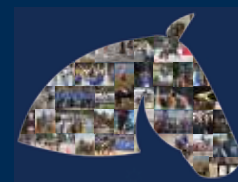


2017 – 2018

ANNUAL REPORT



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ABOUT EQUESTRIAN AUSTRALIA

Equestrian Australia (EA) is the peak body for the administration of Equestrian Sport and Paralympics in Australia. The commitment to success is encouraged at every level of the sport and is reflected in world-class results at Olympic level.

To date, Australian Equestrians have won 9 Gold, 4 Silver and 8 Bronze medals at the Olympic & Paralympic Games. Our athletes have achieved great victories at peak international Equestrian events and, as a result, Australia has earned the reputation as an elite Equestrian nation.

A big part of this success is the tireless commitment and excellence shown by our sport's administrators, coaches, officials, volunteers, owners and our athletes of all ages performing at all levels, as well as the importance placed on sportsmanship and the welfare of horses.

MESSAGE FROM THE AUSTRALIAN SPORTS COMMISSION

It has been a watershed year for the Australian Sports Commission. We've launched a new public-facing brand - Sport Australia – with a renewed vision for Australia to be the world's most active sporting nation, known for its integrity, sporting success and world-leading sports industry.

This aligns with the Australian Government's long-term vision for sport in this country, outlined in Sport 2030, released in August 2018 by Minister for Sport Bridget McKenzie. Sport Australia will be central to delivering the priorities outlined in this national sport plan.

At the fundamental level, Sport Australia's focus will be on getting Australians moving through sport and, more broadly, physical activity. We want to inspire and activating people across every age, race, gender, cultural background and physical ability. We will continue to build partnerships in the health and education sectors to ensure physical activity is a national priority.

We need to ensure sporting organisations are equipped to make the most of a renewed interest in physical activity, and so we will continue working with sports to improve the workforce capability, governance and partnerships. We want to help sports innovate, connect with existing and new participants in the digital era and provide products that meet current expectations.

The AIS is redefining its role too, leading a united and collaborative high performance system for Australian sport. Success will be measured by Australians consistently winning medals at major international events, but also in the national pride and inspiration generated by our athletes.

Working in partnerships, the AIS will be focused on doing the big system-level things on the frontiers of ethical sporting performance that no other body is naturally positioned to do.

The AIS has launched a new Athlete Wellbeing and Engagement team, focused on supporting athletes to transition through their sporting careers and connect with their communities. We want sporting champions to be positive influences.

Australia enjoyed genuine sporting success in 2017-18. In challenging times, the Gold Coast Commonwealth Games helped restore Australia's faith in our sports and athletes.

Positions on the podium are wonderful to celebrate, but the narrative is incomplete without humility, generosity of spirit, confidence in what our athletes stand for and how they carry themselves. At the Gold Coast Games, we saw the very best in our athletes, and this display of spirit and integrity is sure to give them the best start to their preparation for the Tokyo 2020 Olympic and Paralympic Games.

We also had some outstanding performances at the PyeongChang Winter Olympic and Paralympic Games. Australia equalled its most successful Winter Olympics haul of three medals in PyeongChang, two silvers and one bronze medal matching the result in Sochi 2014. It was also our best result at a Paralympic Winter Games in 16 years.

Sport integrity has justifiably gained additional focus in the past year, and is a very important priority for Sport Australia and for Australian sport more generally. We, and everyone involved in sport, owe it to the athletes, coaches, officials, volunteers, fans and the public at large to ensure that Australian sport is fair and clean, and is seen to be fair and clean.

We thank all of our partners – including athletes, coaches, board members and administrators – for your effort and contribution to Australian sport, and your enthusiasm for building a more active Australia. We look forward to continued success and progress together.

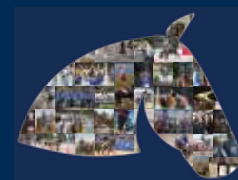
John Wylie AM

Chair, Australian Sports Commission





CHAIR REPORT



I write this in the hope that it is not some naively optimistic view of the future for Equestrian Sport. It's a crash report of where we are and where we can go. I hope you will be inspired to grab the opportunities and be inspired to work with the Equestrian Australia (EA) Board to make our wonderful sport even better.

I have had the honour of being Chair for two and a half years. There have been tough times, I am not meaning to downplay the work done or the work that remains to be done. Outstandingly it is a joy to work with the sport I love.

Departed Directors

It was sad to say goodbye to those of our Board members who will retire in 2018, Catherine Friday, who has been a creative thinker, and has been ready at all hours of the day to consult and has allowed us to save considerable money by giving us access to the EY offices in George St. Sydney for board meetings at no cost.

We also say goodbye to Mark Arthur, who has overseen the often challenging financial situations we have faced as a board. Mark, also took the role of athlete representative on the EA Board.

Daniel Stoneman, although he resigned from the EA Board has served a significant role on the High Performance Panel a position he will leave in December 2018.

Departed Members

The year has been one of significant loss for Equestrian.

Gillian Rolton OAM, our much-revered Olympian died in November 2017. Adelaide Three Day Event will not be the same without her proud and often fiercely ambitious management. Gill's husband Greg Rolton, has assumed the leadership of Australia's only 4* International three day event. Assisted by Belinda Lindh, the competition is assured of a long and illustrious future.

Bunty Thompson, another much loved Olympian, a member of our first Olympic Eventing Team also died in 2017. Bunty was an enthusiastic supporter of EA throughout his life. Shortly before he died he said that his time as a competitor for Australia had been, "the most exciting time of my life".

Challenges for EA Management and Members

Financial

The most pressing need identified, is to find the financial resources to serve our sport, so that it can achieve its true potential and serve our biggest ambitions for its growth.

First priority in 2017 was to get our finances in order. We have cut the staff in the EA office, we now ask more of both our staff and our board directors. As you will know the directors

are volunteers. Whilst we all understand the maxim that operational matters should be left to the staff, that is not always possible when there are insufficient staff to manage the large, complex workload in a timely manner.

I would particularly like to pay tribute to Mark Arthur, who as a director, worked tirelessly with our former CEO, Paula Ward, and our current Financial Manager Sashi Latta, to enable us to scrutinise our financial resources.

This has meant that we are now in a position to offer our State Branches transparent accounts.

There are still significant challenges to face. Together, we will move towards sound and sustainable financial management so that we can build our reserves and serve our members better.

Being optimistic does not mean that we gloss over the very real challenges we face.

The reality is, if we are to grow and prosper, we need to minimise costs and increase services to our members.

Improvements that have been made are significant, but we struggle to keep pace with our expectations.

Like any business, our strength depends on sound financial management and a clear sighted view of how we build our future. There needs to be retention of quality staff to lead our organisation to achieve our vision.

It also depends on mutual trust between our Members, the States and the National office. Contribution to this trust grows from the distribution of minutes and financial reporting following EA Board meetings.

Shared services have long been considered the solution to cheaper administrative costs, this can only be achieved by consultation with our Members and the State Branches.

IT present and future

Shared services require a very efficient and reliable IT system, which will serve our sports in everything from the services we presently offer; membership renewals, horse registrations, a website which is easily accessible and results. These services are costly and must be controlled with the full co-operation of our members.

IT Development

Nominate.com, under Lloyd Raleigh's leadership, has addressed the membership renewal and horse registration needs, but considerable expansion of IT services requires investment from us, the user. Global and other providers are used extensively for event entries. Your board has investigated a range of providers, they are very costly if they are to fully serve our needs in the future.



CHAIR REPORT

EA considers that competition between providers of services for event entries is important. There is no suggestion that we will deviate from the plan of encouraging competition between providers, because it is well recognised that organising committees, usually volunteers, need a system that can deliver the current and future IT needs of equestrian sport. EA needs an innovative media and technology strategy to move into the future.

Safety our on-going challenge

When Terry Snow gave EA \$250,000, the biggest contribution EA has ever received from an individual, EA was given the ability to engage Roger Kane, as our National Safety Officer. Roger has worked with organising committees, EA and the State Branches to facilitate a truly extensive examination of the safety requirements of our sport. The major emphasis to date has been in Eventing, this is because of the tragic deaths of both Olivia Inglis and Caitlyn Fischer. The funds Terry gave have been augmented by the Olivia Inglis Foundation, which has been generous in its support of the provision of frangible devices for our eventing courses.

Safety does not end with eventing, all our other sports need to pay heed to the best possible safety support the sport can offer.

EA is inspired to offer the best to all our participants and will work tirelessly to ensure that across all disciplines we advise, consult and co-operate to make progress on all safety and risk fronts

Commercial

The position of Commercial Manager, has been that of Tristan Prosser Shaw for the past two years. Tristan's contract finished in June of this year but it was decided not to renew the position, because despite his very significant efforts, the income he was able to generate for EA was insufficient. This was in no way due to a lack of effort on his part. Bluntly, what Equestrian is able to offer commercial sponsors at this time, is insufficient to attract interest for the big dollars to flow.

If we are to generate significant commercial sponsorship and increase our revenue, we must maximise the potential we offer by co-ordinating national and state programs for our competitions.

The role our National Committees play is vital, but it is far from easy to co-ordinate rational change to our calendar, because the events depend almost entirely on volunteer contribution. Organisers across the country have well established dates and find change difficult. EA will continue to negotiate with event organisers, in order to provide the structure and climate which will increase revenues for our major competitions.

Coaching

Our coaches are the backbone of our sport because they provide at all levels of expertise an opportunity for riders to receive excellent advice and guidance. Our coaching scheme began in the 1960's and has developed a system which has meant there is general agreement across the sport, as to the skills and standards required for Equestrian Sports.

When the Australian Sports Commission, now Sport Australia, decided that the NCAS scheme would no longer be part of its remit, it was considered by some to be the end of our coaching scheme. This is most certainly not the case. We have 1,251 registered coaches.

There are coaching committees in all states (volunteers), and there will be a National Coaching Committee (volunteers), established through consultation with the State Branches and their committees. The role of National Coaching Director has yet to be discussed. Once the National Coaching Committee is appointed, discussions will take place to determine the future of this role.

Officials

EA, through its representations to the FEI, played a part in changing the mindset regarding the retirement age of 70 years for our FEI Judges and Officials. EA combined forces with New Zealand and has made continued submissions on behalf of our Judges and Officials. Mary Seefried represented us at the 2017 General Assembly and made a significant contribution to this outcome. The FEI's Officials Working Group is introducing a competency-based evaluation system to replace the age limit. FEI have been helpful to Australian-based officials, by extending their age limit, in the hope that the system will be up and running very soon. The evaluation system, based on 'quality and ability', will be welcomed and valued by our excellent judges, officials and organising committees.

High Performance and WEG

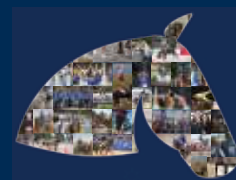
WEG 2018 should not really be part of this report, but by the time the next Chair's report is published, it will be in the lead up to the Olympic Games in Tokyo. It seems ridiculous not to mention WEG 2018 now.

Boyd Exell won Gold for Carriage Driving, an outstanding result for a competitor who only weeks before WEG broke his ankle. Boyd is much loved by his Australian Carriage Driving community, and comes regularly to Australia to share his expertise and conduct clinics. He is a big supporter of Carriage Driving in his country of origin.

It was a spectacular triumph for our Olympic Sports: Eventing, Jumping, Dressage and Para in the lead up to the Tokyo 2020 Olympics.



CHAIR REPORT



For the first time ever, we qualified a team in all disciplines at the WEG. This gives us a huge advantage in that we will not have the pressure of having no choice but to send riders and horses overseas to qualify. They can qualify in this country.

Heartiest congratulations to all our riders and to Chris Webb, our High Performance Director and his staff, who with the guidance of Leigh Clifford and the High Performance Panel pulled it off.

There is considerable discussion at the FEI about the future of WEG in its present format. The costs of accommodating all the sports at one event are formidable. The concept of a World Championship in all the sports is beyond dispute. The enormity of presenting the event in its present form is the challenge. We will engage with the FEI, monitor the discussion and make our contribution in due course.

Participation and Development

Participation and the development of our sport has the support and interest of Sport Australia. Equestrian is well advanced in the development of a system which will encourage new participants to grow our sport. We can be proud and delighted with our new participation platform Rideahorse.com.au. Tracey Vardy, our Athlete Pathway Specialist, has worked tirelessly over the past year to provide a pathway from our well-established 'Ready Set Trot' program to 'Trot Canter Gallop'.

The aim is to provide graduation for junior beginners to a riding program for high school aged riders, and soon one to attract riders to Vaulting. EA Coaches will be encouraged to participate in the program, as will riding centres across the country. The program is supported by a grant from Sport Australia.

I have heard it said many times by members "Why is members money spent on High Performance and the Pathways Program?"

It is important for our members to recognise that both the High Performance program and the Participation/Development program are entirely funded by Sport Australia. Members money is not expended in either of these programs. The expenditure of funds is strictly monitored by Sport Australia. EA reports and submits details of the expenditure on a quarterly basis. All accounts are audited at the end of the financial year.

Insurance

The cost of insurance has risen significantly in the 2018 financial year. This has particularly impacted on our coaches, whose registration costs have doubled. EA has worked tirelessly with Gow Gates to keep the costs as low as possible. Other providers were consulted, but we were unable to find an insurer who could provide the same level of coverage as that provided by Gow Gates.

EA Coaches have the option of finding their own source of insurance if they so choose, but we have been at pains to ask our coaches to ensure that the same level of coverage is given. Rigorous questioning and ongoing examination of the policy offered is required.

Gow Gates will again present the afternoon of the AGM, to provide our members with a full explanation of the reasons for the increase.

Lucy Warhurst, our new CEO, joined EA in August 2018. She attended our first Sports Forum in August, on her first day at the office! Plain speaking featured in the forum, but Lucy was not deterred. Lucy now faces the challenges we all share. I hope we can all constructively help her as she faces the ups and downs of leadership of EA.

I would like to thank my fellow EA Board members for the enormous support that you have offered. We have been confronted by some very difficult times, but together we have consulted and found a way forward. We have been a united force for stability and transparency in our management. Our new initiatives of Sports Forums, involving the State Boards, their CEO's, and NDC's bodes well, for a future which provides unity and transparency in governance and innovation for our sport.

Our riders require us to channel our energy to solve the challenges we face through co-operative discussion. We must not fear change, but grasp the opportunity to meet the expectations of our stakeholders with willingness and optimism.

United we stand. The alternative is unthinkable.

Judy Fasher

Chair Equestrian Australia

Equestrian Australia Board of Directors

Judy Fasher – Chair

Leigh Clifford

Christopher Styring

Gillian Rolton

Mark Hopkinson

Daniel Stoneman

Danid Lindh

Mark Arthur

Suzanne Doyle

Catherine Friday

HIGH PERFORMANCE



2017 was a successful and important year for the Equestrian Australia High Performance Program. While our athletes continued to deliver outstanding performances both here and abroad during the past 12 months, for EAHP 2017-2018 has been primarily focussed on laying the groundwork for our Tokyo 2020 campaign. This year has seen the embedding of the Current Cycle and Future Cycle programs initially launched in early 2017, the roll-out of the Prepare to Prepare to Win (P2P2W) Tokyo 2020 strategy and preparation for the upcoming World Equestrian Games in Tryon.

The High Performance Panel (HPP) continues to oversee the EA High Performance strategic direction, plans and provide guidance support to the HP program. It also ensures the program is consistent with the policies, procedures and objectives of EA. Respected Victorian rider and coach, Will Enzinger was appointed to the panel in April this year to fill the position formerly held by the late Gillian Rolton (AM).

In alignment with the AIS strategic plan, HP investment continues to focus on the disciplines of Eventing and Para Equestrian due to their proven ability to deliver podium outcomes.

Detailed individual performance plans are developed for each individual rider in consultation with the rider and their personal coaches with input from Equestrian Australia's High Performance Consultant (EAHPC) and HP coaching staff.

Equestrian High Performance in Australia has a rich history of continued success on the International and Olympic stage. Equestrian Australia, in conjunction with the AIS recognise the need for a healthy talent pipeline of equestrian athletes, talented horses and High Performance coaches to sustain this international podium success. To address this challenge the EAHP program has a two-tiered focus, to ensure the needs of both current and future cycle athletes are met.

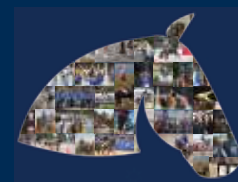
The Current Cycle Program

The blueprint for our Tokyo 2020 campaign, P2P2W, was launched in London for our UK/European based athletes and at our Annual HP Forum in December for those based in Australia. This represents a plan that will prepare the identified rider and horse cohort for medal outcomes at the Tokyo 2020 Olympic Games. It will ready the combinations for the newly agreed Olympic format with targeted investment aligned with the individual performance planning.

The HP program continues to provide access to world leading coaching and support services for nationally identified current cycle athletes in the Northern and Southern Hemispheres. Targeted support provision is based on bespoke programs informed by detailed Individual Performance Plans.

The program focus reflects the increased influence of the jumping phase in the new Olympic format with increased investment in this area. EAHP has been fortunate to secure the services of renowned jumping coaches across both landscapes. Nelson Pessoa has been engaged to coach our UK and European based riders, Rod Brown has been instrumental in providing expertise in this area to the domestic combinations. Both coaches have worked closely with identified combinations to ensure our team will be at its strongest in this critical phase.

Dr Alison Alcock was seconded to EAHP from the AIS in 2017 as the Sports Science and Sports Medicine (SSSM) Coordinator for the EAHP program. Alison is responsible for assisting in the delivery of the SSSM and the associated compliance requirements of the Equestrian Australia High Performance Program.



The Future Cycle Program

This consists of three key pillars:

- Generation Next Athlete program
- Generation Next Coach program
- State HP Program investment and support

Generation Next Eventing Athlete Program

This aims to optimise our emerging talent through integration and collaboration with our state Sporting Organisations and the National Institute Network to ensure Australian equestrian athletes continue to enjoy podium success into the future. The program identifies and supports those individuals most likely to meet AIS targets in future Olympic Cycles.

The Generation Next Athlete Program drives athlete progression via access to quality coaching, advice and education and where appropriate, direct service provision, in the areas of SSSM, Personal Excellence and veterinary management informed by detailed individual Performance Plans (IPP's). These IPP's incorporate development goals across all domains (E.g. technical, tactical, psychological, personal excellence, SSSM and equine management), reflecting our aim of holistic development to ensure emerging riders have the requisite skills and knowledge, both on and off the horse, to realise their full potential.

Generation Next Eventing Coach Program

EAHP recognises that a critical component in our game plan for moving from world class to world's best is our High Performance coaching workforce; the Generation Next Eventing Coach Program provides vital professional development for nationally identified coaches in our eventing program.

Our Generation Next Coach Program is informed and shaped by world-leading research and a robust evidence base. The program is modelled on experiential learning principles and includes modules on Leading for High Performance delivered by the Melbourne Business School in conjunction with the AIS Performance Coaching and Leadership team. Six coaches are currently engaged in the program and recently undertook a Study Tour to the UK and Europe where they were exposed to the training and competition environments associated with an international campaign.

Support of the identified coaches is ongoing, with individualised professional development based on a detailed professional development plan.

Moving forward, the integration of this coaching network with identified emerging riders will provide critical mentorship and advice at key transition stages of the talent pipeline.

State HP Program Investment and Support

EAHP has made a significant investment to support State HP programs this year, injecting \$200K in direct funding for on and off-horse development across all disciplines and supporting state squad programs, with the provision of HP coaches for training clinics, expert presenters at off-horse workshops and templates for athlete performance planning. A priority of the program has been to improve the coordination and support for identified athletes through collaboration and integration of HP coaching, as has been supporting staff with state squad coaching and support staff via state visits, shared resources and integrated IPP's. A key strategy moving forward to Tokyo 2020 will be enhancing these partnerships and supporting states in delivering world class, integrated training environments.

Para Equestrian

In late 2017 Equestrian Australia (EA) High Performance appointed the highly credentialed Erik MacKechnie to the position of Para-Equestrian High Performance Manager.

Erik has significant experience in the technical leadership of High Performance Para-Equestrian at the highest level including preparation of athletes for championships and the Paralympic Games and his impact is already being felt in our program.

In April EAHP hosted the inaugural EA Para-Equestrian High Performance Training Camp over four days at Wallaby Hill farm in Robertson, NSW. This initiative exposed Para-equestrian athletes to world class Para-specific coaching and highly experienced physiotherapy, biomechanics and sports psychology practitioners who worked collaboratively to maximise performance improvements for each athlete.

Moving Forward

A detailed review will be undertaken post WEG, with a view to refining our systems and programs to focus on medal delivery at the Tokyo 2020 Olympic Games. EAHP has been proactive in responding to recent FEI changes to the Olympic format. Plans are well-established to expose our HP teams and support staff to this new format in international competitions in early 2019 to ensure we are ready for the challenge.

Chris Webb

High Performance Director

OFFICIAL & COACHING PATHWAY



During the last 12 months the Officials and Coaching Pathways area at Equestrian Australia has seen a few staff changes; Alison Gestier - Coaching Pathways Manager, left in January, Whitney Chapple - Pathways Administrator, left in May and then Di Saunders - Officials Pathways Manager, left in June for pastures new.

These changes, especially in the Coaching Pathway, have put the program into maintenance mode, led by Amy McGregor. The board, along with new CEO Lucy Warhurst, will now refocus in the coming months to address the challenges and bring a new lease of life to the Education Pathways. There needs to be a clear vision and identified roles and responsibilities, with an agreed roadmap for successful growth of officials and coaches in our sport.

OFFICIALS

FEI Courses

In 2017/18 we had 1,487 registered Officials (a mixture of National and FEI Officials), which included 109 newly appointed Officials.

An FEI Endurance Vet course was held in Brisbane in July with Dr Brian Sheahan as the Course Director, flying in just hours before the start of the course from an overseas appointment. The course offered a chance for promotion and maintenance of accreditations for those who attended.

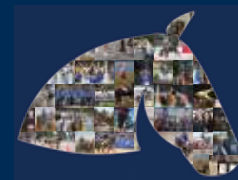
In October at Sydney International Equestrian Centre (SIEC), in NSW, an FEI Vaulting Judges and Stewards course was directed by Erich Breiter from Austria and Frank Spadinger respectively. The judges took part in five long days, the stewards three days, of intensive training and assessment which saw this group upgrading their FEI status.

Held alongside the October Dressage Nationals at Boneo Park in VIC, was a successful FEI promotion and refresher course for Dressage Stewards. This course was conducted by Elisabeth Williams (USA), with EA's Dressage Steward General Cathie Drury-Klein assisting. The course saw 10 new FEI promotions and 16 refreshing. It is great to see the ongoing commitment to this important aspect of Officiating.

FEI Jumping Judges attended promotion and refresher courses in December at SIEC in NSW, directed by Stephen Ellenbruch (GER) and assisted by John Vallance for the Course Design component.

In January, Boneo Equestrian Park, in VIC, hosted FEI Dressage Para Steward Courses alongside the CPEDI. Our Australian FEI Para Stewards and guest Para Steward from Sweden were guided by Course Director Alison King (HKG), with Veronica Steward (AUS) assisting.

During April, two courses were run in Sydney for FEI Jumping Course Designers directed by Werner Deeg (GER), assisted by John Vallance (AUS). The first course saw FEI Level 3 status gained by some who attended, the second course was for refreshing and it was great to see attendance from NZ and the opportunity to share the load of these FEI courses.



It is great to see FEI Officials heading overseas to officiate at international events and also take part in the courses, whether it is part of the FEI Officials Exchange Programme or under their own steam.

National Courses

State Branches, with the assistance of their State Discipline Committees, continued their good work by offering Level 1, 2 and 3 courses for promotion and maintenance nationally.

Refresher/Promotion courses for Swabbing Stewards have been held in Adelaide, Perth and Victoria, with Darwin slipping into the 2018/19 schedule.

Re-Accreditation of Show Horse and Dressage Judges happened in March 2018 for the 3-year cycle, taking them through to 2021.

An Australian Institute of Sport directive saw all references to National Official Accreditation Scheme (NOAS) disappear from EA.



Coaches: Will Enzinger and Sam Lyle

Medication Control Stewards

Dr Cate Plummer, EA's National Medication Control Officer, started rolling out the long-awaited courses. The first update and opportunity for new MCP Stewards was held in Queensland. NSW followed with their course, held alongside the State Interschool Competition. This provided an opportunity to include an education component, aimed at demystifying Horse Swabbing, that was presented to more than 60 parents and children. FEI Testing Technician opportunities will be realised from these re-accrediting Stewards.

COACHING

1,251 coaches were registered in 2017/18.

Working parties were formed specific to disciplines, bringing together experts from across the coaching community, to assess and look at overhauling the coaching syllabus and the set up.

A Coaching Review Survey was completed by coaches online, comprising of key questions, set from the working parties, on the direction of equestrian coaching. This helped show what adjustments needed to be made to the new pathway and work has continued to be developed. Scoping for an appropriate Learning Management System continues.

An Australian Institute of Sport directive saw all references to The National Coaching Accreditation scheme (NCAS) disappear from EA.

Four state-based Coach Educator/Skills Specific Trainer Assessor updates were run across the country in June, where 90 CE/SSTA's updated and maintained their accreditation.

Amy McGregor

Pathways Administrator – Officials and Coaches

ATHLETE PATHWAY



2017 saw one of the largest contingents of riders make the journey all the way to Queensland for the Interschool National Championships

Sporting Schools

This year we changed our focus and decided to actively promote Sporting School (SS) programs that involved introducing “the horse” to as many participants as possible either by a visit to schools by a horse, or school groups visiting riding schools to have their first ride and learn some stable skills onsite.

With the new Love of the Horse focus, our SS bookings have doubled and return bookings are growing due to the participants enjoying the interaction with the horse and the schools wanting to offer the same to another group of students.

We are also happy to be able to report a growth in the uptake of Ready Set Trot (RST) riding programs at our delivery centres by students who were part of a SS program that included interaction with or their first ride on a horse.

“The students loved it. We have done the program twice now ... Our Year 7’s are begging us to do the program with them, we are hoping to organise this soon. A lot of the students are interested in pursuing this sport during the holidays.” Erin Wyatt – Sirius College.

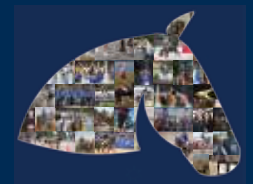
Ready Set Trot

This beginner riding program was designed as a follow-on from the Sporting Schools introduction to the sport. As an entry-level riding program into our sport, it has been gaining momentum and is now being used to start up new riding programs and introduce new clients to riding centres nationally.

After an initial struggle to be accepted from within the coaching community, its delivery model was revised and it has since been growing in popularity, with many new Coaches registering to deliver the program to their students. Many participants are staying in the program and moving up through the levels, gaining valuable riding skills, horse management and stable skills. This means that our next generation of riders are gaining valuable horsemanship knowledge right from the beginning of their equestrian journey, and ensuring that have the knowledge to be safe and well educated in the sport and look after their future four legged partners.

There has been less focus on RST from our team in the second half of the year, with the focus turned to the development of the missing pieces in the EA athlete pathway. Follow on programs for current RST participants are well under way, as are beginner riding programs for teenagers and adults. Further education and horsemanship skills for our competitive riders is also a focus.

Check out the new EA Pathways Educational Website www.rideahorse.com.au to see what we have in development.



Interschool

The 10th Anniversary of EA Interschool National Level Competition saw everyone back where it all began in 2008 at the Toowoomba Showgrounds in Queensland.

Marcus Oldham College, Australia's leading educator in Equine Management, was the 2017 naming rights sponsor for the Australian Interschool Championships. They have signed on for a further two years, supporting our young riders and offering them a pathway after Interschool to develop their potential and pursue a future career within the equine industry.

In 2017 we saw one of the largest contingents of riders make the journey all the way to Queensland and contest this event. 320 riders and their support crews, along with 350 horses in tow, travelled from all around the country to converge on Toowoomba. The competition was held over four intense days of non-stop equestrian action in the disciplines of Show Jumping, Dressage, Eventing, Combined Training and Show Horse.

"Competitors qualified through Regional and State pathways to make the Australian Championships teams. The exceptional quality of horse and rider combinations showcased in performances of these athletes across a range of disciplines in both Primary and Secondary is a testament to the dedication and commitment towards a truly unique and rewarding partnership," said the CEO of Equestrian Queensland, Matt Helmers.

Moving Forward

Strategic Review and Expansion of Youth Pathways Report

Funded by the Australian Sports Commission, EA engaged SBP to review the structure of the existing Interschool competition and provide recommendations to elevate the delivery of the competition, and improve the national and strategic alignment of the equestrian pathway.

The specific objectives of the project were to:

- Review the existing structure of the Interschool Competition, and identify opportunities where EA can add value to the existing pathway
- Identify the key operational strengths of each competition and develop a suite of case studies to share learnings
- Provide a list of short-term improvement options to elevate the delivery of the Interschool Competition both at a state and national level
- Present longer-term recommendations that will improve the National and strategic alignment of the pathway

Output from the findings included the following:

Vision Options:

"A national Interschool pathway that promotes participation and education, and provides individual development opportunities."

"An accessible, social, and educational Equestrian competition that inspires the future generation of Equestrian Sport athletes."

"A national Interschool pathway which instils sportsmanship, dedication and commitment, and represents the true essence of Equestrian Sport."

Mission

To provide equestrian sport competition for school aged children, in a culture of learning, excellence and achievement and embed a culture of sportsmanship, respect, volunteerism, safety and horse welfare.

The outcomes from this review formed part of an Implementation workshop that was attended by key stakeholders and all findings have been shared with State Branches and form the basis for the future development of the EA Youth Pathways.

MOU – Industry Partnerships

Riding for the Disabled Association Australia (RDAA) have again signed a Memorandum of Understanding (MOU) with EA that has been in place since early 2015. This partnership will continue to offer more opportunities for riders with a disability nationally.

EA and the RDAA will explore and develop opportunities for co-operation between the two organisations, particularly in relation to the development and delivery of education resources, as well as the education of their members and the general public in all aspects of Equestrian sport, horse management and the Para classification of riders.

Tracey Vardy

Pathway Specialist – Athletes

COMMERCIAL AND COMMUNICATION



Billy Raymont & Jamie Kermond rode at the Hong Kong Longines Masters

Over the past year, there has been strong social media and Equestrian Australia website growth. This has been achieved through dedicated major event coverage and innovative online video content that engaged both the public and EA members. The increasing popularity of social media as a news platform has seen EA put a steady focus into this spectrum, developing an ever-growing social media following among those interested in equestrian sports in Australia.

The high demand for social media combined with a focus on developing an improved communication strategy has proven to be successful, as can be seen in the positive growth in the table below:

	1 June 2016 to 1 July 2017	1 June 2017 to 1 July 2018	Growth
Facebook	39,107 Likes	40,941 Likes	4.7% increase
Twitter	5,462 Followers	5,601 Followers	2.5% increase
Instagram	8,089 Followers	9,152 Followers	13.1% increase

The lead-up to the World Equestrian Games has seen a strong Communications Plan for High Performance put in place. A specific focus on building awareness of the Australian Equestrian Team has been developed, in preparation for the media coverage and news distribution that would surround WEG.

It was with great delight we were able to welcome new sponsorship partners to EA during the 2017/18 year. These include Equine International Transport (EIAF), Pryde's EasiFeed and Horseland.

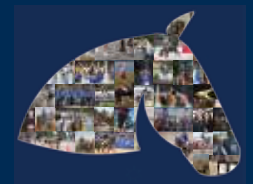
The last year has seen an increase in electronic newsletter communications to key stakeholders including Members, Coaches/Officials and High Performance. This is following on from the trend that shows how much more reliant people are on digital media sources; we are focused on delivering information in a way that our key stakeholders are interested in receiving and consuming news.

A primary focus to improve communication throughout resulted in better working relationships with National Discipline Committees. We will continue this into 2018/19, with aims of working together to promote and support each other within our sport.

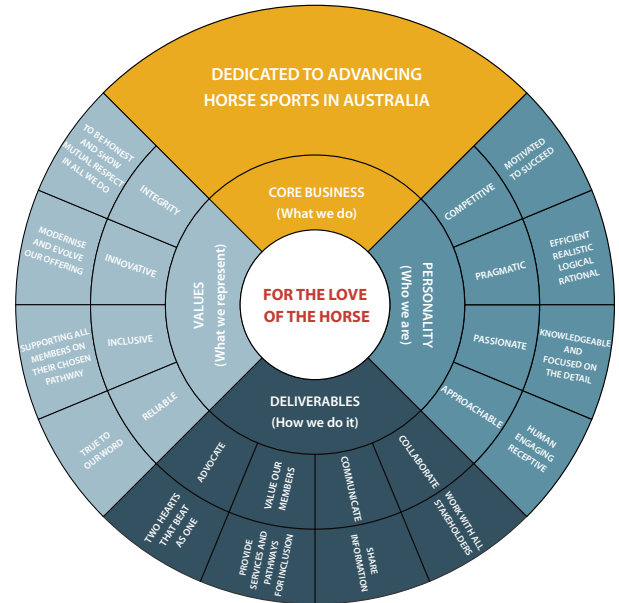
As well as relationship improvement within EA, there has been continued focus on building relationships with external media, both domestically and internationally. The stronger our relationships with these outside media distributors, the wider our reach and the more people we can continue to get in front of. The ultimate goal being continual growth and awareness of the EA brand and equestrian sport in Australia as a whole.

Christine Armishaw

Digital and Media Specialist



Shane Rose meets the press at Bimbadeen Park



Equestrian Australia Brand Wheel

EA Valued Partners



COMMITTEE LIAISON

Over the past year Equestrian Australia has focused strongly on improving its policies and governance structure, continuing to see positive results from the changes that have already been implemented to date.

This year saw a new set of National Discipline Committee (NDC) Charters implemented providing clear guidance and support to the NDC's. The new Charters are the next step towards providing a solid framework for our committees to operate within, and to give the dedicated volunteers who sit on these committees clarity about their role and responsibilities. Equally important the Charters also enable the broader equestrian community to understand the remit for each NDC and what they are, and are not, able to influence.

Each of the NDC's has worked tirelessly to ensure the promotion and advancement of their discipline in Australia over the past twelve months. There has been a range of new developments and initiatives implemented by the NDC's this year.

With the support of the EA Dressage Committee we saw Australian riders given the opportunity to perform for the first time in the FEI World Dressage Challenge. The Australian team took 3rd place with only 0.6% separating the top 3 teams from the 39 teams who participated worldwide.

The Equestrian Australia Jumping Committee, along with the National Jumping Selectors, gave both junior and senior competitors the chance to participate on borrowed horse events in Taipei, Hong Kong and New Zealand. The Equestrian

Australia Jumping Committee has already engaged expressions of interest for two more international borrowed horse events, setting up our riders to have the best possible chance to gain international experience.

The Equestrian Australia Carriage Driving Committee (EACDC) chose to utilise its budget to implement a funding grant to further encourage the promotion of Driving in Australia. With the assistance of the EACDC four events/clubs were awarded funds to support a variety of activities including FEI competition, Junior Driver Schools, Grass Roots competition and Officials Workshops.

We are also in constant communication with the FEI in order to ensure we are at the forefront of all developments that impact on Equestrian Sport, not only in Australia, but also worldwide. EA are active in engaging in discussions with the FEI offering feedback on a variety of matters and championing Australia's interests.

It is important to note that all members of the Equestrian Australia National Discipline Committees serve on a voluntary basis, giving up their time to selflessly assist in the advancement of our sport. Without their hard work and dedication, including the many behind the scenes hours, the sport would not have the many exciting opportunities it has before it.

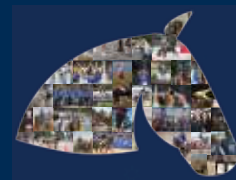
Kirsty Pasto

Committee Liaison Manager



Young Rider showjumping team on the podium in Hong Kong

HALL OF FAME & AWARDS



2017 Sport Achievement Award Winners

- EA Lifetime Achievement Award Toni Venhaus
- EA Groom of the Year Award Rachel Watts
- EA Administrator of the Year Award - Kate Mackenzie
- EA Event of the Year Award Presented by Alinta Energy - Saddleworld Melbourne International 3 Day Event
- EA Official of the Year Award Presented by Adina - Maria • Schwennesen
- EA Coach of the Year Award Presented by Horse & Country TV - Sam Lyle
- EA Volunteer of the Year Award Presented by WeatherBeeta - Paul Williams
- EA Club of the Year Award Presented by Gow-Gates - Hawkesbury Riding Club
- EA Owner of the Year Award Presented by Virgin - Australia Kerrie & John Winning
- EA Domestic Athlete of the Year Award Presented by RAM Trucks Australia - Emma Booth
- EA International Athlete of the Year Award Presented by the Australian Institute of Sport - Boyd Exell
- EA Domestic Horse of the Year Award Presented by Pryde's EasiFeed - Yandoo Oaks Constellation
- EA International Horse of the Year Award Presented by Equine International Air Freight - 4-in-hand team of Demi, Clinton Star, Banjnok, Conversano Poker, and Costa 49
- EA Young Athlete of the Year Award Presented by Horseland - Gemma Tinney

Equestrian Australia Hall of Fame Inductees

- Service to Sport – Reg Cleland
- Outstanding Horse – Peppermint Grove
- Individual Achievement – Wyatt 'Bunty' Thompson
- Team Achievement – BEIJING 2008 OLYMPIC GAMES AUSTRALIAN EVENTING TEAM Clayton Fredericks, Lucinda Fredericks, Sonja Johnson, Megan Jones, Shane Rose, Wayne Roycroft (Coach) SILVER MEDAL



Prue Spurrett with Emma Booth



Rachel Watts - Groom of the Year



Judy Fasher with Reg Cleland & Wayne Roycroft

DRESSAGE



Setting a new national freestyle point score record, Alexis Hellyer and 'Blufields Floreno' win the class with a score of 75.53%

The road to the World Equestrian Games (WEG) has been a 'prime mover' for the Equestrian Australia Dressage Committee (EADC), and we have strengthened our relationship with High Performance (HP) over the past 12 months.

The liaison has resulted in the appointment of Deborah MacNicoll as Australian Dressage Team Chef d'Equipe for all major Games, Championships and Tokyo 2020 Olympics. It also saw changes in the Dressage Selection Policy, which for the first time gave Australian-based riders the opportunity to qualify for WEG at nominated Australian-based events. This has seen two of our elite combinations; seasoned International campaigner Brett Parberry (DP Weltmeiser) and the team's youngest member Alexis Hellyer (Bluefields Floreno) join our overseas campaigners Mary Hanna (Boogie Woogie) and Kristy Oatley (Du Soleil).

It has also seen the formation of a Dressage High Performance Panel (HPP) to oversee the strategic direction for Dressage HP within the Equestrian Australia High Performance Plan, particularly regarding the domestic programme.

2018 has also bedded down a new sub-committee of the EADC, being the EA Dressage Para Equestrian Committee (EADPEC). This committee will be responsible for driving the promotion and development of Para Equestrian and Para Dressage nationwide and at all levels of participation. It will comprise state-based representation and provide support to the SDA's on Para Equestrian and Para Dressage issues. EOI's have been issued in anticipation of this being up and running by 1 January 2019.

Rule changes dominate EADC business: whilst our ideal can best be expressed by 'less is more'; rules are not static and changes happen rapidly in all aspects of the sport. Dress and tack are constantly coming before us and we thank Cathie Drury-Klein (Dressage Steward-General) and Elizabeth Owens for keeping us readily updated. We are fortunate to have experienced an intake of National and FEI stewards under the training programme implemented by Cathie Drury-Klein, and it is now a requirement for all major club events to have the oversight of a trained steward, as per our major National events.



Sometimes issues arise in the field of play, which call for prompt recourse to a particular rule, usually in the form of an amendment. Whilst FEI Rule changes are implemented without delay, as a National Discipline Committee, our responsibility lies in being on top of issues relating to competition and being responsive when needed within the Rules and Guidelines to ensure fair play all round.

Our annual meeting with the SDA Chairs took place in July 2018 and with the exception of the Northern Territory (due to Darwin Show), all attended. As always these meetings are the only chance for networking and personal contact, and the exchange of information just keeps delivering innovation.

Dressage Tasmania for example subsidises A & B level, Para and Young Horse Judges up to \$1500 to enable interstate travel to gain these qualifications. These Judges also receive a subsidy of about \$250 in each three-year accreditation period to attend seminars interstate, in order to maintain their accreditation.

In a new initiative Dressage Tasmania will subsidise G to C Level Judges \$200 each year to attend interstate events to gain further experience and see different horses.

NSW continues to be the dominant state with respect to competition and the resultant demand on judges and for judge education. DNSW has 55 affiliated clubs and 175 official competition, with over 9000 official Dressage tests ridden in NSW in 2017, trending upwards in 2018, and serviced by 172 accredited judges. This of course doesn't include the demand of Pony Club, Interschools and Eventing, thus a balancing act between encouraging participation and growing the sport and overstretching scarce resources.

Dressage Victoria has undergone a new Committee structure which ensures each Committee member has responsibility for particular portfolios - Financial management/Senior Squads (A Squad, Development and AOR)/Youth Squad/AOR/Clubs/Pathways/PE/DJEP/Events.

The delegation is proving popular with members and membership groups; the single point of contact ensures better communication flow both ways.

New website and governance documents are already published – these include a better alignment with the Bylaws and ensure that each of our sub-committees are operating within the Bylaws and within good sports governance processes.

Dressage QLD's host of initiatives include the introduction of a Regional Riders Recognition squad adding to the subsidies available for regional riders and judges.

As well, DQ is now in its second year of hosting the Australian Adult Amateur Owner Rider Championships, with 2018 seeing increased support, particularly NSW and VIC.

The increase in numbers is seen as incremental with the development of the Brisbane CDI growth. It has to be noted that DNSW has contributed sponsorship and Dressage Victoria has subsidised a rider from their state AAOR Championships to travel to compete at the National Championships.

Likewise, Dressage WA and Dressage South Australia continue to build on their memberships.

The input from our SDA's is integral to the EADC – we can't formulate rules or advise on issues unless we have a strong network that sees any one of us able to pick up the phone and discuss the various issues that come 'on line' throughout the year.

Each level of our sport is run by and relies on volunteers. Their vast knowledge, experience and teamwork ensure that members have every opportunity to enjoy competition with their horses and strive for their own personal bests. Likewise, our own communication between the EADC is such that there's recognition of each member's strengths and experience, which ensures the decisions we make always have the spirit of the sport well and truly uppermost.

Prue Spurrett

Equestrian Australia Dressage Committee Chair

Equestrian Australia Dressage Committee

Prue Spurrett (Chair)

Mary Seefried

Fiona Selby

Virginia Creed

Hannie Byrne

Denise Rogan (Riders' Representative)

EVENTING



Notable overseas achievements in the past 12 months include Chris Burton with Quality Purdy and Polystar I, Sammi Birch with Hunter Valley II, Andrew Hoy with Vassily De Lassos, Bill Levett with Lassban Diamond Lift, Emma McNab with Fernhill Tabasco and Sam Griffiths with Paulank Brockagh.

Closer to home, Christine Bates won the Sydney CCI3* (Adelaide Hill), Jade Findlay won the Melbourne CCI3* (Oaks Cordelia), Matt Gaske won the Tamborine CCI3* (Thymes Too), Emma Bishop won the Wallaby Hill CCI3* (CP Issey Miyake) and of course Shane Rose won the Australian Championships at Equestriad (Virgil).

The sport of Eventing in Australia is on the improve, with participation rates for this year on target to match or better 2017 with approx. 19,300 combinations starting. In 2015 there were approx. 19,900 combinations and that dropped dramatically in 2016 to approx. 16,000 (probably as a result of the debate surrounding Hendra). But numbers bounced back in 2017, and is continuing to improve albeit slowly. (Important to note that the figure for 2018 is only until the end of August).

Roger Kane is our National Safety Officer and together this year we have established a number of initiatives for safety in our sport.

In particular, new rules governing cross country course design have been introduced, with the mandatory requirement of safety devices to be used where appropriate.

All States have stepped up in this respect, with most States being able to provide the safety devices to clubs free of charge, thanks largely to Terry Snow, the State contributions and State determination to help our sport become as safe as possible. Our Course Designers have been extremely diligent in learning how to attach the devices correctly and are using them at both FEI levels and National levels where required. This has been an expensive exercise for all States, but worth every dollar invested.

Safety in our sport world-wide has and will continue to be a high priority. To this end, this year some changes have been made to assist riders in gaining valuable experience at the

EVENTING



lower levels, with uncategorised riders being required to have more Minimum Eligibility Requirements at the lower levels before they can upgrade to the next level. This has been well accepted Australia wide.

The National Minimum Medical Guidelines at events has had a major overhaul in terms of what personnel are required. Additional paperwork/qualifications are now required and new guidelines, regarding what equipment is available at the jumping and cross-country phases, have been produced. Thanks again to Roger Kane and the working group of medical people who gave freely their time to produce these guidelines.

Congratulations to Geoff Sinclair who has been appointed to the FEI Safety Group. I am sure that Geoff's input to that group and to us here in Australia will be invaluable. Geoff is working closely with our NSO and the EAEC regarding all matters of safety.



Jade Findlay & Oaks Cordelia win the Melbourne International 3DE

The Equestrian Australia Eventing Committee is in constant contact with our High Performance team and are excited at the rollout of new programs as we aspire toward the Olympic Games at Tokyo in 2020.

2017 saw the launch of the Generation Next program, a designated program focused on Future Cycle athletes and coaches. In this innovative, evidence-based development sees emerging athletes and identified coaches exposed to the best practice performance planning, and targeted investment to help them access the expertise they need to reach their potential.

Post WEG, the current cycle eventing program will move into phase two of the P2P2W plan, targeted support for identified combinations designed to maximise our medal chances at Tokyo.

EA High Performance is again making a significant financial investment into the State Eventing Squad programs to ensure Eventing athletes receive the right support at the right time, along the developmental pathway.

Des Hughes

Equestrian Australia Eventing Committee Chair

Equestrian Australia Eventing Committee

Will Enzinger (Chair 2017)

Des Hughes (Chair 2018)

Wayne Copping

Janet Houghton

Shane Rose (2017)

Richard Ireland (2017)

Bec Thomas (2017)

Sharmayne Spencer (2018)

Narelle Rowlandson (2018)

Pollyann Huntington (2018)

Matt Gaske (2018)

Emma Mason (Riders' Representative)

JUMPING



Jamie Kermond and Oaks Constellation at the Hong Kong Masters

The Equestrian Australia Jumping Committee (EAJC) has completed its first full year under its new format of 'Skills Based' appointment.

The EAJC have met on a face to face basis on two occasions and held two teleconferences. At the end of the first year of operation, two committee members were required to stand down, however still be eligible for re-election. The two committee members, Gavin Chester and Bradley Longhurst decided not to stand for re-election. Following the expression of interest to fill the vacancies, Rory Hovell (WA) and Tim Dreverman (NSW) were appointed to the committee.

A number of minor issues have been dealt with by the establishment of the specialist reference groups in Judging, Stewarding and Course Designing. Having active experts in these fields has meant that the turnaround time for resolving member issues has improved dramatically.

The EAJC have been working with the EA National Safety Officer, Roger Kane, to finalise the concussion test for athletes who have a fall from their horse. This has been finalised and will become mandatory and part of the Jumping rules from the beginning of next year.

The World Cup for Jumping Riders continues to be the major jumping series for riders. The number of World Cup events conducted has remained constant, with interest remaining high. It is the focus for all riders aspiring to the top level of the sport. In the 2017/18 series, there were ten events conducted attracting a total of 48 riders competing on 60 horses.

The winner of the series was Queensland rider, Billy Raymont who scored points on two horses, Anton and Oaks Redwood.

This year Australia was able to send two riders to the World Cup Final in Paris. Billy, along with second place getter in the overall points score Jamie Kermond, travelled with their horses, Oaks Redwood and Yandoo Oaks Constellation respectively.

As part of their journey to Paris, they stopped off in Hong Kong to compete in the Hong Kong Masters. This proved extremely worthwhile, as both combinations placed in every competition in which they competed.

This year has been very busy for the Young Riders with the major focus being the Youth Olympic Games to be conducted in Argentina in October. The athletes had to first obtain a Certificate of Competency over a specialised jumping course. Almost thirty riders obtained this and were eligible for consideration. The national selectors chose four riders to try out riding borrowed horses over two days for the one position available. The final decision saw Madeline Sinderberry (NSW) being awarded the position. We wish Madeline all the best for her visit to Argentina.

In August, Equestrian Australia received a late invitation from the Chinese Equestrian Federation to send a team of three riders to a CSI- J/Y borrowed horse event in Beijing. With just on two weeks to select a team, organise visas and book flights, the EAJC and EA office staff were under pressure to put all of this in place.

The team selected to represent Australia at the event was Amelia Douglass (NSW), Connor Reed (SA) and Clay Simmonds (NSW). Clive Reed, Chair of the SA Jumping Committee was appointed Chef d'equip.

The results from the team were outstanding with the riders posting 6 clear rounds in the team competition to win the CSIO-J by over 30 penalties from the second placed team. Individually, the riders won ribbons in each of the other competitions and were by far the most impressive team.

An annual event for Young Riders is offered by New Zealand, where a team of four Australian riders compete against New Zealand Riders. The team for this event was Jamie Priestley, Jessie Rice-Ward, Madeline Sinderberry and Jessica Tripp.



Whilst the Australian team were the defending champions from the previous year, this year they had to be satisfied with the runner-up position after winning one of the three tests.

This year the sport has seen the introduction of a new series of competitions for young riders. With the financial support from Stal Tops in Holland, four competitions will be conducted with an overall series winner being determined. The competitions in this series will be conducted at AQUIS Riders' Tour, the New South Wales State Jumping Championships, the Australian Jumping Championships and The Summer Show Jumping Classic.

The Victorian Branch of Equestrian Australia conducted the Australian Showjumping Championships once again at Werribee Park. With over 700 entries for competitors of all levels it was, as usual, an efficiently run event that saw exciting Jumping in all divisions. Remarkably the winners of the Senior, Young Rider and Junior Championships were the same competitors who prevailed last year. Jamie Kermond was Senior Champion, Madeline Sinderberry was Young Rider Champion, and Jessie Rice-Ward was Junior Champion.

After six years of organising the event, the Victorian Branch decided that they would take a break from organising this year's event. The EAJC would like to thank all of the organisers and volunteers who made this event so successful over the six year they were involved.

As a result of this, an expression of interest to conduct the Australian Jumping Championships was circulated. The committee have awarded the right to conduct the AJC to Boneo Park, who will conduct the event from the 7-11 November 2018.

An initiative of the EAJC this year was to arrange for event organising committees to offer FEI 1* events for riders. This was to allow more riders to experience FEI conditions for competitions, and also to allow three current FEI Level 2 course designers to gain accreditation to move to FEI Level 3.

In line with this, EA and the EAJC organised the conduct of an FEI Level 3 seminar for course designers, with German presenter Werner Deeg. All three participants, Gavin Chester (VIC), Mark Atkins, (NSW) and Kevin Tully (WA), were successful in completing the theory side of the course and have or will complete the practical side of the promotion course.

Alongside the promotion course, a refresher seminar for FEI Level 2 and 3 course designers was conducted and allowed these designers to gain up-to-date information on the developments in course design.

Judges were not forgotten in the education field, as EA and the EAJC organised a promotion seminar for FEI Level 2 judges. The seminar was conducted by the chair of the FEI Jumping Committee, Stephan Ellenbruch. The successful candidates who are now accredited as FEI Level 3 judges are Annie White (VIC), Kevin Taranto (VIC) and Michael Archer (NSW).

The committee has worked on a wide range of issues that hopefully are completed or near completion. These include the finalisation of a new Course Designers syllabus and promotion system, increasing communication with the almost 6,000 EA members who have indicated on their membership form their interest in jumping, the refinement of and circulation of the four-year plan, and improving the content and accessibility of the EA database regarding reference to Jumping.

The year ahead will see the committee working on a process to establish a yearly calendar of major jumping events; the development of an Australian Jumping League that will complement the WC series and be of a quality that can be televised nationally; and the possibility of conducting a borrowed horse event for Juniors and Young Riders with teams from the South East Asian region.

With the forthcoming 2020 Tokyo Olympics now in our sights, we will work with the High Performance panel to review the WEG performance of Jumping and build on the learnings that this provides.

The EAJC is very appreciative of the work and support provided to it throughout the year by the Committee Liaison Manager, Kirsty Pasto and Committee Liaison Officer, Vivienne Liogas.

John Vallance

Equestrian Australia Jumping Committee Chair

Equestrian Australia Jumping Committee

John Vallance (Chair)

Graeme Watts

Annie White

Brad Longhurst (2017)

Gavin Chester (2017)

Rory Hovell (2018)

Tim Dreverman (2018)

Stuart Jenkins (Riders' Representative)

SHOW HORSE

Thank you to Wendy Hunt, the outgoing Chair on the Equestrian Australia Show Horse Committee (EASHC) for her contribution over the past 18 months and our gratitude also goes to the entire committee for their hard work during the past year. In 2018 we welcomed Tanya Reynolds (NT) and Kerry Wilson (WA) to the Committee and Mr Chris Lawrie (SA) who took on the Rider's Rep role at the end of 2017.

A special thank you to Mrs Valerie Mayger (WA) and Mrs Robin Bland (NSW) who both had completed their five-year term as National Committee members for their contribution to the EASHC and the sport of showing horses. Both Robin and Val have worked tirelessly in their respective states.

The pinnacle event on the 2017 EA Show Horse calendar was the Australasian Show Horse and Rider Championships held in December. A wonderful event that showcases the best of our show horses, the 2017 event saw a total of seven judges officiate. The Junior Classes were held over the first day of competition with three judges officiating. Many of our Junior competitors strive to compete at this event and represent their state in the only team event available to show horse competitors. The following two days of competition consisted of the open show horse, show hunter and riding classes with the remaining four judges officiating. Team VIC won the prestigious team award for 2017.

Congratulations to the Victorian Organising Committee that does such a professional job in presenting this amazing event. Thank you to the wonderful volunteers who turn up and give endless hours at all events.

Each State has organised its own Horse of the Year, which is a qualifier for the Australasian Show Horse and Rider Championships. So far, general feedback on these events has been very positive. These events continue to grow each year and credit must be given to the States and their Organising Committees.

Equestrian NSW introduced the Southern Cross Show Horse Spectacular which gave competitors a new event to compete at in the 2018 year. Two English and two Australian judges officiated over the three days of competition. The Winner of the Grand Champion Owner Rider won a trip to the UK where they were given the opportunity to ride and train at some of the best yards in the UK, visit the Royal International Horse Show along with other shows throughout the country.

Throughout the year the Committee met to assess new rules and re wrote the judges contracts. The Committee encourages everyone to read the rules as these are updated in July and January of each year.

The EASHC Member (State Delegates) contacts are on the EA website. We encourage Members to get in touch should they wish to discuss anything in relation to Show Horse.

I am looking forward to my role over the next two years as Equestrian Australia Show Horse Committee Chair and hope to develop and grow the sport of show horse and am committed to the betterment of the sport through new initiatives and evolved policies and rules.

Kerry Patchett

Equestrian Australia Show Horse Committee Chair

Equestrian Australia Show Horse Committee

Wendy Hunt (Chair 2017/18)

Kerry Patchett (Chair 2018)

Mitchell Fox

Chimene Deavin

Alyson Emery

Darryl Hayes

Robin Bland (2017)

Val Mayger (2017)

Anna Newlove (2017)

Kerry Wilson (2018)

Tanya Reynolds (2018)

Chris Lawrie (Riders' Representative)



Show time

VAULTING



This year the Equestrian Australia Vaulting Committee (EAVC) has decided to take a more active role in the direction of the sport of vaulting in Australia. With both new members and chair, the committee has worked on getting better communication between the state committees, members and the EAVC. The aim is to get all the states and the EAVC working towards the same goals of developing our sport at a grassroots level, while continuing to support our higher level and international athletes. This is proving to be a little more complicated than originally thought, as many states have their own dynamics and issues, but we are making progress. We are planning to have a meeting of all state chairs and the EAVC during our National Championships to discuss the main issues and come up with a united way forward for all states and the EAVC.

One of the concerns raised this year has been with the club insurance offered by Equestrian Australia. Many clubs felt that the cost of this insurance was too high for the small clubs to afford. The EAVC formed a working group, made up of representatives from around the country, to look into whether there was a way club insurance could fit in better with the general structure of Vaulting clubs. Most Vaulting clubs are small, normally less than fifteen members, so this group coordinated by Tony Richardson (SA) has been discussing options with several sources.

Another working group newly formed was the Scoring and Data group coordinated by Lisbeth Betts (QLD). This group was formed to address the many changes in the scoring and judging system for Vaulting. Over the past couple of years the FEI have evolved and changed the way that our sport is judged and scored, due to the continual dynamic development of new moves and expression that the vaulters have created. To comply with the FEI changes, we have had to change our scoring system too. This group is also looking to develop a national database of results and an athlete leader board, working in with EA and Nominate to come up with the best solution for Vaulting.

This year we have also gained a new FEI 3* Vaulting judge which will make a huge difference in our ability to organise and run FEI events in Australia. In the past we had to invite several overseas judges to Australia to meet the FEI standards for judging at FEI events. Now with another FEI3* judge, the cost of hosting such events has become more affordable and cost effective, so it is hoped that more FEI Vaulting events will be able to be organised in Australia.

In summary, by the end of the year the EAVC are hoping to have a plan and development stratagem in place that will enable us to assist at the grassroots level, while still encouraging our higher-level vaulters, working in conjunction with the state committees for implementation.

In September the EAVC received sad news that one of its members Jane Beaverstock suddenly passed away. This came as a great shock to all members and the Vaulting community. The loss of Jane will greatly diminish the EAVC as she was one of our young and enthusiastic members with many new and interesting ideas. Our heart felt condolences go out to Jane's family and friends, she will be greatly missed.

Darryn Fedrick

Equestrian Australia Vaulting Committee Chair

Equestrian Australia Vaulting Committee

Gail Beattie (Chair 2017)

Darryn Fedrick (Chair 2018)

Sarah Hocking

Lyn Lynch (2017)

Tony Richardson (2017)

Jenny Scott (2018)

Lisbeth Betts (2018)

Jane Beaverstock (2018)

Ellen Vincent (Vaulters' Representative)





This past year has been a fruitful one. We started in January with the Southern Carriage Club hosting a week-long Boyd Exell clinic including a junior programme. His event was very well attended. The host club along with Boyd and his family made everyone very welcome and all enjoyed the activities after the clinics each day.

The Oaklands Horse & Carriage Driving Club hosted a CAI 1*, 2*, CAN event along with an ACDS event in March. The weekend included a FEI Level 1 & 2 Course Designers Clinic. Both were well attended. The event welcomed Mr James Rooney from Great Britain as a Judge and Mr Christian Iseli from Austria as Technical Delegate for the event & course presenter for the Course Designers Clinic.

Following this the Horse Driving Trials Club in Grafton hosted a participation event which attracted over 20 entries across various classes.

In October the Horse Driving Trials Club is again hosting a Boyd Exell Clinic, as well as a Junior Drivers Clinic. Drivers from New Zealand & Australia have signed up for the schools. The Junior range in age from 8 years old to 16 which is great to see.

October 5th to the 7th will see the Horse Driving Trials Club host their annual event once again which is growing in strength year to year. This year there are over 28 competitors entered. This year we welcome 3 Foreign visitors with Joaquin Medina of Spain, Marie De Ronde-oudemans of Netherlands as judges, and Marc Johnson of USA as the course designer.

A FEI Judges Clinic is scheduled with Joaquin Medina of Spain prior to the event with good numbers entered to participate.

There have also been numerous club activity days, and junior clinics run throughout the eastern states & South Australia.

This year the National Carriage Driving Committee will be calling for two nominations to join. Please if you are interested in applying and are willing to give to the sport we all enjoy please keep an eye out on the National website.

I would like to take this opportunity to thank my committee for the hard work and persistence throughout the year.

This year for the first time we have a Drivers Representative appointed to the committee, so if you are an athlete wanting to suggest anything to the committee or have any concerns please don't hesitate to contact Corby Cunningham or any of the committee, all details are on the EA website.

The committee would like to thank the EA office for their continued support and the national board also for their support and foresight in carriage driving.

Ty Nichols

Equestrian Australia Driving Committee Chair

Equestrian Australia Driving Committee

Dot Willcoxson (Chair 2017)

Ty Nichols (Chair 2018)

Christine Gibbons

Dianne Norris

Lorraine Cairns (2017)

Jackie Boyd (2018)

Jessica Meredith (2018)

Corby Cunningham (Drivers' Representative) (2018)



Trans Tasman
Endurance

Australian Endurance has had another good year of competition both in Australia and internationally and the Equestrian Australia Endurance Committee (EAEC) is working hard to increase participation in FEI rides. We are encouraging and supporting ride organisers and providing help to conduct the events, as well as helping riders negotiate the intricacies of the FEI system.

The Trans-Tasman competition between Australia and New Zealand, sponsored by Bullio Arabians, was held at the magnificent Stirling's Crossing Endurance Complex in QLD, alongside the Australian FEI Endurance Championships in August 2017. Over that weekend, there were 1*, 2* and 3* events held, as well as a CEN 80km ride. Local horses were secured for our New Zealand competitors, who managed their mounts very well and won the Trans-Tasman trophy. This competition allowed riders to experience international competition and how to work together as a team. We look forward to the return event in NZ, when we hope to retrieve the trophy!

Rebecca Radny (Estragon) and Tayla Hadzi (Oso Edith) rode at the FEI World Championships for Young Riders & Juniors, held in Valeggio sul Mincio, Italy in September. Bec and Estragon successfully completed the ride, but unfortunately Oso Edith was eliminated after the first phase. Andrew Kettlewell did an excellent job as Chef d'Equipe, ensuring everyone had a very good experience. Team veterinarian Narelle Cribb continued to look after the horses very well, as she has done in that role for several years.

In May, an extremely well attended CEI* was held at Collie in Western Australia, alongside a CEN. One month later a dual affiliated CEI/CEN event was conducted at The Rock, NSW. A combination of 80km, 120km and 160km rides were held, including the Australian FEI Endurance Championship. This title was won by Tayla Hadzi on her stallion Oso Cap Braveheart. Sadly, that beautiful stallion, with a very brave heart, recently succumbed to a fatal bout of colic; he has been an important part of top Endurance competition and will be missed.

The EAEC has had some further changes with Linda Tanian finishing her terms, while Jane Radny and Louise McCormack (rider representative) have joined the committee. Our focus remains on increasing the number of FEI Endurance events and participation by riders. I attended the FEI Endurance Forum in UAE where new rules and approaches were discussed. These are challenging times for Endurance, and together we need to work hard ensuring that horse welfare remains the priority.

Anne Barnes

Equestrian Australia Endurance Committee Chair

Equestrian Australia Endurance Committee

Linda Tanian (Chair 2017)

Anne Barnes (Chair 2018)

Matthew Walker

Christopher Bailey

Robyn Parnell

Jane Radny (2018)

Leigh Anne Sample (Riders' Representative) (2017)

Louise McCormack (Riders' Representative) (2018)

The Year That Was:

Equestrian NSW membership was stable in FY2018, with 8,134 individual members and 250 group affiliates. Senior membership increased 2%, Juniors decreased 5%, Participants went up 1%, Supporters went down 5%. Officials membership increased 8%, driven by a significant increase in Dressage judges, benefitting from the excellent program run by Dressage NSW.

The recent trend that has emerged in recent years continued, with 1,736 members not renewing but being replaced by about the same number of new members. Based on feedback from Members, the ongoing drought and increased costs of horse ownership and competing were the two most significant factors that impacted renewals.

On a positive note, the four new shows staged by our energetic Show Horse Committee contributed to a significant increase in new Senior and Junior Competitors.

Equestrian NSW made a modest \$30,000 surplus in FY2018, based on Income of \$2,594,000. NSW Fair Trading advised that our Income and Assets now exceeds the standard for a Not-For-Profit Incorporated Association, so that we need to transition to a Company Limited by Guarantee under ASIC. This will require minor changes to our Constitution, which will be submitted to our Members before our AGM in late 2018.

With our strong financial position, Equestrian NSW was able to invest more than \$368,000 with our NSW Discipline Councils and Committees, who have become trusted partners charged with delivering the programs across Administration, Swabbing, Officials Education, Major Event Support, High Performance and Club Development.



Perhaps the highlight of our FY2018 competition calendar was the inaugural Stars of the Southern Cross Show Horse Championships, staged by our Show Horse Committee. The Owner/Rider prize was an all-expenses paid trip to the UK, to visit and ride at some of the top studs.

The Sydney International Horse Trial Organising Committee again staged another successful event. Mike Etherington-Smith





did the CCI3* course design and the Sydney International Equestrian Centre (SIEC) team did an extraordinary job to deliver excellent footing. The Sydney CDI Dressage and Summer Classic Showjumping were personal bests for their Organising Committees. The NSW Vaulting Championships and FEI Driving competition at Tamworth continue to improve every year.

In response to a detailed submission from Equestrian NSW, the NSW Government's Office of Sport invested more than a million dollars to upgrade the Indoor and Warmup at SIEC. The new ebb and flow watering, cushion mats, super fine sand with geofabric and fibre have elevated the SIEC Indoor surface up to international standard, enabling our elite athletes to perform at their very best.



Following the tragic deaths of Olivia Inglis and Caitlyn Fisher in 2016, the initiatives implemented by Equestrian Australia and Eventing NSW started to gain momentum. The installation of more than 120 MIM oxer sets on cross country fences, funded by Terry Snow and the Olivia Inglis Foundation, to help reduce the incidence of rotational falls, release of a cross country first responder video, introduction of a concussion protocol and improved paramedic coverage will all contribute to improving Eventing safety. The significant work being done to introduce Equiratings, which uses historical performance data to identify high risk horse and rider combinations, has the potential to be a game changer, based on overseas experience.

Even though Eventing is our highest risk discipline, many of these initiatives can and will be applied to our other equestrian competitions.

In a significant development, Equestrian Australia allocated \$200,000 to support the State Branch High Performance programs, of which Equestrian NSW received \$56,000. This meant that we were able to run more squad school days and develop Individual Performance Plans for our riders. Ultimately, our aim is to have more NSW based riders on the Australian WEG and Olympic teams

Challenges for Year Ahead

Providing better service, value and experiences for our Members will always be our highest priority. In FY2018, Equestrian NSW worked hard with Equestrian Australia and the other State Branches to develop a better service delivery model, albeit with very little progress. With the recent commitment and demonstration from Equestrian Australia towards transparency and collaboration, along with the appointment of Lucy Warhurst as the new CEO, Equestrian NSW is confident that historical problems will be repaired. Gaining an understanding of what's needed, having practical plans and holding each other to account will be a challenge that we all need to embrace. The Equestrian NSW Board and team want to be part of the solution, for the immediate and long-term benefit of our Members.

Bruce Farrar

CEO, Equestrian NSW

Equestrian Northern Territory (ENT) has continued to provide grass roots development and competition opportunities to its members.

ENT were successful in gaining a two year 'Grow Your Sport' grant from the Sport and Recreation group within the NT Department of Tourism and Culture. This has enabled them to run several show jumping and dressage clinics in their two main regional centres (1500kms apart) of Darwin and Alice Springs.

In the 2017/18 financial year, in Darwin, four dressage clinics were run with Daniella Dierks and four show jumping clinics were held with David Finch. In Alice Springs two dressage clinics were held with Jodie Dunstan and two show jumping clinics with Clive Reed. Due to the grant, ENT was able to offer the clinics at subsidised rates which did attract new members. Child minding was also offered as this was identified as one of the things which prevented some riders from attending clinics. Members had fantastic feedback on the clinics and are keen to continue to participate in them in the 2018/19 financial year.

Without continued grants, ENT would not be able to continue to subsidise these clinics and members would have to pay the full rate for lessons, which has to incorporate the cost of travel to the NT. If members cannot meet the cost of lessons, ENT will not be able to offer clinics in future years. With limited higher-level local coaches, this would limit the development of the members in NT.

Several of our younger members who had the benefit of coaching from David and Daniella, competed at Toowoomba at the 2017 Marcus Oldham Australian Interschool Championships, where they took away the Team Spirit award. The tyranny of distance continues to present challenges to the NT, as the logistics of taking horses interstate is difficult and costly.

ENT sponsored their affiliate clubs to run their State Dressage and Show Jumping Championships, which were well attended and included a Small Tour Champion at the Dressage Championships. The ENT Show Horse committee successfully ran the NT HOTY and successful members from this event competed at the National Championships.

Regional travel subsidies have continued to be offered to our members from Kununurra, Alice, Katherine and Douglas Daly, as this is seen as the best way to support them to be able to compete in ENT regional centres, participate in the state championships and in other competitions.

The coaching scholarships were continued in 2017/18, resulting in another two members gaining coaching qualifications at intro and level 1. ENT appreciate the support of coach educators who travel to Darwin and enable more members to become accredited. There is now a healthy pool of coaches in both Show jumping and Dressage. ENT will work towards members gaining SSTA or CE status locally to help this development process.

Through other coaching and officiating grants, ENT have supported members in gaining higher accreditation in Dressage and Show Jump judging. This reduces the need to fly interstate judges up for every competition and enables clubs to allocate funds to other areas, or simply remain financially sustainable.

ENT continue to survey their members to ensure expectations are being met and continue to offer opportunities to members to compete and ride in their chosen discipline.

Anne-Marie Cruickshank

Chair, Equestrian NT





The Year That Was

Equestrian Queensland (EQ) delivered a year of significant growth across several key metrics to achieve new historical milestones in each of the following:

- membership & horse registrations
- event & sponsorship revenue
- digital reach & engagement

As an ongoing commitment to increase participation across all levels of the sport and to adapt to remain relevant to evolving stakeholder preferences, a recreational category was also introduced to the membership suite in 2018. Delivering value to existing members and raising the standard of excellence remains a priority, including supporting pathways for our aspiring riders and continuously improving rider safety and horse welfare.

Queensland has been elevated as a more prominent event destination by hosting several national championships and many internationally sanctioned events. Our volunteer sport committees and more than three hundred and thirty affiliates collectively provided members with hundreds of official events on the calendar throughout Queensland, which included seven FEI events across three Olympic disciplines, three National Championships including the 2017 Marcus Oldham Australian Interschool Championships in Toowoomba, as well as various showcase events including:

- July 2017- Charlotte Dujardin Masterclass- QSEC
- April-May 2018- Aquis Champions Tour- Elysian Fields (including Express Eventing)

There were many notable achievements celebrated at the EQ Annual Awards at Rydges Southbank presented by award winning journalist, Kay McGrath. It included acknowledging several sport committee awards, major category awards and a lifetime contribution with the inaugural EQ Hall of Fame Inductee- Guy Creighton. Maria Schwennesen was also awarded the Official of the Year in the 2017 Equestrian Australia Awards.



World Class: Charlotte Dujardin with Leesa Murray

EQ remains committed to advocating the collective interests of our growing membership under our core values of fairness, accountability, integrity and respect (FAIR) and above all, welfare of the horse.

We look forward to another prosperous year in 2019, which includes maintaining focus on rider safety and horse welfare and developing a state-wide facility plan 2020-2030 to assist in identifying any gaps to cater for future growth.

Matt Helmers

CEO, Equestrian QLD

The year that was... it has been one that has produced many positives following on from the base set by the previous year's Board, especially the vision to move forwards in a positive manner.

Our new accounting system offered the challenges one would expect but with the incredibly hard work and expertise from within the Board, by February/March we were able to deliver monthly reports to the Discipline committees that offered transparency and the detail they had been asking for.

The Strategic Plan that was finalised last year, has been reviewed with many outcomes already nearing completion. It has also been through a yearly review, which has indicated some things may not be achievable until the National body, Equestrian Australia, has also stabilised and reviewed their direction.

As a Board member, I attended my first board meeting in early December and was welcomed into a very hard working and united group of volunteers who were all willing to get the tasks at hand done.

In late December the Board was asked to hold an urgent meeting with a group of members, both current and ex-Chairs of discipline committees, and some other members that had been on committees.

The Board obliged this group, and met within a very short time frame, having to forgo many pre-Christmas commitments to accommodate this request, and we made a commitment to consider their views, and review some of the historic events that were presented.

We as a Board may not be perfect, however we have had one common goal, and as Directors are required to provide good governance to achieve this.

This has not been popular in some circles, especially where we have had to act within legal boundaries, which are in the best interests of all members and the Association.

Our Disciplines and working parties have continued to hold their own and run the Championships that are expected by the membership, and to those volunteers who have done this I say 'Thank You'.

The Board delivered many positives that you, the membership, asked for. I will list these below, however we have much more to achieve for our members, and we are willing to work with you all to achieve your desires.

This is a short list of the delivered achievement, and some of the

improvements implemented by the current and previous Board.

We have continued with a new accounting package, and sought auditor input into financial management practices by increased financial accounting expertise and I thank the FARMC for their strong input in this matter.

We offered, and were pleased by the Disciplines support, at an open training session for Disciplines on the new system; accounting principles and financial requirements; and standardised and increased transparency in monthly financial reporting to Disciplines.

We identified a need to appoint an independent investigator to review member complaints and concerns, and then acted on the outcomes of these investigations.

It was obvious that clear guidelines and expectations for the office staff on behaviours, customer service and support services to members needed review, and we have appointed an Industrial Relations Partner to review employment and office policies. We are currently undertaking a strategic review of the structure, staffing and resourcing required to move the organisation forward, but it all takes time and valuable resources.

We have upheld a zero-tolerance policy of any form of bullying, ensured all complaints received have been taken very seriously and thoroughly investigated by the independent investigator.

These investigations have been completely impartial, and the Board has undertaken appropriate action upon completion of investigations with review measures put in place to ensure any disciplinary action is consistent, reasonable and fair.

In very early July I was asked by the Board to take on the role of Chair, in an extremely turbulent time. Through guidance, I believe we as an organisation have come through this a little wiser, but also much stronger in listening to our general membership.

Before I close, as only having held the Chair position for short of 3 months, I thank every member, every staff member and all that have worked tirelessly to make ESA a better place.

But to the current Board I just say thank you. You all know I do not need to say more, as to have represented you has been an absolute privilege.

I, and your Board are looking forward to working with you all in the coming years.

Peter Graham

Executive Officer, Equestrian SA



From the National Board down to local committees there are volunteers who are passionately committed and make significant sacrifices. This is wonderful.

The loss of those volunteers is one of the greatest risks we face.

The world is changing.

The standards of care in the delivery of critical aspects such as safety, protection of junior members, accounting and competence required of the committee and board members has increased significantly.

There are cultural differences between generations. Lives have become busier. Many people much prefer being a customer and paying money rather than participating as a volunteer.

Support to volunteers in real terms needs to continue to be provided.

Challenges and Opportunities

The starting point is to recognise that Equestrian is not one sport, but has within it different sports.

Each sport has huge potential to thrive if given the rein to plan and develop its own future and market its own uniqueness.

That said there are significant areas of common interest between the sports and significant opportunities for the sharing of resources for common purposes.

Equestrian Tasmania recognises this and sees that a fundamental objective is the provision of support to the sports.

There is however huge opportunity by bringing the sports within a common structure to allow them to benefit from the sharing of resources while still pursuing their own development.

As administration of sporting organisations becomes more complex there is a need for the provision of support particularly expertise and services in key areas.

Vision for the future

If Equestrian Tasmania can bring all its constituent sports clubs within one structure where all members of those clubs are members of Equestrian Tasmania (without any appreciable increase in overall cost to club members) then that will create the opportunity for ET to become a source of support. Looking to the future it would allow clubs who need support in accounting, administrative support, engagement of employees contractors (with requisite insurance and superannuation, et cetera) to obtain those resources via Equestrian Tasmania at a reasonable cost.

Finally, I thank Andrea Watson, the Board and all the officials and volunteers for their efforts. It is they who make the various equestrian sports successful.

Tim Williams

Chair, Equestrian Tasmania



The 2017/18 year was extremely busy with numerous events across all disciplines run throughout the calendar, as well as a number of governance and management changes within the organisation.

The establishment of a new strategic plan through to June 2022 was approved by the Equestrian Victoria Board in June 2017, following several months of work identifying our organisational priorities. The resultant plan focuses on four key areas:

1. Industry Leadership
2. Sport Development
3. Facility Oversight
4. Organisational Excellence

The plan seeks to achieve a cultural reset across the organisation, consistent with its identified values of Professionalism, Collaboration, Integrity and Transparency. Management is currently finalising plans for increased member engagement.

Strong financial management remains a priority, noting that value drives decision-making for our members. 2019 certainly looks to be a year of consolidation and future planning, before implementation of our strategies.

Victoria continues to retain and enjoy a strong annual calendar of events across all disciplines, as well as Development and High Performance Squad programs. It is significant to note that our sport would not be in the strong position it is without the dedication of countless volunteers.

Equestrian Victoria looks forward to sharing its progress against the EV 2018-2022 Strategic Plan with its Members and interstate colleagues in the near future.

Fiona Baxter
CEO, Equestrian VIC



In January 2018 Equestrian Western Australia introduced two new membership categories - Adult Riding Membership and Recreational Membership. The aim of these new categories is to allow a true pathway from beginner to elite competition and to develop strategies to encourage more participation at all levels of the sport. This has been well received with 360 members across the new categories, resulting in our membership numbers increasing for the first time in three years. 2017 saw a total membership drop of 11% to 2,303, while horse Competition Licenses fell from 1,800 to 1,710. Despite this, there was a 7% increase in Participant Members and a 14% increase in Affiliate Members.

Western Australia's athletes, horses, coaches and officials once again had a very successful year with many achieving outstanding performances on both a state and national stage. A few results of note include:

- Chloe Versteegen and Raelyn's Eliza won the inaugural Children's Championship at the 2017 Australian Jumping Championships
- Keiran Halliday represented Australia at the 2017 FEI World Vaulting Championships for Juniors in Austria
- Anna Duffy won the Senior Rider class at the 2017 Australasian Show Horse & Rider Championships
- Niamh Tester and Baringa Time won the CAIJ1*-PI Dressage + Cone
- Penny Hill Park Sophia (owned by Michelle James) won the 6-year-old Young Horse Competition, ridden by Emma Hayward, at 2018 Dressage and Jumping with the Stars
- Phillipa Collier was selected as Equestrian Australia Coach of the Month for June 2018
- Samantha Jones and Wallace Hill Sundance represented Australia in Endurance at the 2018 World Equestrian Games in USA

In mid-2017 we conducted an organisational restructure, including a restructure of all employee positions, which led to several changes to increase efficiency and reduce costs. This enabled the employment of an Events and Business Development Manager to identify new income opportunities and maximise the profile of current events. The Events and Business Development Manager is working to obtain and maintain major events at the State Equestrian Centre (SEC), including:

- WA State Show Jumping Championships
- Saddles Plus Interschool Equestrian Festival
- WA State Dressage Championships
- PETstock Bio-John EWA Horse of the Year
- Horseland Young Event Horse of the Year, Off the Track Young Event Horse of the Year and Eventing Grand Prix
- Equestra Festival and Show

Equestrian WA aims to host these events with the following philosophies:

- Continually maintain welfare of the horse as a number one priority
- Ensure events are financially viable and rely on a diverse income stream
- Provide consistent service delivery of events for participants, supporters and spectators
- Ensure efficient utilisation of resources and suppliers
- Satisfy the needs of key stakeholders particularly competitors, supporters, volunteers and sponsors with the aim of continually exceeding their expectations
- Facilitate providing consistent event policies and rules to uphold integrity of the sport through impartial, professional event management
- Create high quality events accessible to all equestrian enthusiasts to experience
- Diversify events offered to cater to the wider equestrian community

All events require a large number of volunteers to ensure their survival and professional execution while ensuring costs are not prohibitive for entrants. The pool of regular volunteers at all equestrian events has grown in recent years enabling consistent provision of service while ensuring volunteers remain in the sport they support. Without the countless hours of service provided by volunteers, both through organisation and field of play at events, these events would not be viable.

The number of partnerships and support from local businesses for events has also increased, which is a reflection of the hard work conducted by Equestrian WA staff, committees and event volunteers to provide a diverse income stream. These



businesses allow event organisers to reduce the costs imposed on riders through entry fees and levies for the purpose of covering the ever-increasing service costs. We are excited to continually develop these relationships with both new and loyal returning organisations and thank the many supporters of the organisation who contribute to the sport.

In September of 2017, Vice Chair Colin Chantler resigned from the Equestrian WA Board and later joined the Board of Equestrian Australia. Whilst it was a loss to us, it is a benefit to Equestrian Australia as he has experience and knowledge of State Branch issues along with a passion for ensuring our high performance and elite riders are supported at a national level. We thank Colin for his many years of service.

At the annual Equestrian WA elections, Ann Avery was elected to replace the vacancy left by the resignation of Sophie Stott, which had been filled on a casual basis by Kathy Van Eykelborg. Kathy has remained on the Board as a co-opted Director, filling the important Finance Director role for which she is well qualified as a practicing accountant. Merinda March resigned from the board in early 2018 and this vacancy was filled by Anita Marchesani.

Equestrian WA continued to receive funding from the Department of Local Government, Sport and Cultural Industries to support our membership services which we are very appreciative of, however the financial position of the organisation is not where we would like it to be. We are

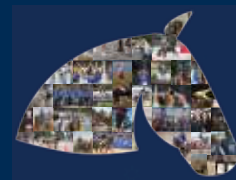
constantly looking at the new opportunities for income and to ultimately reduce costs to our members.

Infrastructure has remained a key focus area in 2017-2018 with the expiration of the SEC lease fast approaching in December 2020. Equestrian WA is working to obtain Federal and State funding to implement a Redevelopment Plan to address the substantial structural work required and to complete upgrades to the arena surfaces and general facilities. We are also requesting a commitment for funding through a proposed Facility Operating and Maintenance Program model to address some of the operating and maintenance costs associated with the management of a 30-year-old facility. The aim is to ensure the long-term sustainability of the State Equestrian Centre for equestrian use, to obtain recognition as a valuable state sporting facility, and to reduce the reliance on member funds for facility maintenance and development.

October 2018 marks my second year as CEO of Equestrian WA and I am committed to working with Equestrian Australia to deliver the programs and performance expected by our members. I believe that practical planning, good relationships, regular communication and being accountable across all levels of the sport will determine our future. On behalf of the Equestrian WA Board and staff, I thank our members for your continued support and wish you every success for the coming year.

Dwight Pedlow

CEO, Equestrian WA



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755



FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2018

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EQUESTRIAN AUSTRALIA LIMITED
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DIRECTORS' REPORT

The Directors present this report on the company for the year ended 30 June 2018.

Directors

The names of each person who has been a director during the year and to the date of this report are:

Mr Leigh Clifford (resigned 23/7/17)
Mr Christopher Styring (resigned 1/9/17)
Ms Gillian Rolton (expired 18/11/17)
Mrs Judy Fasher
Mr Mark Hopkinson
Mr Daniel Stoneman (resigned 5/6/18)
Mr David Lindh
Mr Mark Arthur (resigned 7/8/18)
Dr Suzanne Doyle (appointed 3/11/17)
Mrs Catherine Friday (appointed 14/9/17)

Principal Activities

The principal activity of the company in the course of the financial year remained unchanged and was that of being the National Sporting Organisation for Equestrian Sport in Australia, recognised by the International Equestrian Federation (FEI), the Australian Sports Commission and the Australian Olympic Committee.

Results and Review of Operations

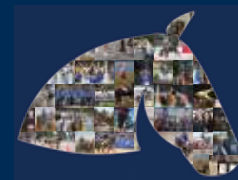
The surplus reported by the company during the year was \$176,809 (2017: \$159,083 deficit - refer to Note 2).

Short Term Objectives

Expand the EA service offering and assist in the facilitation of membership growth.
Continuously improve member safety and horse welfare through the development of sound policy and process.
Focus on domestic and international high performance development across all disciplines.
Increase the visibility of Equestrian across Australia through the expansion of commercial and community partnerships.
Enhance communication to build trust and enable inclusive decision making across our community.

Long Term Objectives

To see Equestrian sport thrive in Australia for generations to come.
Enhance the Pathway Programs for Officials, Coaches and Athletes to encourage year on year membership growth.
Maintain alignment with the ASC Australia's Winning Edge strategy to achieve sustained podium success.
Identify alternate revenue streams to build the financial reserves of Equestrian Australia.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

DIRECTORS' REPORT (continued)

After Balance Date Events

Other than the matter referred to in Note 26 no other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.

Future Developments

Likely developments in the operations of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Information on Directors

Mr Mark Arthur

Qualifications

Experience

Special Responsibilities

Director

Bachelor of Economics, Chartered Accountant

Appointed Director 11 April 2015. Previous tenure as Director 17 June 2013 to 11 October 2014

Finance, Audit and Risk Management Committee (Chair), ICDF Committee and Remuneration Committee

Mr David Lindh OAM

Qualifications

Experience

Special Responsibilities

Director

LL.B.FAICD.FTIA with over 40 years' experience as a Company director and has been involved with Equestrian activities for many years as a competitor and administrator. Also a previous chair of the Adelaide 3DE

Appointed Director 20 August 2015

Finance, Audit and Risk Management Committee and Remuneration Committee

Mr Daniel Stoneman

Qualifications

Experience

Special Responsibilities

Director

Directorships of Teber Group, Explore Careers, Stoneman Equine & Luxury Recruit

Appointed Director 17 October 2015

Commercial Committee, ICDF Committee and High Performance Panel

Mr Christopher Styring

Qualifications

Experience

Special Responsibilities

Director

Bachelor of Business Management (Marketing) Monash University and Member of Australian Institute of Company Directors (AICD)

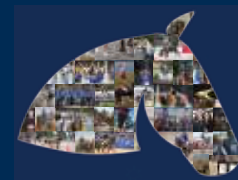
Appointed Director 17 October 2015 and resigned 1 September 2017

ICDF Committee and Commercial Committee (Chair)

EQUESTRIAN AUSTRALIA LIMITED
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DIRECTORS' REPORT (continued)

Mr R. Leigh Clifford	Director
Qualifications	University of Melbourne with a Bachelor of Engineering (Mining) and a Master of Engineering Science
Experience	Appointed Director 11 June 2016 and resigned 23 July 2017
Special Responsibilities	Finance, Audit and Risk Management Committee, Remuneration Committee and High Performance Panel (Chair)
Ms Gillian Rolton	Director
Qualifications	Dual Olympian, Diploma of Teaching in Science and Physical Education
Experience	Appointed Director 9 May 2013
Special Responsibilities	High Performance Panel
Ms Judy Fasher	Director/Chair
Qualifications	Journalist and Media Trainer
Experience	Appointed Director 6 June 2015
Special Responsibilities	Appointed Chair 6 June 2015; Remuneration Committee
Mr Mark Hopkinson	Director
Qualifications	Bachelor of Law, Bachelor of Commence, Qualified as Chartered Accountant
Experience	Appointed Director 14 February 2015
Special Responsibilities	
Dr Suzanne Doyle	Director
Qualifications	PhD Economics
Experience	Appointed as Director November 2017
Special Responsibilities	Member Finance Audit and Risk committee
Mrs Catherine Friday	Director
Qualifications	Bachelor of Arts, Bachelor of Science, Graduate Certificate in Risk Management
Experience	Appointed as Director November 2017
Special Responsibilities	Member Finance Audit and Risk committee



EQUESTRIAN AUSTRALIA LIMITED ABN 19 077 455 755

DIRECTORS' REPORT (continued)

Meetings of Directors

During the financial year, 8 meetings of directors were held. Attendances by each director were as follows:

	Directors' Meetings		High Performance		Finance, Audit & Risk Management		Remuneration	
	Held	Attended	Held	Attended	Held	Attended	Held	Attended
Mr Mark Arthur	8	7			3	3	1	1
Mr Chris Styring	8	1						
Mr Daniel Stoneman	8	4	3	2				
Mr David Lindh	8	8			3	3	1	1
Mr Colin Chantler	8	7						
Ms Gill Rolton	8	2	3	1				
Ms Judy Fasher	8	8	3	1			1	1
Mr Mark Hopkinson	8	7						
Dr Suzanne Doyle	8	6			3	2		
Mrs Catherine Friday	8	6			3	2	1	1

The company is incorporated under the Corporations Act 2001 and is a Company Limited by Guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the entity. At 30 June 2018, the total amount that members of the company are liable to contribute if the company is wound up is \$6 (2017: \$6).

Indemnification of Officers

The company paid a premium during the year in relation to an Association Liability policy which indemnifies the Directors and Officers of the company for losses which the Director or Office may become liable to pay on account of any claim made against the Director or Officer during the period of the policy for a wrongful act committed during the period of the policy. The Directors have not included details of the nature of the liabilities covered nor is the amount of the premium paid as such disclosure prohibited under the terms of the contract.

Auditor's Independence Declaration

The auditor's independence declaration for the year ended 30 June 2018 has been received and can be found on page 7.

Signed in accordance with a resolution of the Board of Directors.

Mrs Judy Fasher
Chairperson

Dr Suzanne Doyle
Director

Dated this 22nd day of October, 2018.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED

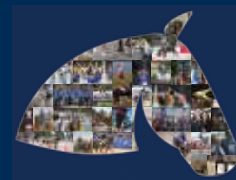
In relation to the independent audit for the year ended 30 June 2018, to the best of my knowledge and belief there have been:

- (i) No contraventions of the auditor independence requirements of the *Corporations Act 2001*; and
- (ii) No contraventions of any applicable code of professional conduct.

ROD SHANLEY
Partner

PITCHER PARTNERS
Sydney

19 October 2018



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2018

	Note	2018	2017
		\$	\$
Revenue			
Revenue	5	4,822,022	5,758,971
Other revenue		510,225	475,088
		<u>5,332,247</u>	<u>6,234,059</u>
Expenses			
Amortisation and impairment loss	6	34,322	34,280
Depreciation expenses	6	48,747	59,005
Employee benefits expense	6	1,520,375	1,746,060
High performance program expenses		1,305,936	1,967,320
Loss on sale of assets	12	-	30,138
Insurance premiums & related expenses		892,538	918,346
ICDF funding		137,095	173,739
Finance and bank fees		33,893	35,074
Office and IT Cost		239,012	262,982
Professional Fees		74,840	141,014
Event and Promotion Expenses		51,571	193,134
Travel, Board and Committee Expenses		68,244	109,468
FEI Expenses		307,784	314,497
Other expenses		441,082	408,085
		<u>5,155,438</u>	<u>6,393,142</u>
Net current year surplus/(deficit)		<u>176,809</u>	<u>(159,083)</u>
Other comprehensive income for the year		-	-
Total Comprehensive Income		<u>176,809</u>	<u>(159,083)</u>

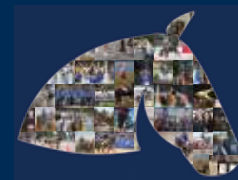
The accompanying notes on pages 45-64 form an integral part of these accounts

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 30 JUNE 2018

		2018	2017
	Note	\$	\$
CURRENT ASSETS			
Cash and cash equivalents	8	1,543,378	838,911
Receivables	9	363,117	163,337
Inventories	10	24,909	37,434
Other assets	11	102,225	-
		<u>2,033,629</u>	<u>1,039,682</u>
Assets and Liabilities classified as held for sale	12	-	-
Total Current Assets		<u>2,033,629</u>	<u>1,039,683</u>
NON-CURRENT ASSETS			
Property, plant and equipment	13	1,092,569	1,136,097
Intangible assets	14	103,909	134,360
Total Non-current Assets		<u>1,196,478</u>	<u>1,270,456</u>
TOTAL ASSETS		<u>3,230,107</u>	<u>2,310,139</u>
CURRENT LIABILITIES			
Payables	15	577,300	703,752
Provisions	17	52,959	82,495
Other Liabilities	18	1,265,962	157,515
Total Current Liabilities		<u>1,896,221</u>	<u>943,762</u>
Total Non Current Liabilities			
Borrowings	16	-	209,299
Provisions	17	14,998	14,998
Total Non-Current Liabilities		<u>14,998</u>	<u>224,297</u>
TOTAL LIABILITIES		<u>1,911,219</u>	<u>1,168,060</u>
NET ASSETS		<u>1,318,889</u>	<u>1,142,079</u>
EQUITY			
Reserves	19	594,015	594,015
Retained surplus	20	724,872	548,064
TOTAL EQUITY		<u>1,318,887</u>	<u>1,142,079</u>

The accompanying notes on pages 45-64 form an integral part of these accounts



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2018

	Reserves	Retained surplus	Total Equity
	\$	\$	\$
Balance as at 1 July 2016	493,369	707,147	1,200,516
Surplus/(Deficit) for the year attributable to members of the entity		(159,083)	(159,083)
Revaluation to Building	100,645		100,645
Balance as at 1 July 2017	594,014	548,064	1,142,078
Balance as at 1 July 2017	594,014	548,064	1,142,078
Surplus/(Deficit) for the year attributable to members of the entity		176,809	176,809
Balance as at 30 June 2018	594,014	724,873	1,318,887

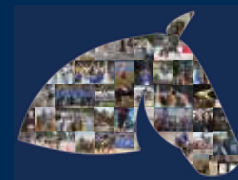
The accompanying notes on pages 45-64 form an integral part of these accounts

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2018

		2018	2017
	Note	\$	\$
Cash flows from operating activities			
Government grants received		2,631,907	3,566,144
Other receipts in the course of operations		3,553,821	2,695,783
Payments to suppliers and employees		(5,265,300)	(5,707,148)
Interest received		2,428	1,441
Net cash provided by / (used in) operating activities	21 (ii)	922,856	556,220
Cash flows from investing activities			
Proceeds from sale of property, plant and equipment		-	45,000
Payments for property, plant and equipment		(9,092)	(24,401)
Payments for intangible assets		-	(18,000)
Net cash provided by / (used in) investing activities		(9,092)	2,599
Cash flows from financing activities			
Proceeds from borrowings	16	(209,299)	209,121
Net cash provided by / (used in) financing activities		(209,299)	209,121
Net increase (decrease) in cash held		704,466	767,940
Cash on hand at beginning of the financial year		838,911	70,971
Cash at end of the financial year	21 (i)	1,543,377	838,911

The accompanying notes on pages 45-64 form an integral part of these accounts



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards Reduced Disclosure Requirements, Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board and the Corporations Act 2001.

The financial report was approved by the directors as at the date of the directors' report.

The financial report is for the entity Equestrian Australia Limited as an individual entity. Equestrian Australia Limited is a company limited by guarantee, incorporated and domiciled in Australia. Equestrian Australia Limited is a not for profit entity for the purpose of preparing the financial statements.

The following is a summary of the material accounting policies adopted by the company in the preparation and presentation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

(a) Basis of preparation of the financial report

Historical Cost Convention

The financial report has been prepared under the historical cost convention, as modified by revaluations to fair value for certain classes of assets as described in the accounting policies.

(b) Revenue

Revenue from sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Branch levies and related contributions revenue is recognised in the period in which the service is provided.

Sponsorships revenue is recognised as and when received.

Revenue from organising and hosting events is recognised in the period in which the events are held.

Interest revenue is recognised when it becomes receivable on a proportional basis taking in to account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(c) Foreign currency translations and balances

Functional and presentation currency

The financial statements are presented in Australian dollars which is the company's functional and presentation currency.

Transactions and Balances

Foreign currency monetary items that are outstanding at the reporting date (other than monetary items arising under foreign currency contracts where the exchange rate for that monetary item is fixed in the contract) are translated using the spot rate at the end of the financial year.

Except for certain foreign currency hedges, all resulting exchange differences arising on settlement or restatement are recognised as revenues and expenses for the financial year.

(d) Contributions, Government Grants and Donations

A non-reciprocal contribution or grant is recognised when the entity obtains control of the contribution or grant and it is probable that the economic benefits will flow to the entity, and the amount of the contribution or grant can be measured reliably.

If conditions attached to the contribution or grant that must be satisfied before the entity is eligible to receive the contribution, recognition of contribution or income is deferred until those conditions are met.

A non-reciprocal donation is recognised when the right to receive a donation has been established.

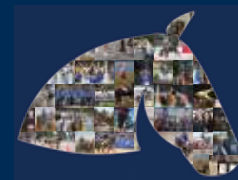
When the entity receives grants but is obliged to give directly approximately equal value to the contributor, recognition of grant income will be deferred until the delivery of service.

(e) Income tax

No provision for income tax has been raised as the company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

(f) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(g) Financial instruments

Classification

The company classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables, held to maturity investments, and available for sale financial assets. The classification depends on the purpose for which the instruments were acquired. Management determines the classification of its financial instruments at initial recognition. The organisation does not hold derivative financial instruments.

Financial instruments

Financial instruments consist of investments in equity and debt securities, trade and other receivables, cash and cash equivalents, loans and borrowings, and trade and other payables.

Financial instruments are initially recognised at fair value, plus directly attributable transaction costs (if any), except for instruments recorded at fair value through profit and loss. After initial recognition, financial instruments are measured as described below.

Loans and receivables

Loans and receivables are measured at fair value at inception and subsequently at amortised cost using the effective interest rate method.

Available-for-sale

Available for sale financial assets include any financial assets not included in the above categories and are measured at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. The cumulative gain or loss is held in equity until the financial asset is de recognised, at which time the cumulative gain or loss held in equity is recognised in profit and loss.

Donated financial assets

Financial assets donated to the group are recognised at fair value at the date the group obtains the control of the assets.

Financial liabilities

Financial liabilities include trade payables, other creditors and loans from third parties including intercompany balances and loans from or other amounts due to director related entities.

Non derivative financial liabilities are recognised at amortised cost, comprising original debt less principal payments and amortisation.

Financial liabilities are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(g) Financial instruments

Classification

The company classifies its financial assets into the following categories: financial assets at fair value through profit and loss, loans and receivables, held to maturity investments, and available for sale financial assets. The classification depends on the purpose for which the instruments were acquired. Management determines the classification of its financial instruments at initial recognition. The organisation does not hold derivative financial instruments.

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Loans and receivables are measured at fair value at inception and subsequently at amortised cost using the effective interest rate method.

Available-for-sale

Available for sale financial assets include any financial assets not included in the above categories and are measured at fair value. Unrealised gains and losses arising from changes in fair value are taken directly to equity. The cumulative gain or loss is held in equity until the financial asset is de recognised, at which time the cumulative gain or loss held in equity is recognised in profit and loss.

Donated financial assets

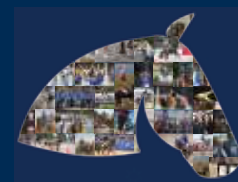
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Financial liabilities are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting period.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(h) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and any accumulated impairment losses.

Property

Freehold land and buildings are measured at fair value. At each balance date the carrying amount of each asset is reviewed to ensure that it does not differ materially from the asset's fair value at reporting date. Where necessary, the asset is revalued to reflect its fair value.

Increases in the carrying amounts arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in equity under the heading of revaluation surplus. To the extent that the increase reverses a decrease of the same class of asset previously recognised in profit or loss, the increase is recognised in profit or loss. Decreases that offset previous increases of the same class of asset are recognised in other comprehensive income under the heading of revaluation surplus; all other decreases are charged to profit and loss.

Plant and equipment

Plant and equipment is measured on the cost basis.

Depreciation and amortisation

The depreciable amount of all fixed assets is depreciated over their estimated useful lives commencing from the time the asset is held ready for use. Land and the land component of any class of fixed asset is not depreciated.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rates	Depreciation basis
Buildings	2.5%	Straight line
Computer and office equipment	20% to 40%	Straight line
Veterinary Equipment	20%	Straight line

(i) Intangibles

Other intangibles

Other intangibles acquired in a business combination are initially recognised at fair value at the acquisition date. Such intangibles are amortised over their estimated useful lives and are carried at cost less accumulated amortisation and any impairment losses.

Other intangible assets other than those acquired in a business combination are initially recorded at cost. Other intangible assets are amortised on a straight line basis over the period of 20 years. The balances are reviewed annually and amounts are written off to the extent the realisable future benefits are considered to be no longer probable.

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(j) Impairment of Assets

Assets with an indefinite useful life are not amortised but are tested annually for impairment in accordance with AASB 136. Assets subject to annual depreciation or amortisation are reviewed for impairment whenever events or circumstances arise that indicate that the carrying amount of the asset may be impaired.

An impairment loss is recognised where the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset is defined as the higher of its fair value less costs to sell and value in use.

The recoverable amount is assessed on the basis of the expected net cash flows which will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

(k) Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as an expense on a straight-line basis over the term of the lease.

Lease incentives received under operating leases are recognised as a liability and amortised on a straight-line basis over the life of the lease term.

(l) Employee Benefits

(i) Short-term employee benefit obligations

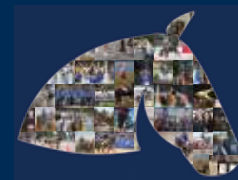
Liabilities arising in respect of wages and salaries, annual leave and any other employee benefits expected to be settled within twelve months of the reporting date are measured at their nominal amounts based on remuneration rates which are expected to be paid when the liability is settled. The expected cost of short term employee benefits in the form of compensated absences such as annual leave is recognised in the provision for employee benefits. All other short term employee benefit obligations are presented as payables.

(ii) Long-term employee benefit obligations

Liabilities arising in respect of long service leave and annual leave which is not expected to be settled within twelve months of the reporting date are measured at the present value of the estimated future cash outflow to be made in respect of services provided by employees up to the reporting date.

Employee benefit obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

Contributions made by the organisation to Superannuation funds are charged as expenses when incurred.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(m) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an out flow of economic benefits will result and that outflow can be reliably measured.

(n) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(o) Comparatives

Where necessary, comparative information has been reclassified and repositioned for consistency with current year disclosures.

(p) Accounting Standards issued but not yet effective at 30 June 2018

The AASB has issued a number of new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods, some of which are relevant to the Company. The Company has decided not to early adopt any of these new and amended pronouncements. The Company's assessment of the new and amended pronouncements that are relevant to the Company but applicable in future reporting periods is set out below.

AASB 15: Revenue from Contracts with Customers,

AASB 2014-5: Amendments to Australian Accounting Standards arising from AASB 15, AASB 2015-8: Amendments to Australian Accounting Standards – Effective Date of AASB 15,

AASB 2016-3: Amendments to Australian Accounting Standards – Clarifications to AASB 15 and AASB 2016-7: Amendments to Australian Accounting Standards – Deferral of AASB 15 for Not-for-Profit Entities (applicable to for profit entities for annual reporting periods commencing on or after 1 January 2018 and to not-for-profit entities for annual reporting periods commencing on or after 1 January 2019).

AASB 15 will provide (except in relation to some specific exceptions, such as lease contracts and insurance contracts) a single source of accounting requirements for all contracts with customers, thereby replacing all current accounting pronouncements on revenue.

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

These Standards provide a revised principle for recognising and measuring revenue. Under AASB 15, revenue is recognised in a manner that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the provider of the goods or services expects to be entitled. To give effect to this principle, AASB 15 requires the adoption of the following 5-step model:

- identify the contract(s) with a customer;
- identify the performance obligations under the contract(s);
- determine the transaction price;
- allocate the transaction price to the performance obligations under the contract(s); and
- recognise revenue when (or as) the entity satisfies the performance obligations.

AASB 15 also provides additional guidance to assist entities in applying the revised principle to licences of intellectual property, warranties, rights of return, principal/agent considerations and options for additional goods and services.

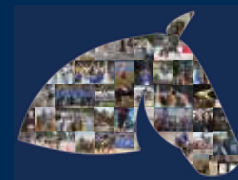
AASB 16: Leases (applicable for annual reporting periods commencing on or after 1 January 2019).

AASB 16 will replace AASB 117: Leases and introduces a single lessee accounting model that will require a lessee to recognise right-of-use assets and lease liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. Right-of-use assets are initially measured at their cost and lease liabilities are initially measured on a present value basis. Subsequent to initial recognition:

right-of-use assets are accounted for on a similar basis to non-financial assets, whereby the right-of-use asset is accounted for in accordance with a cost model unless the underlying asset is accounted for on a revaluation basis, in which case if the underlying asset is:

- investment property, the lessee applies the fair value model in AASB 140: Investment Property to the right-of-use asset; or
- property, plant or equipment, the lessee can elect to apply the revaluation model in AASB 116: Property, Plant and Equipment to all of the right-of-use assets that relate to that class of property, plant and equipment; and

lease liabilities are accounted for on a similar basis as other financial liabilities, whereby interest expense is recognised in respect of the liability and the carrying amount of the liability is reduced to reflect lease payments made.



EQUESTRIAN AUSTRALIA LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

AASB 16 substantially carries forward the lessor accounting requirements in AASB 117. Accordingly, under AASB 16 a lessor would continue to classify its leases as operating leases or finance leases subject to whether the lease transfers to the lessee substantially all of the risks and rewards incidental to ownership of the underlying asset, and would account for each type of lease in a manner consistent with the current approach under AASB 117.

AASB 1058: Income of Not-for-Profit Entities, AASB 2016-7: Amendments to Australian Accounting Standards – Deferral of AASB 15 for Not-for-Profit Entities and AASB 2016-8: Amendments to Australian Accounting Standards – Australian Implementation Guidance for Not-for-Profit Entities (applicable for annual reporting periods commencing on or after 1 January 2019).

AASB 1058 replaces the income recognition requirements in AASB 1004: Contributions applicable to private sector not-for-profit entities with a model based on the principles of AASB 15: Revenue from Contracts with Customers.

Consequently, AASB 1058 requires private sector not-for-profit entities to recognise all revenue from contracts with customers when the related performance obligations are satisfied, irrespective of whether the ultimate beneficiary of the goods or services provided by the not-for-profit entity is the grantor of the funds or another entity. An agreement involving a not-for-profit entity would be classified as a contract with a customer if the agreement:

- creates enforceable rights and obligations between the parties; and
- includes a promise by the not-for-profit entity to transfer a good or service that is sufficiently specific for the entity to determine when the obligation is satisfied.

For contracts with customers that comprise a donation component, AASB 1058 requires such components to be treated as part of the performance obligation(s) unless the entity can demonstrate that component is not related to the promised goods or services.

When an arrangement does not meet the criteria for a contract with a customer, the inflows are accounted for in accordance with AASB 1058, which requires:

- the asset received by the not-for-profit entity to be accounted for in accordance with the applicable Australian Accounting Standard; and
- any difference between the consideration given for the asset and its fair value to be recognised in accordance with its substance (such as a contract liability, a financial instrument and/or a contribution by owners), and any residual amount recognised as income.

AASB 1058 also permits a not-for-profit entity to recognise volunteer services as an asset or expense (as applicable) and any related contributions by owners or revenue as an accounting policy choice, provided that the fair value of the services can be measured reliably.

EQUESTRIAN AUSTRALIA LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

2. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Certain accounting estimates include assumptions concerning the future, which, by definition, will seldom represent actual results. Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below.

(a) Long service leave

Net present value calculations are used to estimate the long service leave provision.

3. ACCOUNTING STANDARDS AND INTERPRETATIONS ISSUED BUT NOT OPERATIVE AT JUNE 2018

There is not expected to be any significant impact on the Company's financial report as the initial application of Australian Accounting Standards issued at reporting date but not yet effective.

4. FINANCIAL RISK MANAGEMENT

The Company's financial instruments consist mainly of deposits with banks, local money market instruments, accounts receivable and payable, and leases.

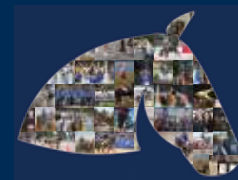
The organisation is exposed to a variety of financial risks comprising:

- (a) Government funding risk
- (b) Interest rate risk
- (b) Credit risk
- (c) Liquidity risk

The board of directors have overall responsibility for identifying and managing operational and financial risks. These risks are managed by the board and / or committees consented by the board.

(a) Government funding risk

The organisation is dependent on federal government funding to operate many of its services. Government funding contributed 50% (2017: 52%) of the organisation's revenues in the 2018 financial year. The risk of loss of these funding streams is considered to be material to the organisation. The risk of loss of these funding streams is considered to be material to the organisation. This risk is managed through a range of complementary strategies but cannot be totally mitigated. The major risk management strategies are:



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

(i) The Directors and management of EA pursue diversification of the Company's income stream through implementing new projects such as seeking new sponsorship partners in the future.

(ii) With the use of a cash forecast tool, EA have modelled if the Government cuts the funding and have a broad plan of action should this occur.

(b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates. Interest rate risk is minimal as the organisation has limited borrowings. Subject to consideration of liquidity risk, cash is held in fixed interest rate accounts to maximise returns.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in statement of financial position and notes to financial statements.

The organisation does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the organisation.

The organisation does not have any material credit risk in respect of cash and cash equivalents as these are held with Authorised Deposit-taking Institutions (ADIs) regulated by APRA.

(d) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The organisation manages liquidity risk by monitoring forecast cash flows and ensuring that adequate cash and cash equivalents and / or unutilised borrowing facilities are maintained.

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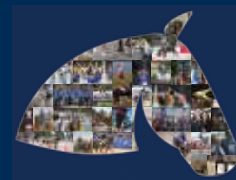
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

4. FINANCIAL RISK MANAGEMENT (continued)

The carrying amounts for each category of financial instruments measured in accordance with the accounting policies to these financial statements, are as follows:

		2018		2017
Financial assets	Note	\$		\$
Cash and cash equivalents	8	1,543,378		838,911
Loans and receivables	9	363,117		56,655
Total financial assets		1,906,495		895,566
Financial liabilities				
Financial liabilities at amortised cost:				
Trade and other payables	15	577,300		703,752
Borrowings	16	-		209,299
Total Financial Liabilities		577,300		913,051

5 REVENUE	2018		2017
	\$		\$
Revenue from grant funding	2,392,643		3,241,949
Branch levies and related contributions	519,611		529,628
ICDF Funding	156,019		173,739
Making Eventing Safer Revenue	90,713		6,960
Education and Participation	393,671		438,883
Insurance premiums and related revenue	1,066,937		1,265,873
Interest revenue	2,428		1,441
Sponsorship	200,000		100,498
Total Revenue	4,822,022	-	5,758,971



EQUESTRIAN AUSTRALIA LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

6 EXPENSE	2018		2017
	\$		\$
Cost of Equestrian Goods	30,923		49,975
Amortisation and impairment loss	34,322		34,280
Depreciation	48,747		59,005
Making Eventing Safer Expense	90,713		6,960
Provision for doubtful debts	-		-
Employee benefits	1,520,375		1,746,060
Audit Fees	25,250		24,444
	<u>1,750,330</u>		<u>1,920,725</u>

7. KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director (whether executive or otherwise) is considered key management personnel. Four key management positions are included. No remuneration was paid to the Directors.

Key management personnel compensation	<u>557,723</u>		<u>521,519</u>
	>149,999		>149,999
	2		1
	<150,000		<150,000
	3		6

		2018		2017
		\$		\$
8 CASH AND CASH EQUIVALENTS				
Cash at bank - General Account		1,376,827		583,619
Cash Reserve Account - Making Eventing Safer Fund		166,551		255,292
		<u>1,543,378</u>		<u>838,911</u>

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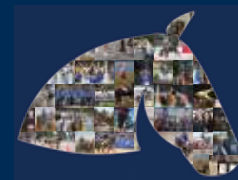
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

		2018	2017
		\$	\$
9	TRADE AND OTHER RECEIVABLES		
	Trade Debtors	363,117	56,655
	Less: provision for impairment loss	-	-
		363,117	56,655
	Other receivables		
	Accrued Income	-	106,682
		363,117	163,337
10	INVENTORIES		
	Inventories - at cost	24,909	37,434
11	OTHER ASSETS		
	Prepayments	102,225	-

12. FINANCIAL ASSET

Available-for-sale financial assets

Ceasy was a horse purchased in the financial year ending 30 June 2016 and was held as an asset available for sale. This was subsequently sold in the financial year ending 30 June 2017. The loss on sale was recorded at \$30,138.



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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

13 PROPERTY, PLANT & EQUIPMENT		2018	2017
		\$	\$
Building - at fair value		1,100,000	1,100,000
Less accumulated depreciation - Building		(27,500)	-
	16	1,072,500	1,100,000
Building partitioning - at cost		114,851	114,851
Less accumulated depreciation - Partition		(107,943)	(101,803)
		6,908	13,048
Computer and office equipment - at cost		122,430	117,211
Less accumulated depreciation - Computer and office equipment		(113,310)	(101,614)
		9,120	15,597
Veterinary equipment - at cost		39,033	39,033
Less accumulated depreciation - Veterinary equipment		(34,992)	(31,581)
		4,041	7,452
		<u>1,092,569</u>	<u>1,136,097</u>

(a) Details for measurement of revalued amounts

In September 2017 an independent assessment of market value for existing use was obtained for all land and buildings held at 19 September 2017. This valuation was completed by licensed valuers Herron Todd White. The valuation at 19 September 2017 for all land and buildings held at the time was \$1,100,000. The fair value based on this valuation has been reflected in the financial statements.

(b) Reconciliations

Reconciliation of the carrying amounts of property, plant and equipment at the beginning and end of the current financial year.

	Building	Building partitioning	Computer and office equipment	Veterinary equipment	Total
Opening carrying amount	1,100,000	13,048	15,597	7,452	1,136,097
Additions	-	-	5,219	-	5,219
Revaluation of fair value of building	-	-	-	-	-
Disposals	-	-	-	-	-
Depreciation Expense	27,500	6,140	11,696	3,411	48,747
Closing Carrying amount	<u>1,072,500</u>	<u>6,908</u>	<u>9,120</u>	<u>4,041</u>	<u>1,092,569</u>

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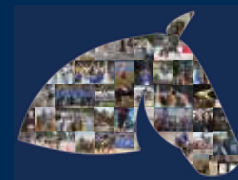
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

14	INTANGIBLE ASSETS	2018		2017
		\$		\$
	Software - at cost	199,190		191,990
	Less accumulated amortisation - Software	- 109,954	-	79,144
		89,236		112,847
	RST Development - at cost	10,536		28,536
	Less accumulated amortisation - RST	- 10,536	-	7,024
		1		21,512
		89,237		134,360
	Patent and Trademark	14,673		-
	(a) Reconciliations			
		Software	RST Development	Total
	Opening carrying amount	112,847	21,512	134,359
	Additions	7,200	- 18,000	- 10,800
	Amortisation Expense	30,810	3,512	34,322
	Less loss on Disposal of Asset	-	-	-
	Closing Carrying amount	89,236	1	89,237

(b) Impairment loss

Impairment losses in relation to intangible assets are included within Amortisation and impairment loss expenses in the statement of comprehensive income.

15	TRADE AND OTHER PAYABLES			
	Current			
	Trade creditors	155,578		202,810
	Accruals	55,187		104,202
	Employee super	32,175		12
	GST, FBT and PAYG payable	183,770		121,439
	Other creditors	150,590		275,290
		577,300		703,752



EQUESTRIAN AUSTRALIA LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

16 BORROWINGS			
Current			
<i>Secured</i>			
Bank loan	-		209,299
Bank and financing arrangements			
The company has access to the following:			
Term loan facility (facility limit)	-		295,999
Credit card facility	15,000		40,000
	<u>15,000</u>		<u>335,999</u>
Facilities not utilised at balance date:			
Term loan facility (redraw available)	-		295,999
Credit card facility	4,032		40,000
	<u>4,032</u>		<u>335,999</u>

(a) Terms and conditions and assets pledging as security relating to the above financial instruments

The company has a bank loan secured by a first registered mortgage over a certain freehold land and buildings of the company and by a first registered equitable mortgage over all the company's assets and undertakings. The loan was fully paid off in the financial year ending 30 June 2018.

Autopay facilities

An autopay facility is maintained for Electronic Funds transfer purposes.

17 PROVISIONS		2018	2017
Current		\$	\$
Employee benefits	(a)	52,959	82,495
Non Current			
Employee benefits	(a)	14,998	14,998
(a) Aggregate employee benefits liability		<u>67,957</u>	<u>97,493</u>

(b) Reconciliations			
		Employee Benefits	Total
Opening balance as at 1 July 2017		97,493	97,493
Additional provisions raised during year		56,550	56,550
Amounts Used		(86,086)	(86,086)
Balance at 30 June 2018		<u>67,957</u>	<u>67,957</u>

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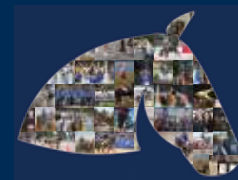
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

18	OTHER LIABILITIES		2018		2017
	Current		\$		\$
	Grant monies carried over		640,971		9,423
	Other revenue received in advance		571,794		136,973
	ICDF Revenue Carried Over		53,197		11,120
			<u>1,265,962</u>		<u>157,515</u>
19	RESERVES				
	Asset Revaluation Reserve		594,015		594,015
20	ACCUMULATED SURPLUS				
	Balance at 1 July		548,064		707,147
	Surplus/(deficit) for the year		176,809		(159,083)
	Balance as at 30 June		<u>724,872</u>		<u>548,064</u>

21. CASH FLOW INFORMATION

(i) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand, cash at bank and short term deposits, net of any outstanding bank overdrafts.



EQUESTRIAN AUSTRALIA LIMITED
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

Cash at bank, on deposit and on hand		1,543,378		838,911
(ii) Reconciliation of cash flow from operations with surplus/ (deficit) for the year				
Surplus/ (deficit) for the year		176,809	-	159,083
<i>Adjustments and non cash items:</i>				
Depreciation		48,747		59,005
Amortisation		34,322		34,280
Intangible Asset Impairment		-		-
Doubtful debts expense		-		-
Loss on disposal of assets		-		-
Net cash provided before changes in assets and liabilities		259,878		(65,798)
<i>Changes in assets and liabilities during the financial year</i>				
(Increase) / decrease in receivables		(306,462)		42,803
(Increase) / decrease in other assets		4,457		(493,658)
(Increase) / decrease in inventories on hand		12,525		18,637
(Decrease) / increase in payables		(47,231)		302,407
(Decrease) / increase in employee provisions		2,627		15,345
(Decrease) / increase in other liabilities		997,064		(440,023)
Cash flows from operating activities		922,857		(620,287)

	2018		2017
	\$		\$
22 CAPITAL AND LEASING COMMITMENTS			
Non-cancellable operating leases contracted for but not capitalised in the financial statements:			
- payable not later than 1 year	17,883		15,298
- payable later than 1 year but no later than 5 years	68,552		25,497
	86,435		40,795

23. MEMBERS GUARANTEE

The Company is limited by guarantee. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the company. At 30 June 2018 the number of members was 6 (2017: 6).

EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2018

24. ECONOMIC DEPENDENCY

The company is dependent on grants received from the Australian Sports Commission, Australian Paralympic Committee and Australian Olympic Committee for the majority of its revenue used to fund its operations 2018: 50% (2017: 52%). At the date of this report the Directors have no reason to believe the Government will not continue to support the Company. In the event Grant Funding contracts is withdrawn the costs associated with the supported aspects of the business (High Performance & Participation) would reduce commensurately.

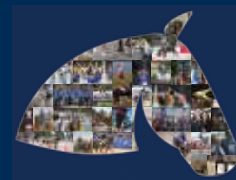
25. COMPANY DETAILS

The company was incorporated on 11 February 1997 under the Corporations Act 2001. The registered office and principal place of business of the company is at Unit 7, 11-21 Underwood Road, Homebush, NSW, 2140.

26. EVENTS SUBSEQUENT TO BALANCE DATE

On 31 August 2017, the NSW Crown Solicitor's Office advised Equestrian Australia of the intention to conduct an inquest into the 2016 deaths of Caitlyn Fischer and Olivia Inglis. The hearing date for the Inglis Inquest is listed for 26 November to 30 November 2018 and the Fischer Inquest hearing is listed for 3 December 2018 to 7 December 2018.

Equestrian Australia will be a party of interest in the inquests and has confirmed relevant insurance coverage relating to the costs that may be incurred. On this basis, it is not anticipated that there will be a significant impact on the organisation's financials. No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Equestrian Australia Limited, the directors of the company declare that:

1. The financial statements and notes, as set out on pages 5 to 18, are in accordance with the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards - Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the company's financial position as at 30 June 2017 and of the performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Mrs Judy Fasher
Chairperson

Dr Suzanne Doyle
Director

Dated this 22nd day of October, 2018.



EQUESTRIAN AUSTRALIA LIMITED
ABN 19 077 455 755

AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Equestrian Australia Limited "the Company, which comprises the statement of financial position as at 30 June 2018, statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report gives a true and fair view of the financial position of the Company as at 30 June 2018, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* "the Code" that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

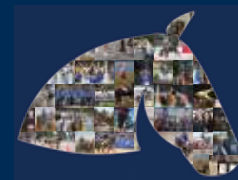
Other Information

Those charged with governance are responsible for the other information. The other information comprises the Directors' Report, which was obtained as at the date of our audit report, and any additional information included in the Company's Annual Report for the year ended 30 June 2018, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

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AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other information not yet received as identified above, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors and use our professional judgement to determine the appropriate action to take.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

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**AUDITOR'S INDEPENDENCE DECLARATION
TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED**

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

ROD SHANLEY

Partner

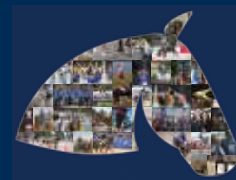
23 October 2018

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EQUESTRIAN
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