This is in the form of a very detailed questionnaire taking in all aspects of show horse rules, discipline rules, codes of conduct and everything pertaining to show horses, galloways and ponies. Also leading rein, riders and show hunters. When this is complete we will be moving to random selection of judges.
4. All rules are now standard across all states.
5. The committee brought both show horse rules and measuring rules up to date during the year. There are new rules that date from February 2012 and a few minor changes starting on 2 January 2013.
7. To give a level playing field for children who compete in different states we now have a common birth date. This was necessary because of the timing differences between all the different HOTY qualifying shows.
8. With new events being proposed I can see the Australasian Championships having to go longer.
9. The Nationals will have to go to a rotated four judge system to fit in an expanded program.

The delegates don't get any thanks so I will thank all delegates and riders representative (Daryl Hayes) for their great input.

Frank Bawden, Chair, National Show Horse Committee



NATIONAL COACHING ACCREDITATION SCHEME (NCAS)

The period started with an election of a new committee. This is an ideal time to thank the contribution made to the NCAS over many years by Judy Peel and Kerry Smith. They were long standing members of the committee and their time and effort had a great influence on the scheme. Prior to the election Dwight Pedlow resigned after many years of being a committee member. Dwight was very influential in the writing of many courses that were presented to the Australian Sports Commission and was a valued member of the committee. Four new members were elected to the committee and they have been active over the last 18 months.

Coach Educator and Skill Specific Trainer Assessor workshops have been held in all states over the 18 months to further professional development of these valued people within the scheme. Workshops have been held in capital cities and regional areas. The hope from these workshops is that the standard required for each level will be standardised throughout Australia.

2012 saw the introduction of a Level 3 course for all Olympic disciplines and a general stream. It is anticipated the first workshop will be held in December 2012. This has been the culmination of a large amount of work and now allows coaches the opportunity to progress if they wish. The course will be run by the national office with EA presenters plus industry experts from outside the equestrian stream.

The Level One show horse course has now been added to the EA courses and Show Horse experts are being identified to help in the presentation of the course.

The NCAS committee sees the professional development of coaches as being a major point for the coming 12 months. It is anticipated that courses to further coaches' knowledge and presentation skills will be run starting in the New Year.

The National Education Forum run by the National Office in Sydney was a great success and another is planned for 2013.

I would like to take this opportunity to thank all the members of the committee and the national office staff for the time and effort they apply to the betterment of the scheme.

Simon Kale, Chair NCAS Sub Committee

2011 NATIONAL INTERSCHOOLS CHAMPIONSHIPS



The 2011 Australian Interschools Championships were held at the Werribee Park National Equestrian Centre from 4-7 October 2011.

More than 330 riders supported by a host of family members, coaches, team managers and officials gathered to represent their respective states in a variety of disciplines. More than 350 horses also made the trip to Werribee for the weeklong event and a further 15 pool horses supplied by local Victorian owners.

The event began with all riders participating in a compulsory trot-up which was staged for the first time at the National Interschools. This aspect of competition has been integrated into the Interschools program to provide riders with an insight into professional competition.

The three full days of competition ran exceptionally well with the event receiving positive reviews from both participants and spectators alike. As well as competing, riders were given the opportunity to partake in social activities, demonstration events including a presentation from the Victorian Police Mounted Branch and a number of informative education sessions.

The event culminated with a gala presentation and the awarding of the prestigious perpetual trophies with Victoria crowned the 2011 National Interschools Champion State.

Congratulations to the following riders on receiving the 2011 perpetual trophies:

Rebecca Apel, Qld – Tammy Rhodes Memorial Trophy for Best Performance Dressage

Gerald Monteith, Vic – Finch Farms Show Jumping Trophy for Champion Show Jumping Rider

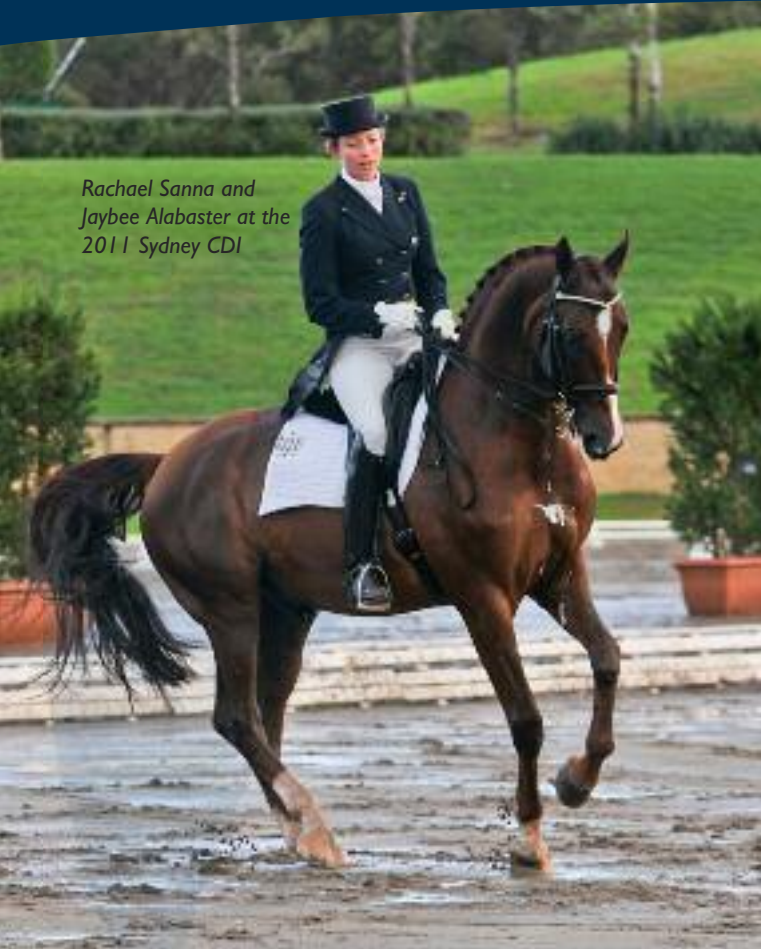
Annabelle Gibb, Qld – Emerleigh Embroidery Combined Training Perpetual Trophy

Madeleine O'Callaghan, Vic – Show Horse QLD Trophy for Champion Showman Rider

Alice Ferrier, Qld – Closest to Ideal Time Eventing Trophy –

Congratulations to all riders and of course a huge thank you to the Interschools committee and the volunteers who put countless hours of work into running the event.

Words by Danica Webber



Rachael Sanna and
Jaybee Alabaster at the
2011 Sydney CDI

Major achievements for the reporting period

- 2010 Yearbook
- 2011 Yearbook
- 2010 Annual Awards – gala dinner
- 2011 Annual Awards – gala dinner

Financial support of major events such as:

- Sydney CDI 2011 and 2012, Weekend of World Cups 2011 and 2012 (Syd 3DE in 2012 also)
- 2011 Sydney 3DE
- 2011 Dressage Nationals
- Summer Classic 2011
- HOTY 2011 (sponsored by Ceva/Nature Vet) and 2012
- NSW Interschools Championships 2011 and 2012 (sponsored by Coprice)
- Vaulting CVI 2011
- Dressage With Altitude – 2011 and 2012
- Special Projects funding for \$40,000 in 2011 and 2012
- Significant contribution to course building for eventing – SIEC, 2011 and 2012 and TIE (Tamworth venue) in 2012
- Board and CEO developed new strategic plan for ENSW through to 2017, aligning with EA strategic plan
- Developed membership benefits brochure
- Continued volunteer recruitment, retention and recognition plan (VIP)
- Sports Development Plan through NSW Department of Sport and Recreation
- International success of a variety of NSW members including Edwina Tops Alexander, Christopher Burton, Julia Hargreaves and Lyndal Oatley, and domestic success from members such as Shane Rose, Rachael Sanna, Lani Maher, Brett Parbery and Heath Ryan

Moving forward

- Continued and/or increase financial and structural support for events and other developmental activities such as the Special Projects Fund
- Increasing amount of events and clubs for the non-Olympic disciplines
- Member and office support during transition to Equinet
- Establishment of more training and elite development activities and funding sources in light of the NSWIS' ending of equestrian program including creating opportunities for elite competitors to train and compete internationally yet return to Australia.
- Sourcing increased sponsorship, better marketing of equestrian to all stakeholders
- Training and support of more officials
- Group affiliation of ASC in NSW
- Holding National Interschool Championships again in 2014
- Consolidate Interschools activity with stronger year long program

Wendy Cohen, CEO, Equestrian New South Wales

Vale Bob Brook



Generations of the equestrian community were saddened to hear of the death of Bob Brook, a most loved gentleman of the sport. Always hard working and especially supportive of young riders, Bob had been doing what he enjoyed, judging at a pony club jumping competition. To his very last day he was still regularly assisting with jump course designing and officiating.

Bob and his wife Joyce had been awarded 'Services to the Equestrian Sport' from Jumping NSW and Eventing NSW, and are life members of Jumping NSW and the Sydney Jump Club. His roles in the sport were too many to mention but we were thankful that we have had such a legend to help shape our sport in Australia. He was also immensely proud of the equestrian achievements of his daughter, Colleen, who has been one of our elite level competitors for so many years and now his granddaughter Elizabeth (Liz) who is following in Colleen's footsteps. In 2008 Bob and Joyce were acknowledged with an Extraordinary Service to the Sport award by Equestrian NSW. Bob Brook was an outstanding official and supporter of equestrian and a true gentleman in our community.



Linda and Beau Dowsett



In highlighting a particular aspect of our sport from a contribution perspective, one has difficulty in going past Linda and Beau Dowsett. Their drive and passion for the sport of dressage and its development, has been second to none, not only from a time perspective but from a financial one as well the importing of very talented horses, not to mention the support they provided to EQ in partnering with us in the Just Dreaming Art Union. Thank you to Linda and Beau for their significant contribution. The couple are also exemplary owners and recently received Equestrian Australia's 2011 Owner of the Year Awards. The couple own five imported warmbloods which have collectively enjoyed much success on the Australian competition circuit last year winning a multitude of accolades including 16 regional titles, nine state titles, one reserve state title and an Australian title. Two horses are on the National Futures Squad, two on the QLD state squad and one on the QLD state young rider squad.

Major achievements for the reporting period

Equestrian Queensland (EQ) experienced some outstanding achievements over the course of the past 18 months as we sought to increase not only the profile of the sport but its membership base as well.

The much anticipated Queensland State Equestrian Centre opened in September 2011. This centre has been over 10 years in the making and it is great to finally see the work of so many individuals come to fruition. While additional dressage arenas and an eventing course are still to be built, the centre is definitely making its mark on the sport here in Queensland.

Dressage QLD again ran a very successful Festival of Dressage. This event has become a must on everyone's calendar and is a wonderful flagship for the sport of dressage here in QLD.

EQ is very proud of its efforts in undertaking the initial development of the sports participation based program, Go Gallop. We were able to showcase this program in a limited sense at the 2011 Brisbane Royal Show, generating much praise and excitement for what was to come in the year ahead.

Another initiative of EQ was the development of our Para-Equestrian program. Thanks to support from the Queensland Government we were able to establish a much needed program for riders within dressage and interschools. This program has grown in the course of the past year to now be an integral part of our sport.

EQ has also been very successful in promoting the effort of our members winning eight EA Awards over the course of the last 18 months. We can be justly proud of this outcome.

Moving forward

In moving forward, EQ sees a definite need to focus on member services and retention of the same. In addition, there is the much needed finalisation of the membership management system, improved sports governance at all levels and improved competition delivery and grassroots development.

Rob Ferguson, CEO, Equestrian Queensland



*Queensland Para-Equestrian
Chelsea Higgins and
Holstein Park Comedian*

Major achievements for the reporting period

Equestrian South Australia's 2012 State Championships were staged with great success. The State Dressage Championships hosted by the Dressage Club of SA was hugely successful with a few interstate riders from Victoria and Western Australia competing.

The State Show Jumping Championships in 2012 had record entries with many interstate riders from Western Australia and Victoria. The Show Jumping committee although being small did a fantastic job in being able to organise what I have been told is the best SA State Championships to date. A huge thank you to all the sponsors, officials, judges and committee members who made the event so successful.

The 2011 Horse of the Year (HOTY) was also a very successful event run by a very hard working committee. They managed to have many generous sponsors that were vital to the success of the event and it is shaping up to be a similar story for this year's event in October 2012.

In May 2012 the coaching committee also held a very successful Coaching Conference. We had many interesting guest speakers with John Kohnke being a highlight for most people. We would like to thank Kohnke's Own for being a fantastic supporter of our organisation.

Bonnetts has also been a huge supporter of Equestrian SA donating a trophy and jacket to the winner in each discipline of our Youth Development Scholarship. We were oversubscribed with record entries in each discipline for the Youth Development Scholarship in 2011. This year marked 20 years of running the scholarship and all involved found it to be a huge success. Thank you to the coaches, selectors and all volunteers that put in so much time over the weekend.

Bonnetts were also a huge supporter of our first time initiative of Ponies in the Park at the Australian International 3 Day Event. This was a collaborative idea with RDA, Horse SA, TAFE SA and Interschools SA. It was fantastic to have a presence at such a high profile event.

Interschools grew considerably in 2011 with SA sending 33 riders to the Interschools National Championships in Werribee in October 2011. Our riders were successful in winning the teamwork trophy which was an excellent result. The Interschools Nationals are in Toowoomba this year and we have an admirable team of 18 riders going to represent us.

EA hosted its second annual Awards Night in 2012 with SA cleaning up in the awards department! Megan Jones won Coach of the Year, Australian International 3 Day Event tied for Event of the Year and Eyre Peninsula Show Jumping Club won Club of the Year.

Membership numbers in 2011-12 have increased by 14.5% from the previous year allowing the Branch to establish more financial security.

Moving forward

South Australia is looking forward to holding the National Vaulting Championships at the end of September 2012 at Mallala. We have so many talented vaulters here in SA and it will be very exciting to see them compete at a National level here on home soil.

For the Interschools program, we are now looking at schools in SA affiliating with ESA to run more Interschools competitions throughout the year.

Octavia Bartley, Executive Officer, Equestrian South Australia

TASMANIA

In the second half of 2011 Talent Identification sessions were held in Tasmania as part of a nationwide search to select the first ever National Futures Squads, a new initiative of the national High Performance Program.

The National Futures Squads identifies talented horse and rider combinations in the three Olympic disciplines of dressage, eventing and jumping. It aims to give promising combinations access to the development opportunities within the High Performance Pathways Program. A total of 12 horse and rider combinations attended the three talent identification sessions which were attended by each of the discipline's national selectors. Following the assessments, four Tasmanian combinations were selected for inclusion on the National Futures Squads and we congratulate those combinations who were selected.

Dressage

Lydia Jackson Flashazz
Lydia Jackson Splendido
Ruth Walker Walden Park Columbus

Eventing

Rebecca White Spy Master

Moving forward, this new initiative provides a huge opportunity to foster young Tasmanian talent who strive to compete at the highest level. We hope our local riders will embrace future sessions and use them as a way to further develop their riding skills.

Judi Le Fevre, CEO, Equestrian Tasmania

NORTHERN TERRITORY

The Northern Territory received a record number of nominations for its 2012 National Interschools Squad which is very exciting and positive for the future of equestrian sport in this region. Candidates spent the first half of the year attending clinics and lessons to further develop their riding skills and also obtain qualifying scores which if achieved prior to 31 July will allow them to be considered for selection to NT's 2012 Interschools team. Riders selected from this process will travel to Toowoomba to represent NT at the 2012 National Interschools Championships, which are happening in October.

Karen Ruzsicska, CEO, Equestrian Northern Territory



Major achievements for the reporting period

The past 18 months have been a period of significant challenges for Equestrian WA, as the organisation has struggled with the problem of keeping the sport as affordable as possible for the members while also maintaining the State Equestrian Centre. The discussions surrounding these challenges have forced the Board and management of EWA to look at all areas of the organisation in assessing what we want for the future. Out of these discussions we have been able to arrive at a clear direction for the future of EWA, which will see us aiming to work more closely with other organisations, such as Pony Club, RDA and Adult Riding Clubs as well as expanding our membership base to embrace everyone from the recreational rider to the highly competitive rider.

While doing this we have also been able to undertake significant improvements at the State Equestrian Centre to ensure that this remains a vibrant part of the equestrian community in WA. With the appointment of a new SEC Manager who possesses a business development background and the ability to attract increased usage from both the equestrian and non-equestrian realms, EWA have been able to make a significant improvement in the financial performance of the Centre.

Moving forward

As we look to the future, EWA realises that we must expand our membership base to embrace non-competitive riders if we are to remain a vibrant and sustainable part of the WA sporting landscape. The challenge for us is to be able to balance the differing needs of recreational and competitive riders and giving everyone the membership benefits that make them want to be a member of EWA.

We are also focussing on how to manage the State Equestrian Centre in a way that provides the sport with a high quality venue but without placing too large a financial impost on the members. We have made a great progress with the SEC in the past 18 months and with some support from the State Government we are confident that the Centre has a promising future for equestrian pursuits.

Martin Shaw, CEO, Equestrian Western Australia

Western Australia Show Jumping Association's Patrons Cup

Words by Suzanne McGill

The Western Australian Show Jumping Association's (WASJA) annual two-day Patrons Cup in mid-October capped off WA's dedicated Showjumping events. Held in the SEC's outdoor C-Quest arena, WASJA's 'jewel in the crown' truly sparkled this year, with spectators enjoying the amphitheatre-like C-Quest area. And the surface held up well even without the rain at WASJA's earlier Championships.

Main ring classes were again designed by Peter Cooke, whose testing courses created competitive contests between some of WA's top performers. The 110cm DeLamerie Diamond Welcome Stakes was won by Amy Booth and Sir Ripper. Eventer Jessica Manson and Legal Star triumphed in the Junior/Young Rider class, but Lucinda Bunning and Creative Talent took the returned with a vengeance in the C-Grade class. Neil Ozanne and Sarnia Caesarno's double-clear won the D Grade, while Anna McGregor and DvZ Faberge continued their dazzling 2011 run with the only double clear in the 130cm Mini Prix. Gail Hellier and X5 won the Equineworld Amateur Stakes Final – a different combination having won the other two Stakes qualifiers.

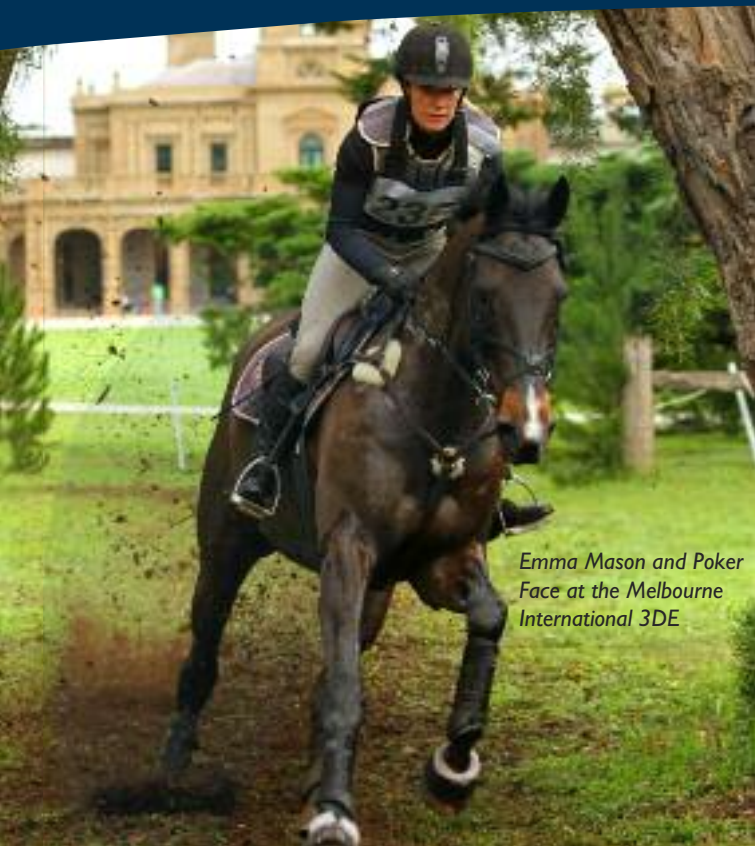
On Sunday, the Swan Valley's famed winds left the VIP marquee by the arena in tatters and felled jumps to the ground just as the show's most prestigious competitions started. A new marquee was miraculously organised and sandbags laid during the Gaenor McInnes Memorial for horses under 40 points. Named after one of WA's most proactive equestrian personalities (and the mother of local Showjumper and WASJA organiser Karen McInnes), this year's class was won in the third round jump-off by Courtenay McGill and Pingsta.

The Patrons Cup class also came to a third round jump-off, with spectators on the edge of their seats as Rory Hovell and Bickley Brook Bella cleared the massive 155cm x 115cm oxer in front of the VIP marquee. Accepting the Patrons Cup trophy from sponsor Robyn McTaggart of Noblewood Park, Rory said. "I didn't realise that the last fence was so big until I stood next to it."

WASJA's tongue-in-cheek Horse and Hound competition added even more spark to the overall completion, with 13 year old young Emma Isbister, pony Cisco and Flash the dog out-racing more experienced competition in the jumping and obedience test for horses and dogs. Unofficial second ring results also consolidated strong 2011 performances for less experienced combinations, with multiple placings for riders including Charlie Murphy (Redline Voodoo and Tuppy), Jack Long (Drummer Boy), Jordan Long (Miss Behave), Jaydee Harris (Crosswynds Harlemboy and Aqua Vista), amongst others.



Young Rider winners Jess Manson and Legal Star



Emma Mason and Poker Face at the Melbourne International 3DE

Major achievements for the reporting period

In 2011 and 2012 Equestrian Victoria was the proud host of a number of equestrian events; many of them Olympic qualifiers. Some of the highlights included:

- 2011 and 2012 Melbourne International Three Day Events
- 2011 and 2012 PSI Dressage and Jumping with the Stars
- 2011 and 2012 Barastoc Horse of the Year Shows
- 2011 and 2012 Victorian Interschool Championships
- 2011 National Interschool Championships
- 2011 Saddleworld Dressage Festival
- 2011 Horseland Junior and Young Rider Jumping State Championships
- 2011 and 2012 Hamag Young Rider Festival
- 2011 National Young Rider Championships

All of these events and more were held at Victoria's major venue, the Werribee Park National Equestrian Centre and attracted tens of thousands of participants and visitors from Victoria, interstate and overseas. EV's diverse event calendar reflects the variety of disciplines and audiences EV caters for.

Moving forward

Equestrian Victoria's mission statement is "To give everyone the opportunity to live their EQUESTRIAN Dream..."

We will be acting on this statement to the best of our abilities. Participation is our priority; from grassroots to elite level, for Juniors, Young Riders and Masters, for amateurs and professionals alike. EV will continue to offer many opportunities to participate in horse sport, from the Interschools events and the squads for Jumping, Dressage and Eventing through to training days and all the way up to FEI level events.

Jackie Woodhead
CEO, Equestrian Victoria

The 2012 Melbourne International Three Day Event

The 2012 Melbourne International Three Day celebrated its 55th anniversary in 2012. A record crowd of more than 20,000 people attended the event in Werribee Park, which is traditionally staged over the June long weekend. Being so close to the London Olympic Games, the event was full of London flair and British themes that were reflected in the event colours, the merchandise and even the cross country fences. The London Bus jump became a photographer's highlight and underlined the "Melbourne to London" theme.

Many Olympians flocked to Melbourne - some to ride, some to judge and some just to watch, fondly remembering their own successful days in the saddle. Guests of honour were the Federal Minister for Sport Kate Lundy and the Victorian Minister for Sport Hugh Delahunty. They clearly enjoyed watching the Showjumping unfold on the final day and were happy to present the trophies to the winning combination in front of a sold out grandstand.

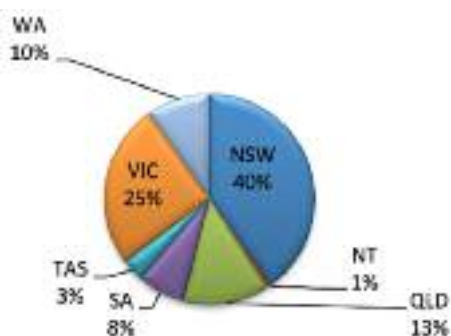
Tim Boland and GV Billy Elliot were the deserved winners of the Bates Saddles CCI 3 Star and booked themselves a ticket to London as a travelling reserve combination. In the Dressage Heath Ryan and Regardez Moi took out both the Grand Prix and the Freestyle tests of the Melbourne CDI-W.



CCI 3 Star Winner Tim Boland with Federal Sports Minister Kate Lundy and Barry Roycroft



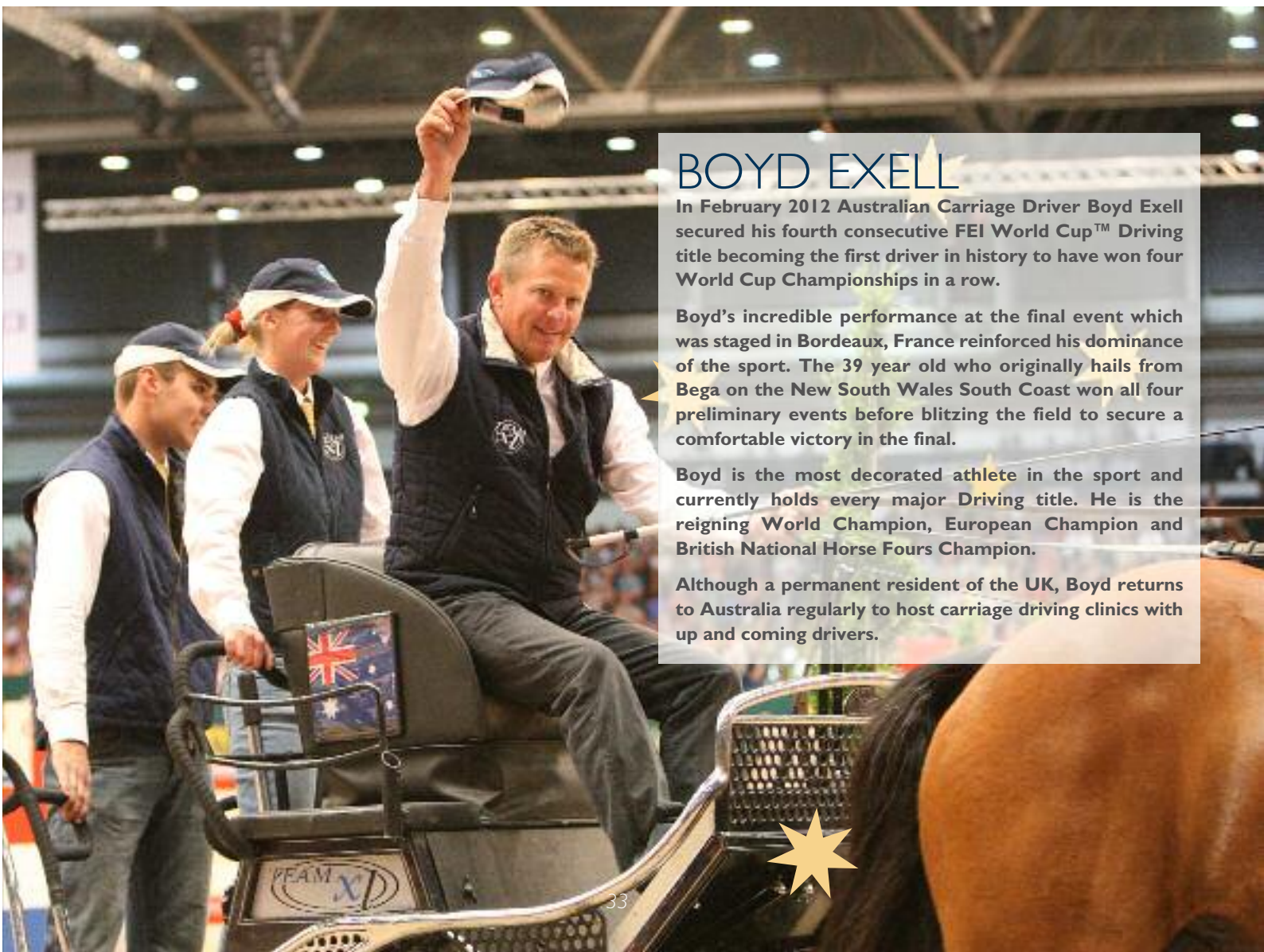
EA Membership By State



QLD	2422
NSW	7341
VIC	4624
TAS	621
SA	1367
WA	1801
TOTAL	18294

By Category

Senior	8404
Junior	4652
Associate	2601
Recreational Senior	780
Recreational Junior	194
Senior Show Horse	539
Student	113
Life/ Hon. Life	206
Owner	79
Officials	626
Other	100
TOTAL	18294



BOYD EXELL

In February 2012 Australian Carriage Driver Boyd Exell secured his fourth consecutive FEI World Cup™ Driving title becoming the first driver in history to have won four World Cup Championships in a row.

Boyd's incredible performance at the final event which was staged in Bordeaux, France reinforced his dominance of the sport. The 39 year old who originally hails from Bega on the New South Wales South Coast won all four preliminary events before blitzing the field to secure a comfortable victory in the final.

Boyd is the most decorated athlete in the sport and currently holds every major Driving title. He is the reigning World Champion, European Champion and British National Horse Fours Champion.

Although a permanent resident of the UK, Boyd returns to Australia regularly to host carriage driving clinics with up and coming drivers.





EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT

The Directors present this report on the company for the year ended 30 June 2012.

Directors

The names of directors in office at any time during or since the end of the year are:

Mr Paul Cargill	<i>(appointed 24 October 2009)</i>
Mr Graeme Bowker	<i>(appointed 14 November 2008)</i>
Mrs Natalie Nichols	<i>(appointed 14 November 2008)</i>
Mr William Fell	<i>(appointed 24 October 2009)</i>
Ms Robynne McTaggart	<i>(appointed 24 October 2009, resigned 19 October 2011)</i>
Ms Mary-Louise Ganter	<i>(appointed 24 October 2009, resigned 2 November 2011)</i>
Mr Graham Sharley	<i>(appointed 24 October 2009)</i>
Mr Nick Crowe	<i>(appointed 30 January 2012)</i>
Mr Warwick Vale	<i>(appointed 30 January 2012)</i>

Company Secretary

Mr Grant Baldock - Bachelor of Science (Aviation)

Mr Grant Baldock was appointed company secretary on 5 June 2010.

Principal Activities

The principal activity of the company in the course of the financial year remained unchanged and was that of being the National Sporting Organisation for Equestrian Sport in Australia, recognised by the International Equestrian Federation (FEI), the Australian Sports Commission and the Australian Olympic Committee.

Results and Review of Operations

The loss incurred by the company during the year was (\$450,398) (2011: \$65,007 profit).

Significant Changes in the State of Affairs

Other than the impairment provision to the ICT asset (Equnect), there were no significant changes in the company's state of affairs that occurred during the financial year.

After Balance Date Events

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Future Developments

Likely developments in the operations of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Board Committees

Remuneration Committee:

- Recommends to the Board the remuneration package for the CEO and the remuneration policy for other senior management.

Finance, Audit and Risk Committee:

- Reviews finances, policies, procedures, controls and makes recommendations to the Board.
- Recommends the appointment of external Auditors.

ICDF and High Performance Committee:

- Reviews funding applications and recommends to the Board payments from the International Competition & Development Fund.
- Considers and recommends the policies & procedures of the High Performance program.

Information on Directors

Mr Paul Cargill

Chairperson

Qualifications

University of Melbourne LLB

Experience

Appointed Director 24 October 2009.

Appointed Chairperson 14 November 2009.

Paul is a former senior partner (over 30 years) at a leading Australian and International Law Firm based in Sydney. He continues to advise clients on major development projects in the Asia-Pacific region.

Paul was formerly the President of Eventing NSW, the Sydney International 3DE and Equestrian NSW and has been a member of the National Eventing Committee.

He has been appointed by the Executive Board of the International Equestrian Federation (FEI) to its Constitutional Task Force reviewing the FEI's governance structures.

Special Responsibilities

Remuneration Committee
ICDF & High Performance Committee



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Information on Directors cont.

Mr Graeme Bowker

Director

Qualifications

Bachelor of Commerce (Victoria University of Wellington, NZ), Member of the Australian Institute of Chartered Accountants and Fellow of the Australian Institute of Directors.

Experience

Appointed Director 14 November 2008.

Started with Deloitte as an accountant and rising to NZ and subsequently Victorian managing partner

Graeme currently holds and has held directorships in a variety of companies and other enterprises including Victorian Government audit committees.

Graeme has also had long-term involvement in a number of sports, including club-secretarial roles and directorships and has a good record of personal achievement in ball sports such as tennis and golf.

Special Responsibilities

Finance, Audit and Risk Committee
Remuneration Committee

Mr Nick Crowe

Director

Experience

Appointed Director 30 January 2012.

Consummate professional with nearly 20 years of experience spearheading global infrastructure, telecommunications and networking projects across Asia-Pacific, Latin America, Europe, the Middle East, Africa, Canada and US regions. Nick is an active member of Equestrian Australia and was a committee member of the ESA Show jumping Committee, formally holding positions of; Squad Coordinator and a South Australian Selector for the selection of showjumping horses and riders (junior and senior) to participate on squads and represent the state in national competitions. Nick has also represented South Australia on the National Showjumping Committee and has previously been the South Australian Riders Representative for showjumping riders.

Special Responsibilities

Remuneration Committee

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Information on Directors cont.

Mr William Fell

Director

Qualifications

Diploma Agriculture Science (NZ)

Experience

Appointed Director 24 October 2009
Past Board Member of Murray Business Network Group and the Campaspe Business Advisory Board.
Involved with the Agricultural and Equine Industry throughout SE Asia over the last 15 years, establishing business relationships with numerous equestrian centres in Hong Kong, Singapore and throughout Malaysia.

Currently a principal of NEM Group, a leader in the transformation of organisations assisting them to achieve strategic change effectively and completely.

Special Responsibilities

Remuneration Committee

Ms Mary-Louise Ganter

Director

Experience

Appointed Director 24 October 2009, Resigned 2 November 2011.
Mary-Louise has an enduring interest in equestrian activities having competed in Pony Club, Interschool and adult competition. She is an executive level employee of the Australian public service and is currently responsible for the development of business reform within the infrastructure planning and delivery division for Defence. She has previous experience developing strategic assessments of infrastructure initiatives in support of Defence capability and strategic policy development associated with long-term basing and infrastructure options for Navy at both Commonwealth and private sector owned facilities. She has worked as a management consultant on business improvement activities for a number of public sector organisations. Mary-Louise also served ten years as an officer within the Royal Australian Navy. She has broad skills and experience in strategic analysis and policy development, public sector governance, business process improvement and training delivery.

Special Responsibilities

Finance, Audit and Risk Committee



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Information on Directors cont.

Ms Robynne McTaggart Director

Experience Appointed Director 24 October 2009, Resigned 19 October 2011.
Past CEO of Equestrian Western Australia, providing a sound financial grounding and strong management framework.
Robynne has been owner/ director of a number of companies including the Park Group of Companies and Noblewood Park Stud, overseeing substantial turnover per annum and expansion into a variety of areas.

Special Responsibilities ICDF & High Performance Committee

Ms Natalie Nichols Director

Qualifications Bachelor of Business degree and other certificates

Experience Appointed Director November 2008.
Director of a business and technology consulting company
Natalie has had long-term involvement in equestrian sport. This has covered positions such as rider, owner, official, sponsor, organiser, commercial operator, breeder and crisis manager.

Special Responsibilities ICDF & High Performance Committee



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Information on Directors cont.

Mr Graham Sharley

Director

Qualifications

Tertiary qualifications in Science, Law and Business management.

Experience

Appointed Director 24 October 2009.

Graham is a director of corporate governance and public officer on the board of management of five national and two state organisations. Graham has recently completed thirteen years as a senior manager with the Attorneys General Department in SA and fifteen years as head of the Energy department. Since 1965 Graham has been the managing director of several companies and remains in this role to date. Graham is a former director of ESA and Adelaide International Three Day Event.

Graham's interests are flying and historic car restoration and racing.

Special Responsibilities

Finance, Audit and Risk Committee

Mr Warwick Vale

Director

Qualifications

BSc BVMS (Hons II)

Experience

Appointed 30 January 2012

Warwick is a practicing equine veterinary practitioner, practice owner, with a special interest in competition horse medicine, fitness and lameness. Warwick has been intimately involved in the governance of Equestrian and FEI sports in Australia and helped review and initiate many programs that have developed the sport over the last 12 years. Warwick has also had a passion for Equestrian sports officiating. Warwick has been a FEI Veterinary Delegate for over 15 years.

Special Responsibilities

ICDF and the Finance, Audit and Risk Committee



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Information on Directors cont.

Mr Grant Baldock **CEO, Appointed 14 April 2010**
Company Secretary Appointed 5 June 2010

Qualifications Bachelor of Science - Aviation

Experience Grant started his career at Palm Beach (qld.) Surf Life Saving Club, having been Australian Surf Life Saving Champion in three consecutive years and then moved to join Surf Life Saving Australia (SLSA). There he held various positions interlaced with sport management assignments at Commonwealth Games and World Swimming Championships. His most recent position before joining EA was that of general manager surf sport with SLSA, where he controlled a budget of \$4.9 million and was responsible for the management of surf sports national partnerships worth in excess of \$3 million per annum.

Special Responsibilities: ICDF and High Performance Committee (non-voting)

Meetings of Directors

During the financial year, 10 meetings of directors were held. Attendances by each director during the year were as follows:

	Directors' Meetings		Committee Meetings		
	# held	# attended	ICDF & High Performance Committee	Finance, Audit & Risk Committee	Remuneration Committee
Mr P Cargill	10	10	1		1
Mr G Bowker	10	10		2	1
Mr N Crowe	4	4	1		
Mrs M-L Ganter	3	2			
Mr W Fell	10	10		3	1
Mrs N Nichols	10	9	2		
Mr G Sharley	10	10		3	
Ms R Mc Taggart	3	2			
Mr W Vale	4	4	1	1	
Mr G Baldock	10	10	2	3	

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Environmental Issues

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.

Options

No options to shares in the company have been granted during the financial year and there were no options outstanding at the end of the financial year.

Proceedings on Behalf of the Company

No persons have applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

Indemnification of Officers

The company paid a premium during the year in relation to an Association Liability policy which indemnifies the Directors and Officers of the company for losses which the Director or Officer may become liable to pay on account of any claim made against the Director or Officer during the period of the policy for a wrongful act committed during the period of the policy. The Directors have not included details of the nature of the liabilities covered nor the amount of the premium paid as such disclosure is prohibited under the terms of the contract.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 30 June 2012 has been received and can be found on page 8.

Signed in accordance with a resolution of the Board of Directors.



.....
Mr Paul Cargill
Director



.....
Mr Graeme Bowker
Director

Dated this 27th day of September, 2012



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AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
EQUESTRIAN AUSTRALIA LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2012 there have been:

- i. No contraventions of the auditor independence requirements as set out in the *Corporations Act 2011* in relation to the audit; and
- ii. No contraventions of any applicable code of professional conduct in relation to the audit.

Moore Stephens Sydney
Chartered Accountants

Spiro Tzannes
Partner

Dated this 2nd day of October 2012

Moore Stephens Sydney ABN 90 773 984 843. Liability limited by a scheme approved under Professional Standards Legislation*
*Other than for the acts or omissions of financial services licensees. An independent member of Moore Stephens International Limited - members in principal cities throughout the world The Sydney Moore Stephens firm is not a partner or agent of any other Moore Stephens firm.

EQUESTRIAN AUSTRALIA LIMITED ABN 19 077 455 755
 FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2012

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2012

	Note	2012 \$	2011 \$
Revenue			
Grant funding	2	3,889,099	2,939,950
Other revenue	2	<u>2,633,797</u>	<u>2,145,721</u>
		<u>6,522,896</u>	<u>5,085,671</u>
Expenses			
Amortisation and revaluation expense	3	480,331	-
Depreciation expenses	3	79,369	73,017
Employee benefits expense	3	851,349	714,443
High performance program expenses	3	3,021,672	2,738,608
Equnect operating expenses	3	289,232	-
Insurance premiums & related expenses		743,696	487,580
Other expenses	3	<u>1,507,645</u>	<u>1,007,016</u>
		<u>6,973,294</u>	<u>5,020,664</u>
Profit/(Loss) from ordinary activities		<u>(450,398)</u>	<u>65,007</u>
OTHER COMPREHENSIVE INCOME			
Other Comprehensive Income for the year		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>(450,398)</u>	<u>65,007</u>

The accompanying notes on pages 47-57 form an integral part of this financial statement



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2012

	Note	2012 \$	2011 \$
CURRENT ASSETS			
Cash and cash equivalents	5	772,731	1,287,982
Receivables	6	391,344	141,831
Inventories	7	6,189	48,008
Other assets	8	81,273	45,517
Total Current Assets		<u>1,251,537</u>	<u>1,523,338</u>
NON CURRENT ASSETS			
Property, plant and equipment	9	764,296	790,395
ICT Asset (Equnect)	10	329,000	257,956
Total Non Current Assets		<u>1,093,296</u>	<u>1,048,351</u>
TOTAL ASSETS		<u>2,344,833</u>	<u>2,571,689</u>
CURRENT LIABILITIES			
Payables	11	1,059,869	304,441
Financial liabilities	12	-	7,720
Employee benefits	13	120,606	90,632
Revenue received in advance	14	463,083	1,017,224
Total Current Liabilities		<u>1,643,558</u>	<u>1,420,017</u>
TOTAL LIABILITIES		<u>1,643,558</u>	<u>1,420,017</u>
NET ASSETS		<u>701,274</u>	<u>1,151,672</u>
EQUITY			
Retained surplus		<u>701,274</u>	<u>1,151,672</u>
TOTAL EQUITY		<u>701,274</u>	<u>1,151,672</u>

The accompanying notes on pages 47-57 form an integral part of this financial statement

EQUESTRIAN AUSTRALIA LIMITED ABN 19 077 455 755
 FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2012

EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2012

	Retained Surplus \$	Contributed Equity \$	Reserves \$	Total Equity \$
At 30 June 2010	1,086,665			1,086,665
Surplus / (deficit) for the year	65,007	-	-	65,007
At 30 June 2011	1,151,672	-	-	1,151,672
Surplus / (deficit) for the year	(450,398)	-	-	(450,398)
As at June 2012	<u>701,274</u>	<u>-</u>	<u>-</u>	<u>701,274</u>

The accompanying notes on pages 47-57 form an integral part of this financial statement



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2012

	Note	2012 \$	2011 \$
Cash flows from operating activities			
Cash receipts in the course of operations		1,761,372	2,004,329
Cash payments in the course of operations		(5,960,111)	(4,830,592)
Cash receipts from government grants		4,176,809	3,071,393
Interest received		28,771	29,225
Interest paid		<u>(1,726)</u>	<u>(2,197)</u>
Net cash provided by / (used in) operating activities	16(ii)	<u>5,115</u>	<u>272,158</u>
Cash flows from investing activities			
Payments for ICT asset (Equnect)		(459,377)	(257,956)
Payments for property, plant and equipment		<u>(53,269)</u>	<u>(32,734)</u>
Net cash provided by / (used in) investing activities		<u>(512,646)</u>	<u>(290,690)</u>
Cash flows from financing activities			
Proceeds from borrowings		-	50,000
Repayment of borrowings		<u>(7,720)</u>	<u>(57,739)</u>
Net cash provided by / (used in) financing activities		<u>(7,720)</u>	<u>(7,739)</u>
Net increase / (decrease) in cash held		(515,251)	(26,271)
Cash at the beginning of the financial year		<u>1,287,982</u>	<u>1,314,253</u>
Cash at the end of the financial year	16 (i)	<u><u>772,731</u></u>	<u><u>1,287,982</u></u>

The accompanying notes on pages 47-57 form an integral part of this financial statement

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2012**

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

This financial report is a special purpose financial report prepared to satisfy the financial report preparation requirements of the Corporations Act 2001 and the needs of members. The Directors have determined that the company is not a reporting entity.

Equestrian Australia Limited (formerly 'The Equestrian Federation of Australia Limited') is a company limited by guarantee, incorporated and domiciled in Australia.

Basis of Preparation

The financial report has been prepared in accordance with the mandatory Australian Accounting Standards applicable to entities reporting under the Corporations Act 2001 and the significant accounting policies disclosed below, which the directors have determined are appropriate to meet the needs of members.

The financial report has been prepared on an accruals basis, subject to revenue matters in note 1 (b), and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

The accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

(a) Income Tax

The company is exempt from income tax under the current provisions of Income Tax Assessment Act (1997). Accordingly, there is no income tax expense or income tax payable recognised in the financial report.

(b) Revenue Recognition

Interest Received

Interest is recognised as it accrues, taking into account the effective yield of the financial asset.

Grants Received

Grants received on the condition that specified services be delivered, or conditions fulfilled, are considered reciprocal. Such grants are initially recognised as a liability and revenue is recognised as services are performed or conditions fulfilled.

Non-reciprocal grants

Revenue is recognised when the grant is received or receivable.

Branch Levies

Branch levies and related contributions revenue is recognised in the period in which the service is provided.

Sponsorships and Donations

Sponsorships and donations revenue is recognised as and when received.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of Good and Services Tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense.

Receivables and payables are stated with the amounts of GST included. The net amount of GST recoverable from or payable to the ATO is included as a current asset or current liability on the balance sheet.

Cash flows are included in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities which are disclosed as operating cash flows.

(d) Inventories

Inventories are measured at the lower of cost and net realisable value.

(e) Receivables

The collectability of receivables is assessed at balance date and a provision is made for any amounts where recovery is doubtful.

(f) Property, Plant and Equipment

Each class property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment losses.

Depreciation and amortisation

The depreciable amount of all fixed assets is depreciated/amortised on a straight line basis over the estimated useful life of each asset as follows;:

Buildings	2.5%
ICT Asset(Equnect)	20%
Plant and equipment	20% to 40%
Veterinary Equipment	20%

(g) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Company commits itself to either purchase or sell the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value plus transactions costs except where the instrument is classified 'at fair value through profit or loss' in which case transaction costs are expensed to profit or loss immediately.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2012**

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Financial Instruments cont.

Classification and subsequent measurement

Finance instruments are subsequently measured at either fair value, amortised cost using the effective interest rate method or cost. *Fair value* represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are

- (i) *Financial assets at fair value through profit or loss*
Financial assets are classified at 'fair value through profit or loss' when they are held for trading for the purpose of short-term profit taking, or where they are derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying value being included in profit or loss.
- (ii) *Loans and receivables*
Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost.
- (iii) *Held-to-maturity investments*
Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the company's intention to hold these investments to maturity. They are subsequently measured at amortised cost.
- (iv) *Available-for-sale financial assets*
Available-for-sale financial assets are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.
- (v) *Financial liabilities*
Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Amortised cost is calculated as:

- i. amount at which the financial asset or financial liability is measured at initial recognition;
- ii. less principal repayments;
- iii. plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the *effective interest*
- iv. less any reduction for impairment.



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Financial Instruments cont.

Impairment

At each reporting date, the entity assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in the Income Statement.

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expired. The difference between the carrying value of the financial liability, which is extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(h) Impairment of Assets

At each reporting date, the Company reviews the carrying values of its assets to determine whether there is any indication that those assets have been impaired. If such indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

(i) Leased assets

Leases of plant and equipment under which the Company assumes substantially all the risks and benefits of ownership are classified as finance leases. Other leases are classified as operating leases. Payments made under operating leases are expensed in equal instalments over the accounting periods covered by the lease term.

Finance leases are capitalised. A lease asset and a lease liability equal to the present value of the minimum lease payments are recorded at the inception of the lease. Capitalised lease assets are amortised on a straight line basis over the life of the asset. Lease liabilities are reduced by repayments of principal. The interest components of the lease payments are expensed.

(j) Payables

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the company.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2012**

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Employee Benefits

Provision has been made for employee benefits, based on current award entitlements for all staff employed by the Company. All provisions are measured at their nominal amount, including long service leave, which is provided from date of employment, being measured at the remuneration rates, including on-costs, applying at balance date. In determining these provisions it is expected that at the date of this report future increases in remuneration rates and the relevant discount factors which would be required to be applied to amounts expected to be settled beyond 12 months would be approximately equal with no material impact arising from any difference that may exist between these

(l) Rounding & Currency

All amounts appearing in the financial report are in Australian currency and have been rounded to the nearest dollar.

(m) Comparatives

Comparative figures have been adjusted to conform to changes in presentation for the current financial year where required by accounting standards or as a result of changes in accounting policy.

(n) Critical Accounting Estimates and Judgments

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key estimates

- (i) *ICT asset (Equnect) impairment*
The Company assesses impairment at the end of each reporting period of its fixed assets including its recent costs incurred in developing the Equnect online member registration system by evaluating the conditions and events specific to the Company that may be indicative of impairment triggers. During the year the Board members assessed that of the \$809,331 incurred in developing the online system the Company had incurred a significant impairment of this original development cost. At balance date the assessed likely recoverable amounts by estimating its value-in-use which incorporates various key assumptions was assessed at \$329,000. Therefore an impairment of \$393,531 has been recognised during the current year. This was additional to the amortisation of \$86,800.



**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2012**

	Note	2012 \$	2011 \$
2 REVENUE			
Revenue from grant funding			
Australian Sports Commission grants			
- Coaching, officiating and other		136,576	275,197
- High performance program		2,697,764	2,153,167
- In-kind contribution (ICT asset invoices)		92,000	-
- Participation program (including pony club and membership)		380,000	10,000
Australian Olympic Committee grants		55,000	55,000
Australian Paralympic Committee grants		527,759	446,586
		<u>3,889,099</u>	<u>2,939,950</u>
Other revenue from ordinary activities			
Branch levies and related contributions		605,118	610,049
Clinics, workshops and officiating		102,767	91,059
Coaches' registration fees		179,485	182,023
FEI revenue		166,880	123,409
ICT asset (Equnect) revenue		81,576	50,000
Insurance premiums and related revenue		973,436	602,136
Interest revenue		28,771	29,225
Medication control		81,254	69,932
Other programs		-	58,382
Sale of equestrian goods		180,977	164,872
Sponsorship and donations		132,376	114,230
Sundry revenue		101,156	50,404
		<u>2,633,797</u>	<u>2,145,721</u>
Total Revenue		<u>6,522,895</u>	<u>5,085,671</u>
3 EXPENSES			
<i>ICT asset (Equnect):</i>			
Amortisation		86,800	-
Impairment of ICT asset based on Directors valuation	10	393,531	-
		<u>480,331</u>	<u>-</u>
<i>Depreciation of:</i>			
Buildings		18,653	18,654
Building partitions, plant and equipment		60,716	54,363
		<u>79,369</u>	<u>73,017</u>
<i>Employee benefits expense*</i>			
Salaries & wages		663,556	613,642
Superannuation		66,145	58,326
Recruitment, training & workcover		6,714	8,937
Payroll tax		24,783	16,154
Temp staff		54,747	-
Employee entitlements		35,404	17,384
		<u>851,349</u>	<u>714,443</u>

* Excludes high performance program and ICT asset (Equnect) direct wages and associated oncosts

**NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 30 JUNE 2012**

	2012 \$	2011 \$
3 EXPENSES (continued)		
<i>High performance program direct expenses**</i>		
Sports science	444,629	156,211
World Equestrian Games / Olympics	287,366	1,447,628
Competition	770,825	317,863
Coaching & management	305,715	326,078
Daily training environment	671,597	134,173
Research	-	20,000
Salaries and oncosts	541,540	336,655
	<u>3,021,672</u>	<u>2,738,608</u>
<i>**direct expenses only. Does not include share of overhead costs.</i>		
<i>ICT asset (Equnect) operating expenses</i>		
Salaries and oncosts	93,420	-
Software licencing, hosting and bandwidth	67,869	-
Support	78,121	-
Meeting expenses & travel, etc	49,822	-
	<u>289,232</u>	<u>-</u>
<i>Other expenses</i>		
Affiliation fees and subscriptions	41,510	39,958
Board & committee expenses	115,056	110,663
Education - coaching & officiating	101,328	133,662
Education conference	71,814	-
Event management and related expenses	119,172	74,765
FEI expenses	115,787	98,140
Financial & bank fees	15,332	9,579
Information technology	58,602	65,047
Medication control	93,621	80,737
National disciplines	131,891	104,100
Office costs	71,943	83,890
Other expenses	-	5,799
Participation program (including pony club and membership)	121,158	-
Professional fees	56,553	36,345
Promotion & representation	69,625	53,891
Provision for doubtful debts	40,000	-
Cost of equestrian goods sold	147,806	64,402
Telecommunication	23,657	21,141
Travel & accommodation	49,989	24,897
WCSJ expenses	27,801	-
Women in sport media	35,000	-
	<u>1,507,645</u>	<u>1,007,016</u>
4 AUDITORS REMUNERATION		
Auditors of the company		
Audit services	12,000	12,000
Over/(under) provision from prior year	3,793	-
	<u>15,793</u>	<u>12,000</u>



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

	2012 \$	2011 \$
5 CASH AND CASH EQUIVALENTS		
Cash at bank	582,860	489,556
Cash on deposit	-	798,226
Cash on hand	200	200
Monies held in trust on behalf of branches & event committees	189,671	-
	<u>772,731</u>	<u>1,287,982</u>
6 RECEIVABLES		
Trade debtors		
Receivables	386,459	129,269
Less: provision for doubtful debts	(40,000)	-
	<u>346,459</u>	<u>129,269</u>
Other debtors		
Sundry debtors	44,885	12,562
	<u>44,885</u>	<u>12,562</u>
	<u>391,344</u>	<u>141,831</u>
7 INVENTORIES		
Inventories, at cost	<u>6,189</u>	<u>48,008</u>
8 OTHER ASSETS		
Investment in subsidiary	1	1
Prepayments	81,272	45,516
	<u>81,273</u>	<u>45,517</u>
9 PROPERTY, PLANT & EQUIPMENT		
Building - at cost	746,140	746,140
Less accumulated depreciation	(105,310)	(86,657)
	<u>640,830</u>	<u>659,483</u>
Building partitioning - at cost	106,531	106,531
Less accumulated depreciation	(50,065)	(39,412)
	<u>56,466</u>	<u>67,119</u>
Plant and equipment - at cost	77,590	131,606
Less accumulated depreciation	(31,838)	(93,684)
	<u>45,752</u>	<u>37,922</u>
Veterinary equipment	162,848	140,868
Less accumulated depreciation	(141,600)	(114,998)
	<u>21,248</u>	<u>25,870</u>
	<u>764,296</u>	<u>790,394</u>
10 ICT ASSET (EQUNECT)		
ICT asset (Equnect)	809,331	257,956
Less accumulated amortisation	(480,331)	-
	<u>329,000</u>	<u>257,956</u>

**NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 30 JUNE 2012**

	2012	2011
	\$	\$
11 PAYABLES		
Current		
Accruals	117,669	14,207
Employee super	13,975	-
Equenet funds held in trust on behalf of branches & event committees	189,671	-
GST and PAYG payable	42,550	-
Insurance liability	113,500	-
Other creditors	8,604	36,460
Trade creditors	573,900	253,774
	<u>1,059,869</u>	<u>304,441</u>
12 FINANCIAL LIABILITIES		
Current		
Bank loan, secured	-	7,720
	<u>-</u>	<u>7,720</u>
<p>Buildings recorded in these accounts with a carrying value of \$640,830 are provided as security by way of an unregistered charge in respect of this loan. The loan and facility is available for a fifteen year term expiring in 2022.</p>		
<p>Bank and financing arrangements The company has access to the following lines of credit:</p>		
Loan facility	500,000	500,000
Credit card facility	40,000	40,000
	<u>540,000</u>	<u>540,000</u>
<p>Facilities not utilised at balance date:</p>		
Loan Facility	500,000	492,280
Credit card Facility	40,000	40,000
	<u>540,000</u>	<u>532,280</u>
<p>Autopay facilities An autopay facility is maintained for Electronic Funds transfer purposes.</p>		
13 EMPLOYEE BENEFITS		
Current		
Annual leave	102,532	64,182
Long service leave	18,074	26,450
	<u>120,606</u>	<u>90,632</u>
14 OTHER LIABILITIES		
Current		
Grant monies carried over	420,000	995,993
Other revenue received in advance	43,083	21,231
	<u>463,083</u>	<u>1,017,224</u>



NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

15 RELATED PARTY TRANSACTIONS

ICT asset (Equnect) transactions

In 2011, the Board approved Equestrian Australia entering into transactions with NTP Group, of which Natalie Nichols, a director of Equestrian Australia, is an owner.

The transactions are on normal commercial terms and conditions no more favourable than those available to other parties. Transactions during the year comprised of:

	2012	2011
	\$	\$
- Fees at discounted contractor rates for NTP consultants (Natalie Nichols services are pro bono)	196,225	33,700
- Amounts paid to NTP group for supply from third parties for hardware, software and related services for which NTP did not receive a margin	75,683	54,872

Other

Graeme Bowker, an Equestrian Australia director, rented office facilities from an accounting firm which last year merged with Moore Stephens Melbourne. Graeme is not an employee of Moore Stephens.

16 NOTES TO THE STATEMENT OF CASH FLOWS

	2012	2011
	\$	\$

(i) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand, cash at bank and short term deposits, net of any outstanding bank overdrafts.

Cash at bank, on deposit and on hand	772,731	1,287,982
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(ii) Reconciliation of operating result to net cash provided by operating activities

Profit/(Loss) from ordinary activities	(450,398)	65,007
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Add (less) non cash items:

Depreciation	79,369	73,017
Amortisation on ICT asset (Equnect)	86,800	-
Impairment of ICT asset (Equnect)	393,531	-
In-kind ASC contributions	(92,000)	-
Net cash provided before changes in assets and liabilities	17,302	138,024

Changes in assets and liabilities during the financial year

(Increase) / decrease in receivables	(217,190)	(107,132)
(Increase) / decrease in other assets	(68,079)	(36,927)
(Increase) / decrease in inventories	41,819	(19,156)
(Decrease) / increase in payables	755,428	4,620
(Decrease) / increase in provisions	29,975	(6,082)
(Decrease) / increase in other liabilities	(554,140)	298,811

Net cash provided by / (used by) operating activities	5,115	272,158
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**NOTES TO THE FINANCIAL STATEMENTS
 FOR THE YEAR ENDED 30 JUNE 2012**

	2012 \$	2011 \$
17 COMMITMENTS		
Non-cancellable operating leases contracted for but not capitalised in the financial statements:		
- payable not later than 1 year	7,498	7,498
- payable later than 1 year but no later than 5 years	<u>5,623</u>	<u>13,121</u>
	<u><u>13,121</u></u>	<u><u>20,619</u></u>

Lease commitments comprise payments to be made in relation to an operating lease for a photocopier acquired on 6 April 2009.

18 MEMBER'S GUARANTEE

The Company is limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$10.00 each towards meeting any outstanding obligations of the company. At 30 June 2012 the number of members was 6 (2011 : 6).

19 ECONOMIC DEPENDENCY

The company is dependent on grants received from the Australian Sports Commission and Australian Olympic Committee for the majority of its revenue used to fund its operations 2012: 51% (2011: 49%). At the date of this report the Directors have no reason to believe the Government will not continue to support the Company.

20 COMPANY DETAILS

The company was incorporated on 11 February 1997 under the Corporations Act 2001. The registered office and principal place of business of the company is at Unit 7, 11-21 Underwood Road, Homebush NSW 2140.

On 23rd December 2008, the Company changed it's name from The Equestrian Federation of Australia Limited to Equestrian Australia Limited.

On the 29 June 2011 the Company incorporated a new Australian Proprietary Company (ACN - 151 789 963 Pty Limited). Paid up capital of \$1 was issued by and is wholly owned by Equestrian Australia Limited (refer to Note 8). This entity was dormant during this current financial year.

21 EVENTS SUBSEQUENT TO BALANCE DATE

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755

DIRECTORS' DECLARATION

The Directors have determined that the company is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies described in Note 1 to the financial statements.

The Directors of the company declare that:

1. The financial statements and notes, as set out on pages 9 to 24, are in accordance with the Corporations Act 2001 and:

(a) comply with Accounting Standards as set out in Note 1 to the financial statements and the Corporations Regulations 2001; and

(b) give a true and fair view of the company's financial position as at 30 June 2012 and of the performance for the year ended on that date, in accordance with the accounting policies described in Note 1 to the financial statements.

2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors made pursuant to s.295(5) of the Corporations Act 2001.

.....
Mr Paul Cargill
Director

.....
Mr Graeme Bowker
Director

Dated this 27th day of September, 2012.



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF EQUESTRIAN AUSTRALIA LIMITED

Report on the Financial Report

We have audited the accompanying financial report, being a special purpose financial report of Equestrian Australia Limited, which comprises the statement of financial position as at 30 June 2012, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the period then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members.

The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of a financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We have conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Equestrian Australian Limited on 2 October 2012, would be in the same terms if given to the directors as at the time of the auditor's report.



Opinion

In our opinion the financial report of Equestrian Australian Limited. is in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the company's financial position as at 30 June 2012 and of its performance for the period ended on that date; and
- b) complying with Australian Accounting Standards to the extent described in Note 1, and the *Corporations Regulations 2001*.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose.

Moore Stephens Sydney

Moore Stephens Sydney
Chartered Accountants

SPIRO TZANNES
Partner

Dated in Sydney this 4th day of October 2012

Moore Stephens Sydney ABN 90 773 984 843. Liability limited by a scheme approved under Professional Standards Legislation*
*Other than for the acts or omissions of financial services licensees. An independent member of Moore Stephens International Limited - members in principal cities throughout the world The Sydney Moore Stephens firm is not a partner or agent of any other Moore Stephens firm.

ABOUT EQUESTRIAN AUSTRALIA

Equestrian Australia is the peak body for the administration of equestrian sport in Australia. The commitment to success is encouraged at every level of the sport and is reflected in world-class results at the Olympic level. Our athletes have achieved great victories at peak international equestrian events and as a result Australia has earned the reputation as an elite equestrian nation.

Crucial to this success is the tireless commitment and excellence shown by administrators, coaches, officials, volunteers, owners and athletes who are made up of all ages performing at all levels.

National Office – as at 30 June 2012

Grant Baldock – CEO
Felicity Dubois – Executive Assistant
Tracey Lesslie – ICT Manager
Di Saunders – ICT System Support
Holly Davis – Membership Development Coordinator
Amy McGregor – Administration

Commercial

Lauren Ryan – Commercial Manager
Michelle Cook – Media and Marketing

High Performance

Brett Mace – High Performance Manager
Michelle Battams – Eventing and International Competition
Camilla Mowbray – Dressage, Para-Equestrian and Interschools
Mandy Stephens – Jumping and Non-Olympic Disciplines

Education

Ben Harris – Education Manager
Kimberley Sussmilch – Coaching
Sara Latham – Officials

Board – as at 30 June 2012

Paul Cargill – Chairman
Graeme Bowker
Graham Sharley
Natalie Nichols
Nick Crowe
William Fell
Warwick Vale





EA extends its gratitude to all photographers who kindly provide images throughout the year and acknowledges those photographers who have supplied the pictures for this annual report.

Page 1	Sportfot/GCT
Page 2-3	Franz Venhaus
Page 6	Franz Venhaus
Page 7	Nicole Bartleet littlewingphoto.com.au (top) Courtesy of Sydney Showground, photographer: Monde Photo (bottom)
Page 8	Photo courtesy of the Adelaide International Three Day Event
Page 8	Free Rein Photography
Page 10	Nicole Bartleet littlewingphoto.com.au (top) Courtesy of Meg Wade (bottom)
Page 11	Stefano Grasso/GCT
page 12	Free Rein Photography
Page 14	Photos courtesy of Pony Club Association of NSW
Page 15	Main Event Photography
Page 16-17	Sue Worsley-Deacon and Franz Venhaus
Page 18	Nicole Bartleet littlewingphoto.com.au
Page 19	Ken Braddick dressage-news.com
Page 20	Franz Venhaus
Page 21	Photo courtesy of the Adelaide International Three Day Event
Page 22	Franz Venhaus
Page 23	Nicol Taylor
Page 24	Derek O'Leary
Page 25	Lisbeth Betts
Page 26	Furdography
Page 27	Derek O'Leary
Page 28	Franz Venhaus
Page 29	Sue Worsley-Deacon (left) Free Rein Photography (right)
Page 30	Main Event Photography
Page 31	Suzanne McGill
Page 32	Michelle Terlato
Page 33	Ken Braddick/dressage-news.com
Page 34	Ken Braddick/dressage-news.com
Page 62	Main Event Photography
Page 63	Lindy Launer





EQUESTRIAN AUSTRALIA

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