



EQUESTRIAN
AUSTRALIA

ANNUAL REPORT 2021-2022



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Equestrian Australia

Equestrian Australia (EA) is the peak body for the administration of Equestrian Sport, Olympics and Paralympics in Australia. The commitment to success is encouraged at every level of the sport and is reflected in world-class results.

To date, Australian Equestrians have won 9 Gold, 4 Silver and 8 Bronze medals at the Olympic & Paralympic Games. Our athletes have achieved great victories at peak international Equestrian events and, as a result, Australia has earned the reputation as an elite Equestrian nation.

A big part of this success is the tireless commitment and excellence shown by our sport's administrators, coaches, officials, volunteers, owners and our athletes of all ages performing at all levels, as well as the importance placed on sports leadership and the welfare of horses.



Cover image: Eventing supplied by Equestrian NSW, Credit: Salt Advertising Group
Inside Cover Image: Australian Senior Green Team, winners of the 2022 Oceania Championships CCI4*-L. Shane Rose riding Easy Turn, Jessica Rae riding Fifth Avenue, Lauren Browne riding Sky's Da Limit and Sam Jeffree (unmounted). Photo credit: Kirsty Pasto

SNAPSHOTS

Financial Year In Review

Andrew Hoy riding Vassily de Lassos at the Tokyo 2020 Olympic Games. Photo credit: Libby Law



A Growing Digital Footprint

151K on social media - up 15% in past year



@equestrianus
65,084 followers
@ausequestrianteam
34,950 followers



@equestrianus
22,100 followers
@ausequestrianteam
20,700 followers



@EquestrianAus
6,129 followers



@EquestrianAus
1,515 followers



@EquestrianAus
1,310 subscribers



885 Coaches



1,245 Officials

State	Members
VIC	4,651
SA	1,350
TAS	798
NSW	8,278
NT	178
QLD	4,296
WA	2,558

	Number
Male	268
Female	997

HIGHLIGHTS

Memorable Moments from 2021-22



Tokyo Olympics

The wait was worth it! At Tokyo 2020, held in August 2021, Australia won the Eventing Team Silver Medal with Andrew Hoy, Kevin McNab, and Shane Rose, as well as an Eventing Individual Bronze Medal with Andrew Hoy. It had not only the equestrian community, but the entire nation on their feet.

Australian Olympic Eventing Team. Kevin McNab, Shane Rose and Andrew Hoy. Photo credit: Libby Law

Technical Officials Represent us Internationally

Equestrian Australia was proud that Australian equestrian Officials and volunteers were represented at the Tokyo 2020 Olympic Games, comprised of three International Technical Officials and eight National Technical Officials, as well as five volunteers. We also had one International Technical Official appointed for the Tokyo 2020 Paralympic Games.



Leading the Way in Health & Safety

EA continue to lead the way on all matters of health & safety including Horse Welfare. The team delivered 31 Coronial Recommendations and commenced the development of the Health, Safety & Welfare policies for athletes and horses.



Nationally Aligned Strategy & Structure

A new nationally aligned strategy was developed in consultation with state branches, disciplines and industry experts to provide our sport with strong foundations to 2032. Members provided vital insights about what's important to shape the recommendations. Much work is underway to develop the structure recommendations to delivery that strategy to best serve our members.



National Volunteer Week

We recognised the significant impact volunteers have on our sport including the running of events, committees and day-to-day operations. Thank you to all our amazing volunteers for your time, passion and expertise!



Diversity & Inclusion

We made significant steps towards making our sport more inclusive and committed to developing a Reconciliation Action Plan.

National Medication Control Courses

In conjunction with State branches and the new EA NMCO Dr Penny Dow, 5 National Medication Control Courses were successfully delivered across the country with the rest to follow in the new financial year.



CHAIR REPORT

Mark Bradley



I am pleased to provide this report on behalf of the Board of Equestrian Australia (EA) as we approach the end of what has been another busy and challenging year for our sport and the broader community.

The last couple of years have seen us navigating our way out of the dark days of a costly and divisive Voluntary Administration process; then having to manage the disruption and challenges of the COVID-19 pandemic; and now having had to battle the impacts of unprecedented weather events over recent months which have made it incredibly hard for anyone trying to plan, host or compete at an event, leading to so many cancellations around the country.

We are pleased that despite these difficulties, EA is in pretty good shape and we have been able to make a lot of progress on our key priorities during 2022.

2021-22 in Review

Having taken over control from the Administrators when the Deed of Company Arrangement was fully effectuated in February 2021 the new Board was made up of a diverse and talented group of people who come together really well to steer the company out of VA and back into a pleasing position of financial and organisational stability.

Being able to build again on those strong foundations, and under the leadership of a dedicated senior management team headed up by our CEO Darren Gocher and aided by so many committed volunteers that we are all so lucky to have helping to run our sport, EA has made excellent

progress on each of the key strategic priorities that we set last year, including closing out the work on more of the NSW Coroners recommendations and further improving and embedding a positive health, safety and wellbeing culture across all levels of the sport; adoption of the Sport Integrity Australia framework and commencing the process of harmonisation of our many confusing and conflicting rules and regulation; ongoing improvement in governance standards; prudent financial and risk management; and the return of control of the High Performance Program back to EA from the Australian Institute of Sport.

We celebrated some terrific results on the world stage at FEI World Championships and other top-level international events – most notably the continued unprecedented run of World Championship wins by our master driver Boyd Excel at Pratoni and seeing the Australian Dressage team secure qualification for the Paris 2024 Olympic Games at Herning. There remains some work to be done in order for us to claim quota spots for our Eventing, Showjumping and Para Dressage teams for Paris, and we wish those athletes and their support crews all the best for their campaigns in 2023.

The other critically important piece of work that we completed this year was the massive task of undertaking a transparent and collaborative review of EA's strategic plan, the output of which was the new Nationally Aligned Strategy which was published earlier this year; and starting the work to move us towards a new and improved structure in order to deliver the strategy. This is undoubtedly the most important review of strategy and

structure for our sport in a generation and will pave the way for the ongoing success and growth of equestrian sport in Australia for the golden 10 years ahead to Brisbane 2032 and beyond.

The bulk of the work on the review of EA's strategy and structure has been done by a Working Group made up of highly experienced and motivated representatives of EA, the State Branches, the National Discipline and Coaching Committees, admirably aided by the Australian Sports Commission. The Working Group started by conducting an extensive review of the structure of other equestrian organisations across the globe as well as the best examples of other Australian sports; and included an extensive program of consultation and collaboration with a wide range of stakeholders from right across the equestrian landscape including a comprehensive survey of over 2000 individual EA members.

Organisational reform of equestrian sport was the key demand made by the majority of EA members during the VA process; and to date, as we approach the second anniversary of the Company coming out of VA, we are yet to have implemented any structural change. Undoubtedly many members were hoping to have seen more progress by now, and delivering this remains the highest priority for the EA Board and the Structure & Strategy Working Group as we move into 2023.

So what can we expect to see in 2023?

The approach that the Structure & Strategy Working Group have told us that they have taken to date has been to build towards a Member-Centric model where EA members are at the centre of all decision making; and where the National body and State branches, as well as the Discipline and Coaching Committees and Clubs all work together to provide the best experience and benefits to members right across the sport.

The Strategy & Structure Working Group have identified the need to implement an effective shared services model at whole-of-sport level to ensure consistent and efficient service delivery to members; and also that the National Discipline Committees need to have greater autonomy to guide and govern their disciplines, supported by appropriate funding, resourcing and delivery capability from the National and State bodies.

A desire to see service delivery to all participants in equestrian sport improve and be delivered economically and efficiently, without duplication or waste of effort or members money was my primary motivation to volunteer to join the new EA Board back in 2021; and this remains my primary objective today. So I am totally grateful for and supportive of the work being done by the Strategy & Structure Working Group to define and lead this change, and I encourage you all to join me in getting behind them, including having your say on their recommendations when they are published shortly for your feedback.

And like the rest of the EA Board and all of our hard-working staff and incredibly generous volunteers, I also remain 100% committed to continuing to work to make our sport fairer and safer for all participants (both human and equine) and I am very excited to continue the journey towards these shared goals together with you all during what promises to be another busy year ahead in 2023.

Mark Bradley

EA Board Chair

CEO REPORT

Darren Gocher



The 2021 - 22 Financial year has been a year of change, development and growth and the progress made has been significant to the future of the sport.

Much focus has been on cementing the strong foundations in readiness for the ability to sustainability grow the sport.

I will share some highlights of this development here.

Strong Foundations

Sport Integrity Framework

We have made significant progress with our sport integrity and in particular the child safeguarding, with the support of Sport Integrity Australia (SIA). The philosophy 'see something, say something' places the responsibility on all members to help protect young people in the sport and we will continue to conduct education and awareness to support the changes. Nationally, we have taken responsibility for managing complaints to streamline the process for members, increase transparency and consistency and relieve our state branches.

Health & Safety

Safety has remained at the forefront of what we do to service our members. We have continued to progress the safety implementation and continue to strive for improvement and leading the rest of the world in this space. We moved forward with some horse welfare initiatives, taking a lead on banning the trimming of horse's sensory hairs and implemented new rules and regulations across each of the disciplines that take effect from 1 July.

Nationally Aligned Strategy

We started working on the nationally aligned strategy in collaboration with state branches, disciplines and key stakeholders in October 2021.

With an all-of-sport focus, the strategic foundations are designed to guide our sport from grassroots to podium through to 2032 while the strategic priorities and operating plans will take us through to 2024.

Together with the theme "Driving the sport forward together" is as much about the industry working together towards common goals and reshaping the culture, as it is developing strategic initiatives that deliver sustainable growth for the sport while supporting our members.

Taking a whole-of-sport approach enables us to deliver a better and more efficient service for members, advance development plans faster and create a positive impact for members, participants, coaches, officials, volunteers and fans.

Several iterations of the strategy were shared with industry stakeholders from April to June to allow time for feedback and we look forward to sharing with members in August.

Structural Transformation

Much work has been conducted to develop the recommendations that deliver the best structure to support the strategy - for the greater good of our sport and our members. A structure that enables better service, experience and value for our members is paramount.

An industry working group was formed to research and develop the structure recommendations. This work included:

- Reviewing the structural model submissions received through the voluntary administration process to understand models proposed and prevailing opinions from Equestrian stakeholders;
- Undertaking a review and analysis of Australian sporting structures (10+ sports) and international equestrian structures (9 equestrian models);
- From the research and analysis of the structural models reviewed the working group identified its elements and characteristics in order to outline potential options for structural models within Australian Equestrian
- Reviewed insights and feedback from the various strategic planning forums and inputs in order to ensure that the structural considerations remain cognisant of emerging strategic directions; and reviewed the foundations of the strategy work for the draft purpose, vision, mission, values, and strategic pillars.

As part of this work the criteria to evaluate the structure was set, which included:

1. Maximises efficiency and minimises duplication and waste by reducing the number of administrative bodies underpinned by reasoned whole of sport decision making and consultation;
2. Maximises effective and fit for purpose service delivery of the nationally aligned Equestrian strategy to and for all Members and affiliates;
3. Maximises engagement with members, volunteers, and clubs;
4. Maximises growth potential of the sport, including best enabling value add and innovative projects effectively executed to minimise risk; and
5. Maximises effective management of stakeholder and government relationships.

Cultural Change

One of the key enablers of the new strategy is a positive culture across the industry. Much work has been done to collaborate and develop a unified set of values that

underpin the strategy. Teamwork, Integrity, Inclusion and Excellence will become part of the DNA for behaviours and how we operate and work together, as an organisation and across the industry. It is really pleasing that we are already seeing some of these positive changes play out through day-to-day interactions and behaviours.

Communications & Member Engagement

A national communication plan was developed to support the sport growth and to improve member communication and engagement. This plan is currently rolling out via social media, our website, member email communications and we continue to grow and make these channels stronger

Financial Position

I am pleased to report a positive result for the finances in the 2021-22 financial year with a net surplus of \$84,889, the details of which follow in this report.

Acknowledgement and Thanks

I would like to take this opportunity to thank that people that make this great sport possible. Starting with the volunteers, officials and staff. I also wish to extend my thanks to our sponsors and supporters, The AIS, Sport Australia, Australian Olympic Committee and Paralympics Australia.

To our wide-ranging committee members across the disciplines, skills and our state branches who are all critical to delivering the sport to our members from grassroots to pathways and to our tremendous group of passionate coaches and educators who continue to connect people with a life-long love of horses and equestrian sports.

To our members that make this community what it is, thank you for your passion, enthusiasm and commitment to the sport. We look forward to delivering more value and opportunities for engagement.

I would like to thank the EA Board for their support and guidance that has provided sound governance and helped put in place the strong foundation to take this sport into the future.

I look forward to the year ahead with many more exciting and important projects to deliver for our members and sport.

Darren Gocher

Chief Executive Officer



MESSAGE OF SUPPORT

Australian Sports Commission Chair



Sport has a place for everyone and delivers results that make Australia proud.

This is the Australian Sports Commission's (ASC) vision as we embark on a defining era in Australian sport over the next decade and beyond.

We are setting out to lead, support and provide opportunities for all communities to be involved in sport, while growing elite success and representation, inspiring future generations. Our role, as the Australian Government agency responsible for supporting and investing in sport at all levels, is to increase involvement in sport and enable continued international sporting success.

We do this through leadership and development of a cohesive and effective sports sector; targeted financial support and the operation of the Australian Institute of Sport (AIS).

We play a unique role in the sport ecosystem and tackle the big challenges and opportunities with and for the sector.

We're proud to do so and through our vision, we aim to bring out the best in everyone involved in sport as we establish Australia as the world's best sporting nation.

This is a defining era for Australian sport. We have begun the Green and Gold decade to Brisbane 2032, and we are focused on building sustainable success for decades to come.

The sporting strategies, programs and facilities we deliver now have the capacity to shape Australia's long-term prosperity, well beyond sporting boundaries. A thriving Australian sport system is enormously influential to a thriving Australia.

We will advocate for sport and its positive influence on Australia, promote and support inclusive and diverse sporting environments and drive thought leadership and innovation to inspire world's best practices.

We will build the capability of sport and the people involved through projects like our Sport Volunteer Coalition Action Plan which outlines a new approach to foster positive, safe and fulfilling experiences for sport volunteers, and our Women Leaders in Sport programs which champion equal representation in sport.

It has been great to see the AIS site buzzing with activity again after a challenging few years due to COVID-19. We continue to welcome sports and athletes back to the campus, who are all keen to use our facilities to prepare for major sporting events.

Our aim is for sport in Australia to be world's best so we will optimise our facilities to advance sport and use them to showcase sport at its best.

This is an incredible opportunity to unite and inspire Australia through sport as we capitalise on the calendar of major sporting events on the road to a home Olympic and Paralympic Games.

On behalf of the ASC, thank you to everyone who contributes to Australian sport with the aim of making it better for all.

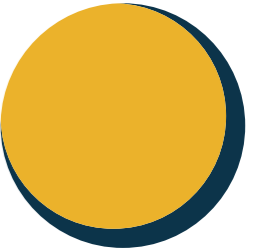
Josephine Sukkar AM

Australian Sports Commission Chair



MESSAGE OF SUPPORT

Australian Olympic Committee



Australia's Olympians created their own special history at the Tokyo 2020 Olympics Games and in doing so, have created a wonderful platform for the Olympic movement through to Brisbane 2032 and beyond.

Getting 486 athletes to Tokyo in the midst of a global pandemic was a monumental task for the AOC and our National Federations and of course, a great testament to the athletes themselves, who had endured so much just to get to the start line.

History now records that Australia's tally of 17 Gold medals equals the previous high mark achieved in Athens 2004 and the total medal tally of 44 is the fourth highest of all time. A total of 99 members of the Australian Team took home a medal from 14 sports and 19 disciplines.

There were other moments of great pride in Tokyo for Australia with Patrick Mills, our men's basketball captain, becoming the first Indigenous Australian to carry the Flag at the Opening Ceremony while Cate Campbell became the first female swimmer to achieve that honour also.

Australia's equestrian athletes in Tokyo performed with distinction. The team eventing silver medal and Andrew Hoy's individual bronze in the eventing jumping final were cause for great celebration. Congratulations to Andrew and of course his teammates Shane Rose and Kevin McNab.

Andrew, in his eighth Olympics, also surpassed the great Bill Roycroft as Australia's oldest Olympic medal winner at the tender age of 62. A true indicator of his success in Tokyo was the refurbishment of the sign honouring his achievements outside his home-town of Culcairn.

Australians embraced this Tokyo Olympic Team like no other to leave our shores. Just days prior to the Opening Ceremony, the IOC awarded Brisbane the right to host the 2032 Summer Olympic and Paralympic Games.

Olympic sport brought together three levels of government, as well as the Olympic and Paralympic movements in Australia to deliver this outstanding result for the future of Australian sport. The Games in Brisbane has the potential to supercharge Australian sport for the next ten years until the Games, and a further ten years beyond.

The AOC also sees these Games as a moment we can share with all our friends and neighbours in the Pacific region in the decade ahead. It is not just Brisbane's Games or Australia's Games. There is a unique, indeed once in a lifetime, opportunity for young athletes throughout Oceania to grow and develop their skills and achieve an Olympic dream in our own backyard.

The AOC was delighted to assist the Federal Government deliver a program to support more than 86 athletes from 11 Pacific nations to train for and attend the Tokyo Olympics and Paralympics.

The challenges of preparing for and qualifying for these Games were huge and this partnership was our way of providing that helping hand for athletes, coaches and support staff. As always, sport has the power to bring us all together.

The AOC and Commonwealth Games Australia is also looking to raise the priority given to Australian sport in the public policy landscape, given the enormous contribution sport can make in developing Australia's wellbeing and economic growth.



We have provided a submission to our Federal Government that sets a new path forward for sport and Government which also takes advantage of the “green and gold” runway of international sporting events that pave the way to the opening of the Brisbane Games in July 2032.

Events that will deliver direct economic return to the country through tourism, infrastructure, technology, education and health. Creating jobs and importantly helping businesses, particularly tourism and hospitality, recover from the crushing effect of the pandemic.

Already more than 30 international events are scheduled for the decade, including the FIBA Women’s Basketball World Cup, UCI World Road Cycling Championships and Women’s Football World Cup. Added to the calendar, Rugby World Cup 2027 (men) and 2029 (women) and the Commonwealth Games in regional Victoria in 2026.

The response from government has been positive and we are looking forward to progressing this opportunity to take full advantage of the unique opportunity hosting the Games in Brisbane presents not just Queensland but all Australia, and as I have indicated, beyond our shores into the Pacific region.

Working cooperatively with governments has been a vital undertaking for the AOC and will continue to be a priority for us. Taking Olympians into schools through the Olympics Unleashed and the Olympic Change Maker programs have been incredibly successful.

While the pandemic in 2020 and 2021 restricted the opportunities for face to face interaction between Olympians and students, the appetite in the education sector for the messages Olympians impart remains powerful. Having established the Federal Parliamentary Friends of the Olympic Movement in 2019, the Queensland Parliament has also established a similar group and I expect others will follow in the next 12 months. These groups are not aligned with any party, but allow politicians to come together with a common love of Olympic sport to celebrate our shared values.

Certainly, these relationships have assisted the AOC overcome the enormous challenges following the postponement of the Games in 2020 and ultimately getting our Team safely to Tokyo, competing to their best ability and then safely home in COVID world.

The AOC established Project Wagasa (Japanese for umbrella) specifically to address those challenges from qualifying events, getting athletes and support staff vaccinated, overcoming complex travel arrangements, keeping athletes safe at the Games and ultimately home and into hotel quarantine. We can only hope that Paris 2024 will not require such an additional workload, but of course it was worth it on behalf of all our athletes.

As we know, the Games could not have come at a better time for Australians dealing with COVID lockdowns in many places. Australia’s Olympic campaign shattered viewing records for broadcaster Channel Seven on both its main channel and 7plus. Up until the final session on Friday 6 August, Australians had watched more than 4.7 billion minutes on 7plus, making it the biggest digital event in Australian history.

A total of 20.20 million Australians watched Seven’s live coverage of Tokyo 2020 from Opening Ceremony to Closing Ceremony – with 41% also watching on 7plus. An amazing result.

Finally, can I pay tribute to our former President John Coates, who so skilfully ensured that the Tokyo Olympic Games were able to proceed so successfully through his role as Chair of the IOC’s Coordination Commission - and of course his pivotal role in getting the Brisbane 2032 candidature across the line at the IOC Session in Tokyo.

John has passed the Presidential baton to Ian Chesterman, our Tokyo Chef de Mission. Ian’s election ensures the needs of athletes and our Olympic sports remain our highest priorities, particularly with the promise of Brisbane 2032 now a reality.

Matt Carroll CEO
Australian Olympic Committee



Above: Olympic Eventing Team Silver Medallists Tokyo 2020 Kevin McNab Shane Rose and Andrew Hoy Photo Credit Libby Law

THANK YOU

To our members, coaches, officials, volunteers and partners for making this great sport what it is.

SPORTAUS

AIS



MESSAGE OF SUPPORT

Paralympics Australia



Following the Australian Para-equestrian team's resounding effort at the Tokyo 2020 Paralympics - where a national first was achieved with all four riders and horses finishing in the top 10 of their respective Grades in the Individual Championship - it has been pleasing to see the continued progression of the Para-equestrian program as we head towards Paris 2024.

Australian Para-athletes are renowned for their resilience and determination and our equestrians have shown plenty of those traits throughout another year impacted by the pandemic. Similarly, Paralympics Australia has stayed true to our goal of providing high performance support to elite riders and, in partnership with Equestrian Australia, supporting pathway programs for emerging athletes in one of the Paralympic Movement's most popular sports.

Results at events during the reporting period were encouraging, with established stars and those on the rise showing they have the skills and application to push the world's best.

We had representation at five Classic International three-star competitions in Europe in the first half of 2022, including the Randbøl show in Denmark in March, where Paralympian Amelia White on Genius in Grade V achieved a podium finish in the Freestyle Test. Among the other outstanding results, exciting talent Matilda Carnegie on Boccelli 6 in Grade IV had two top five finishes in Waregem, Belgium in April, a run of form she continued in Mannheim, Germany the following month, and dual Paralympian Emma Booth on Friday IV and Furst Deluxe shone with a podium finish at Grote-Brogel, Belgium in the Individual.

The pandemic forced the rescheduling of the CPEDI3* event in Victoria to April, yet good numbers had entered, particularly in Grade I in which three riders competed for the first time. A second national competition was held in April in conjunction with able-bodied competitors at the Sydney International Three-Day Eventing, where Para-dressage riders were on a level playing field in stature and prize.

I would like to thank Equestrian Australia for its strong partnership with Paralympics Australia through which we have worked to build a solid Para-equestrian program and facilitate increasing numbers of competitors at all levels. PA is proud to continue to support the delivery of Classification opportunities and, through our Para-Sport Equipment Fund, we have seen the benefits for equestrian with seven successful applications since inception. We are keen to continue helping the next generations of riders and programs to overcome financial barriers to participation.

We look forward to an exciting next reporting period, during which our Para-equestrian team for Paris 2024 will take shape, forming the next chapter in the storied history of this treasured Paralympic sport.

Catherine Clark - Chief Executive
Paralympics Australia



Image: Athletes at Paralympics. Photo credit: Jon Stroud

OUR PURPOSE

Leading our sport
Connecting a passion.
Inspired by the horse.

From the Nationally Aligned Strategy for Equestrian

HIGH PERFORMANCE

Chris Webb



Amelia White and Genius compete in the Grade V competition at the Tokyo 2020 Paralympic Games Photo Credit Jon Stroud

With the Tokyo 2020 Olympic Games taking place in August 2021 and the Paralympic Games in September 2021, the start of this past financial year was a busy time for the EA High Performance (HP) Program (as covered in the 2020/2021 annual report).

Our team saw great success at the Games securing an Eventing Team silver medal and an individual Eventing bronze medal as well as history making performances from our Para-equestrian team. Our "Prepare to Prepare to Win Strategy" was successfully implemented for Tokyo 2020. We now proceed with our "What It Will Take to Win Strategy", which was introduced in 2021, as we look ahead with a vision of podium success in Paris 2024.

The EA High Performance Committee, formerly the EA High Performance Panel, continues to oversee the EA High Performance Program; providing sound guidance and support as our staff and management deliver a world-class Program.

We continue to welcome the ongoing support of the Australian Institute of Sport (AIS) who remains the sole financial supporters of the EA High Performance Program. The EA High Performance Program utilises no EA membership funds in its delivery.

Dual Championships, One Team

At the time of writing the 2022 FEI World Championships have just concluded and our Australia based athletes have returned to home soil. Although the Championships do

not fall within the 2021/2022 financial year it would be remiss of me not to acknowledge the hard work and efforts put forth by our team at the Championship events.

The World Equestrian Games model, where all disciplines were held in one location, was replaced this year by a new framework. The competition was hosted across two separate venues in Herning (DEN) and Pratoni (ITA). Our cohort continued to operate as a strong cohesive team, supporting each of our athletes in the disciplines of Dressage, Driving, Eventing, Jumping, Para-dressage, and Vaulting despite the geographical split.

Once again Boyd Exell proved that he remains in a league of his own winning a historic 6th individual FEI Driving World Championship Four-in-Hand title, his unbroken reign intact after his first gold 12 years ago in Lexington (USA).

With two personal best results, the Australian Dressage team gave an impressive performance, placing eighth out of the 19 nations competing. As the highest-ranking country in Group G the performance of our Dressage Team earned Australia a quota place for the Paris 2024 Olympic Games.

Despite admirable performances by athletes in the Eventing, Jumping and Para-dressage competition Australia did not secure quota places for Paris 2024 at the World Championships. Securing Australia's quota place for each of the remaining Olympic and Paralympic disciplines will be the key objective of our campaigns in 2023.

Growth Through Development

Following the Tokyo 2020 Olympic and Paralympic Games a detailed internal review was conducted which identified key findings and recommendations. A full campaign evaluation was presented to key stakeholders during the EA High Performance Forum held in December 2021.

The daily operation of the HP Program centers on supporting our athletes; focussing on creating sustainable well rounded riders capable of having a lasting and fruitful career within the sport. Our identified athletes are supported via access to world-class coaches, a rigorous and proactive veterinary program, athlete wellbeing specialists and detailed individual performance plans.

The Program remains athlete centric and is holistic in its approach to assisting riders reach their goals. We are now also consistently delivering the 'HP Competitive Edge Program', which provides off-horse educational content to emerging talent. This Program has been rolled about across the country and assists to strengthen the High Performance Pathway for athletes at State level as they progress throughout their career and make their way into the High Performance Program.

We continue to identify key events as benchmark performance indicators for our athletes and over the past twelve months we have seen Nations Cup Teams compete in all Olympic and Paralympic disciplines with great success; including a silver medal in Drammen (NOR) and a bronze medal in British Columbia (CAN) for our Jumping teams. We have supported an increasing number of Nations Cup Teams overseas in 2021/2022 and have seen the benefits of this experience reflected in our riders' progress and results.

Our talent pool remains of remarkable calibre, and each of our identified riders has exhibited exceptional skill, devotion and persistence to drive forward following the setbacks of the global pandemic. We continue to invest in the development and growth of our athletes including supporting those who, when events were not available in Australia, made the journey overseas to strengthen their selection campaigns.

It Takes A Team

We believe that a strong and knowledgeable team is the foundation for success in the arena. This has been the impetus behind our commitment to establishing an empowered and supportive team culture that is in line with our performance expectations. This year we introduced a new staff member to the Para-Equestrian sector in the capacity of 'Para-Equestrian Lead'. This newly created role was developed in order to ensure that the HP Program continues to provide optimal management and leadership to those campaigning for Paris 2024 team selection.

In 2022, the EA High Performance Program provided an opportunity for a Year 10 work experience student to join our management team for the 2022 Oceania Championships. Investing in future talent is important not only on the horse, but also for those who support our athletes behind the scenes. The exercise was very successful and we hope to provide future opportunities to other equestrians looking for a career in high-performance sport management.

Olympic Eventing Team Silver Medallists Tokyo 2020 Kevin McNab Shane Rose and Andrew Hoy Photo Credit Libby Law



Although we had new faces joining our team in 2021 /2022 we also suffered a terrible loss with the sudden passing of Rachel Watts. For more than a decade, Rachel was a pillar of the Australian Eventing Team. She will be remembered as the 'super-groom' who showed kindness and generosity to everyone around her - both horse and human. All in our team feel the loss of Rachel heavily.

Australia on the World Stage

In June this year we participated in the Oceania Eventing Championships, hosted by Melbourne International 3-Day Event. Australia fielded two Senior Teams and one Young Rider Team, with the Australian Senior Green Team winning the CCI4*-L competition. The Oceania Championships are an important event for the HP Program, providing an introduction to the international stage for many combinations, and it was fantastic to see the event run again following its cancellation in 2021 due to Covid-19.

This was a significant campaign that allowed several combinations that were selected to represent Australia for the first time the chance to gain exposure to a team environment, coaching by Olympian Bettina Hoy and access to the High Performance veterinary team.

In lieu of a Youth Olympic Games, which have been postponed to 2026, the FEI Youth Equestrian Games were staged at CHIO Aachen GER earlier this year. Maleah Lang-McMahon represented Australia in the competition, which took place on borrowed horses. Maleah did an outstanding job throughout the Games, and showed extraordinary skill, maturity and horsemanship beyond her years finishing the individual final in 13th place.

Looking Towards the 'City of Light'

With optimism and confidence, we look forward to Paris 2024 and are certain that our team will shine in the 'City of Light'. As we enter the next stage of our Olympic and Paralympic campaign we would like to thank our athletes, staff, and stakeholders for their unwavering confidence and trust in our Program.

Chris Webb
High Performance Director



Maleah Lang McMahon represented Australia at the FEI Youth Equestrian Games at CHIO Aachen GER Photo Credit Kirsty Pasto



Above: Olympic Eventing Individual Bronze Medallist Andrew Hoy and Vassily de Lassos on cross country at the Tokyo 2020 Olympic Games Photo Credit Libby Law. Below Left: The Australian Jumping Team made up of James Arkins Matt Williams Katie Laurie and Rowan Willis finished third at the CSIO5* Nations Cup competition in British Columbia CAN Photo Credit Cara Grimshaw. Below Right: Simone Pearce and Fiderdance compete in the CDIO5* Nations Cup competition at CHIO Aachen GER Photo Credit Kirsty Pasto



Below: Lyndal Oatley and Eros at the 2022 FEI World Championships Herning DEN Photo Credit Libby Law



Below: World Champion Boyd Exell and his Team at the FEI World Driving Championships Pratoni ITA Photo Credit Libby Law



HEALTH & SAFETY

Meredith Chapman



Introduction

Equestrian Australia (EA) continues to strive in achieving 'best-practice' standards in all matters Health, Safety and Welfare in our equestrian sport. Keeping our members healthy and safe remains our highest priority, with our health and safety team diligently working with EA States, discipline committees, coaches, officials' members, and our volunteers to mitigate risk inherent in equestrian sport as reasonably practical. With Victoria Farr joining the team as EAs National Health and Safety Officer (NHSO) in June 2021, together we have been able to achieve so much more and provide better coverage of health and safety matters across all of Australia.

With EA going through voluntary administration in 2021, it was a huge hurdle to jump. However, as EAs NHSM we were able to provide Sport Australia with an updated report of all our Health and Safety achievements thus far and our sports funding was reinstated. Sport Australia also conducted an external audit of EAs health and safety processes and progress in meeting all 31 coronial recommendations, which resulted in a glowing report commending EAs work to date.



Health and Safety's Current Project Plan 2022-2024

EAs health and safety team will continue to work on the strategic project plan that has been endorsed by Sport Australia in 2021. This plan currently incorporates eight key projects for 2022 – 2024 including:

1. The ongoing development of an overarching EA Health and Safety Management System (HSMS)
2. Implementation of a National Health, Safety and Governance digital program (Safe365)
3. Development and implementation of a National Critical Incident Management and Serious Incident Response Framework
4. Development and implementation of Medical Service Provider Guidelines for all equestrian disciplines
5. Implementation of all 31 Eventing Coronial Recommendations as practical
6. Participate in the development of National Health and Safety training programs
7. Participate in Horse Welfare developments for EA nationally
8. Support the development of an EA National Health and Safety advisory committee (completed)

Image Left: Shenae Lowings and Bold Venture at Melbourne International 3 Day Event. Photo credit: Kirsty Pasto

NEW Health, Safety and Welfare Policies

We are pleased to share with EAs national and international sporting community that EAs Board has now endorsed two new fundamental policies for our equestrian sport in September 2022. These policies underpin all matters Health, Safety and Welfare nationally and will be effective from 1st November 2022. EA has demonstrated its commitment to our members and non-members, and their sports counterparts (horses) providing strong leadership, outlining our values and directive in keeping our sport as safe as possible.

EAs policies 1) National Health, Safety and Welfare Policy and 2) National Horse Health, Safety and Welfare Policy can be sourced on EAs National website. Further communications will be provided over the coming months to support our States, committees, officials, coaches, clubs, members, non-members, and volunteers in understanding and implementing these new policies.

31 Eventing Coronial Recommendations

Following the coronial findings in 2016, EA has embraced the opportunity to improve the sport of eventing by implementing all 31 coronial recommendations where practical. Over the past 6 years whilst working with Equestrian Australia's Eventing Committee (EAEC) it has been highlighted that some of the recommendations or parts thereof would also benefit health and safety across all EAs sport disciplines. As volunteers, members and committees alike have embraced the need for change, it has taken significant stakeholder engagement and extended consultation promoting the opportunity to explore new ideas, even trialing some different processes to find a better and safer way.

The key has been to find the balance between keeping our members and their horses as healthy and safe as possible, through the implementation of practical health and safety improvements and not impede the camaraderie, passion, friendships, and family engagement that we all hold dear to our hearts.

EA's progress report for Eventing Coronial Recommendations:

Colonial Rec	Phase 1	Phase 2	2021-22
Completed	18	25	26
In Progress	11	5	5
Incomplete	2	1	0

Achieving progress and implementation of cost-based coronial recommendations could not be completed

without the generous funding donation from Terry and Ginette Snow (Willinga Park) in 2017. Many of the recommendations have required financial support by way of education, introducing new technologies (e.g. Mims), administrative support, eventing programs (Equirating) and expert consultation. EA is now embarking on a new fence judge video and exploring options to provide further coaching education for lower-level eventing competitors due to the support of the Making Eventing Safer Fund.

Meeting the coronial recommendations not only requires some funding but takes the efforts of a 'village of volunteers' and cannot be achieved without countless hours of sharing ideas and expertise. The EA health and safety team would like to thank you all for your assistance in working together to meet the coronial recommendations.

Risk Management

Managing health, safety and welfare for our equestrian sport can only be achieved due to the joint efforts of multiple people within and external to our National Federation. EAs national health and safety team of two relies upon the experience and support of the States, discipline and organising committees, coaches, officials, volunteers, and sport services officers to highlight day-to-day areas for improvement. We continually strive to 'work-with' our members to keep our sport as safe as possible and this can only continue if we all embrace change.

Some key areas that have assisted in advancing health, safety and welfare in our sport are contributed to the following:

a) Incident Reporting

Mandatory incident reporting was adopted across all EA disciplines and coaching in January 2021. This process has now advanced beyond a paper-trail to digital reporting. Capturing falls, minor to serious injuries or illnesses, provides a communication pathway for our stakeholders to identify health and safety gaps within our sport. We don't know, what we don't know! Therefore, we reply on our members and all associated parties to provide us with consistent and relevant incident information. Incident reporting enables us to work together in solving issues, review sport rules with the discipline committees and provide relevant education, striving for a philosophy of continuous improvement.

Equestrian Australia now has over eighteen months of incident data across all our sport disciplines, including coach activities. EAs NHSM has now commenced a data analysis program, partnering with researchers from the Nottingham Trent University in the UK to statistically analyse EAs de-identified data. Our aim is to conduct both qualitative and quantitative statistical data analysis, identifying trends, comparative and thematic analysis across our sport disciplines, assess all variables against the outcomes of injury severity and much so more. Having the opportunity to analyse incident data provides EA with an evidence-based toolbox of information to assist health and safety in the following:

- a) refining EAs incident reporting processes to enable quality data collection
- b) inform EA of suitable levels of medical coverage across throughout our sport
- c) supporting committees in rule changes
- d) bolster EAs social licence to operate, highlighting EAs commitment to safer equestrian sport

b) EAs On-line Health and Safety Conference 2021

During November – December 2021 the health and safety team were able to facilitate EAs first Health and Safety online conference delivered over three evening sessions for 2.5 hours. The topic 'Future Proofing our Equestrian Sport' supported three key streams of presentations being 1) Our Sport Participants, 2) Our Sport Environment and 3) Our Horses. This conference gained world-wide interest, including participants from other national sports federations, racing, welfare associations, educational facilities and many more.

Over 1000 attendees dialled into the online conference and this can be only attributed to the interest in hearing from our amazing array of speakers who shared their time and knowledge on a variety of equestrian-related topics. We heard the story of an Australian Olympians resilience in sport, the contribution of equitation science, and what underpins organising a healthy and safe event. Maintaining our sports Social Licence to Operate was well received as well as managing risk and improving communications for event and club organisers. Finally, our key counterparts

'our horses', learning what the horse is trying to tell us when displaying different behaviours, its nutritional needs especially in sport and where the FEI is headed with future biosecurity processes and managing horse welfare. The conference hosted three special guests who talked about sustaining equestrian cultures and what this means, preliminary findings from a horse welfare survey and finally a very moving presentation about safety being everyone's responsibility.

EA is planning on hosting our next Health, Safety and Welfare conference on-line in July 2023. The conference topic and sessions will remain similar to the 2021 conference; however, we will invite some new speakers to present, whilst resourcing some of the latest research that will assist us in maintaining a safe and healthy sport for all. Stay tuned for the conference flyer and registrations coming in early 2023.

c) Health and Safety Education and Training leads the way in EA

EA has been able to secure a National Learning Management System (LMS) with support from Sport Australia. EAs participation manager Jill Taylor and her team are working closing with health and safety to bring our new National Concussion in Sport program online in 2023. Concussion training was initially delivered by EAs NHSM during 2020-2021 being well received, with the EACC recognising this program as being a mandatory requirement for all future coach re-accreditations.

Concussion in our sport has been monitored for some time with the management of a suspected concussion being critical to the health and wellbeing of our members and non-members. Health and safety are currently reviewing all our concussion management processes with the assistance of Sport Australia and other medical experts, to streamline reporting, review management and monitoring of return-to-sport protocols. The LMS will assist in providing vital communications and training to all who participate in and support our sport.

d) Medical Response for all EA Equestrian Activity's

EA endeavours to achieve a balance between improving the safety for our participants and venues, whilst maintaining economic viability of our sport. EA aims to

mitigate risk inherent in and presented in equestrian sport by providing organising committees (OCs) and affiliated clubs (ACs) with suitable risk mitigation tools. By focusing on a framework that includes planning and prevention, preparation, response, and recovery we are more likely to reduce incidents and/or provide the support required to manage a serious incident.

Following the eventing Coronial Inquest in 2016, the EAEC endorsed minimal medical standards to provide a suitable level of medical response in relation to the perceived level of risk associated with eventing's various equestrian elements. This mandated directive has been well received by all participants, OCs and ACs and is now just 'what we do when engaging medical service providers'. What's missing is all of EA disciplines have do not have definitive guidelines that include a risk-based approach when engaging medical support.

EAs health and safety team are pleased to advise following eighteen months of initial consultation with stakeholders, medical and legal expertise, a draft medical response framework is well on its way to commence a trial. Once a minimal of a three-month trial has been completed, feedback is obtained and evaluated, a legal audit will be completed, along with an invitation for public consultation. EA needs to take this national equestrian discipline approach to managing and responding to the risks within our sport. Not only prevent incidents and serious injuries as reasonably practical, but to demonstrate our 'duty of care' to our participants, their horses, and the equestrian communities worldwide.

e) Horse Welfare

Horses are what our sport is all about and what makes equestrianism so special. EA is committed to supporting the health, safety, and welfare of our participants and equally to monitor and manage the welfare of our participants horses. EAs health and safety team has demonstrated leadership in promoting equestrian horse health, safety, and welfare as a regular topic for discussion and updates on committee agendas, within risk mitigation planning, along with participation in national and international forums, meetings, and evidenced-based research.

EA has established a presence on various horse welfare working groups and committees, such as Australia's

National Horse Traceability Working Group, Animal Health Australia and in May 2022 the newly formed Animal Emergency Incident Management Network. Whilst horse welfare is taking us on an evolving journey, we need to be mindful that our ethical understanding is growing and our expectations continue to develop due to science, advances in research and societal expectations.

EAs health and safety team are also working on developing a practical incident reporting process to capture horse-related incidents. Horse welfare within our sport can only be assessed and improved as needed, if we provide a systematic way to measure it. Reporting welfare concerns and incidents enables EA to assess our sports horse-welfare status and the impact of risk mitigation measures and changes that are subsequently applied. Managing horse-welfare within our sport is ongoing and is equally as important as our participants health and safety, this always being 'work in progress'.

Thank you everyone for your support and hard work in all areas of health, safety, and welfare. As identified it often takes a village to raise a family! Likewise, certainly in our sporting family it takes many voluntary hours, feet-on-the-ground, telephone and email conversations and brainstorming sharing ideas to maintain the health, safety, and welfare of all within our equestrian sport.

Meredith Chapman

National Health and Safety Manager



PARTICIPATION

Jill Taylor



Growing Participation

Developing an overarching whole-of-sport strategy for growing participation is key to the future of the sport. This involves attracting new participants, retaining existing participants and making the sport more accessible.

A number of key activities sit under the participation strategy.

Interschools

The 2021 Interschools were a highlight on the annual program.

The Australian Interschool Championships attracts more than 2,000 school based competitors, family, friends and supporters from right around the country.

Competitors, aged 5-18 years old, are required to qualify through from the State Interschool Championships to the Australian Interschool Championships.

Sporting Schools

Sporting Schools is an Australian Government initiative designed to help schools increase children's participation in sport and connect them with community sport opportunities.

Sporting Schools programs are provided free to children and their families to help students build the confidence and

capability to be active for life.

In 2021/22 EA commenced piloting two new programs with the aim to implement these programs into the Sporting Schools space in 2023.

Both programs are focused on connecting a passion inspired by the horse while delivering on fun, active engagement, and foundation movements in an inclusive environment.



Diversity & Inclusion

EA identified diversity and inclusion for Equestrian as a priority for the community.

EA developed a National Reconciliation Action Plan (RAP).

National Reconciliation Week ran from 27 May to 3 June.

The National Reconciliation Week 2022 theme, "Be Brave. Make Change." challenged all Australians— individuals, families, communities, organisations and government—to Be Brave and tackle the unfinished business of reconciliation so we can Make Change for the benefit of all Australians.



As part of EA's commitment to celebrating diversity and promoting inclusion in a welcoming environment, EA commenced a pilot program with Indigenous boarding students from Worawa Aboriginal College. This program focused on non-riding activities with an emphasis on creating a therapeutic bond with horses to develop trust, respect, affection, and a greater understanding of self.



Celebrating our Volunteers

We celebrated National Volunteer Week to recognise all the great work of our officials and volunteers. Without their contribution we sport and events would not be possible. We featured volunteers nation-wide providing insights into the role they play.



Jill Taylor

Participation Manager



COACHING

Sally Ann Barbera - Coaching Committee Chair



Another financial year has flown by with alarming speed!

This year we saw Jill Taylor taking over the Coaching role left by the resignation of Sue Birch. 2 new roles were added with Alex O'Sullivan taking the role of Pathways Development Officer-Coaching and Harrison Scott taking the role of Pathways Support Officer – Coaching, he has subsequently been replaced by Peter Shaw.

Coaching

The Level 3 course unfortunately has taken longer to organise than originally planned. A working group has been formed consisting of:

- Sally-Ann Barbera (EACC Chair & NSW rep);
- Simon Kale (co-opted EACC member);
- Judy Peel (EACC Tasmanian rep);
- Jill Taylor;
- Will Enzinger (High Performance Pathways Manager); and more recently,
- Mark Reed (Education Consultant).

Expressions of interest have been gathered from the current Level 2 coaches after a huge response to our call out and we are on track for a course beginning in 2023.

Changes on the committee this year:

In 2022 the following delegates were re-elected to the committee:

- NSW Sally-Ann Barbera – also elected Chair;
- QLD - Trudy Dougall;
- WA – Philippa Collier; and
- Simon Kale was co-opted on for a further 12 months.

We welcomed newcomers:

- Chris Mann (VIC): and
- Caroline Hooper (NSW 2nd delegate).

We said farewell and a heartfelt thank you to Megan Joerg (NSW), Tim Calkin & Sue Leslie (Vic) and of course a sad farewell to Sue Birch who had spent over 15 years working for ENSW and then EA.

All people who have contributed greatly to our coaching scheme over many years and to whom we are forever grateful.

One major achievement this year has been the acceptance of the EACC's motion to enforce as a rule the previously agreed upon 'strong recommendation' that all domestic coaches engaged by EA or the States to coach at squad clinics or any EA sanctioned training need to be appropriately and currently EA accredited. This came into play in January of this year. We would like to thank all the national Discipline Chairs who voted in support of this

motion. This is evidence of the improved communication between us all. We continue to foster these relationships amongst our fellow sports volunteers.

We continue to pursue our goals of finalising the syllabus review & rolling out the Level 3 course. To this end we are currently organising our first face-to-face meeting in 3 years.

We will keep you posted!

Sally-Ann Barbera
Chair EACC



DRESSAGE

Virginia Creed - Dressage Committee Chair



With the lifting of COVID restrictions, Dressage Events in 2022 have seen increasing entries for competitions throughout the country. Riders are taking every opportunity to compete, and we are seeing some excellent performances across the board.

Following committee elections late 2021, the EADC was pleased to welcome back Gillian Botten (WA) for a second term, and new member Belinda Snooks (TAS). We also welcomed Alexis Hellyer, elected to the role of Athletes' Representative on the EADC. We would like to extend a special thank you to Prue Spurrett stepping down from the EADC at the end of 2021, who made an enormous contribution during her 6-year term, as a member and Chair of the EADC. Prue's understanding of the sport and friendly manner enabled the development of good lines of communication with the FEI, EA Board, High Performance, EADOC and the State Dressage Authorities.

At the start of 2022, the EADC implemented a Dressage Rules Working Group. This group has representatives from the EADC and the EADOC and is painstakingly reviewing the current rule book in order to streamline it, to avoid repetition and ensure that all references are aligned. The revised rule book is targeted to be released on 1 January 2023.

The EADC has continued to work towards implementing structure and rules to support all aspects of Dressage in Australia, from grass roots to International Level. Rules have been adapted to reflect current changes in the FEI rules as well as supporting all aspects of horse welfare.

The recommendations from the Size Matters Advisory Group have been implemented and educational material has been developed for coaches, Judges and Stewards to support this important Horse Welfare initiative.

The EA Dressage Officials Committee (EADOC) has continued to support the ongoing education of all officials, including a cross discipline two-tiered education pathway for Stewards under the guidance of our Steward General, Cathie Drury-Klein. Cathie continuing in her role as the Steward General for Dressage was re-appointed to the role in December 2021. The EADOC is looking forward to the introduction of LMS (Learning Management System) to allow more ease and efficiency for our officials and Judge Educators (JEs) to track re-accreditation information. The Committee is moving forward with presentations and webinars which are integral now to delivering our education programmes regionally.



Simone Pearce and Fiderdance compete in the CDI05* Nations Cup competition at CHIO Aachen GER Photo Credit Kirsty Pasto

The EADC continues to support the programmes being developed by the National Coaching Committee and liaises with National Discipline Committees regarding the development of Equestrian Sport across all disciplines.

Dressage in Australia could not operate effectively without the vast number of volunteers, officials and event directors who work tirelessly with the support of the State and National Dressage Committees. Thank you to all those who put in many hours to ensure that Dressage is supported at all levels throughout the Country.

Virginia Creed

National Dressage Committee Chair

21/22 EA Dressage Committee Members:

- Prue Spurrett - Chair ('21)
- Virginia Creed – Chair ('22)
- Gillian Botten
- Maria Schwennesen
- Julie Ely Jones
- Belinda Snooks ('22)
- Maree Tomkinson – Athlete Representative ('21)
- Alexis Hellyer ('22) - Athlete Representative ('22)

PARA-DRESSAGE

Dani Fraillon - Para-Equestrian Panel Chair



The 2021/2022 year was a busy one in the Para-Equestrian space, with a number of large-scale initiatives being put in place as well as history making performances by the team at the Tokyo Paralympic Games.

Establishment of the EA Para-Equestrian Panel (EAPeP)

2021 saw the establishment of the EA Para-Equestrian Panel. The primary objective of the EAPeP is to oversee short and long term strategy leading toward sustainable medal winning performances by the Australian Para-Equestrian Team at the Paralympic Games.

The EAPeP is tasked to provide oversight and guidance of EA High Performance Para-Equestrian Program. This includes (but is not limited to):

1. Discussion of ideas and initiatives for EA High Performance Para-Equestrian Program and pathways into the EA High Performance Para-Equestrian Program;
2. Discussion of High-Performance Plans and Individual Performance Plans for identified groups of athletes;
3. Discussion of Australian Sports Commission-agreed

benchmark competitions and outcome targets;

4. Monitoring of the results of the High-Performance Para-Equestrian Program against Australian Sport Commission benchmark and outcome targets; and
5. Any other matter impacting on the performance of EA High Performance Para-Equestrian Program and Paralympic Team.

This panel brings a wealth of equestrian and para sport knowledge to support the sport towards World Championship and Paralympic Games success.

EA High Performance Para-Lead Role

Following on from the Tokyo 2020 Review, Nick Hunter was appointed to the role of EA High Performance Para-Equestrian Lead. Nick's role is to provide additional leadership support to ensure that the Para-Equestrian Program remains on track to achieve its identified podium objectives in Paris 2024. In his new role Nick is responsible for coordinating the EA High Performance Para-Equestrian Program, including designing, and implementing the Program strategy and planning, together with managing and maintaining key stakeholder relationships.

EA National Para-Dressage Tests

The EA High Performance Para-Equestrian Panel is developing a plan to ensure there is a clear pathway for athletes from the first interaction with riding all the way through to High Performance in Australia. An identified gap is the lack of appropriate national-level tests for para riders, below the FEI tests.

The high-performance team, supported by athletes, coaches and judges, drafted a set of national-level tests which have been piloted around Australia in 2022. An expert panel of para riders, judges and coaches, is currently assessing the results from this pilot and feedback. The aim is to have a final set of approved national tests that can be rolled out at state and national level by the end of this year. The tests will be reviewed two years after their implementation.

EA Para Classifier Course

Growing our sport requires more classifiers. EA's Officials Department and the Para High-Performance Program conducted a joint initiative for new officials wanting to achieve EA Para Classifier accreditation. EA and FEI Head Classifier Sharyn Gregory guided the participants through the course. All eleven Participants have a medical background and were part of multiple online sessions culminating in an in-person module at SIEC, NSW.

Right: Victoria Davies riding Celere at the Tokyo 2020 Paralympic Games. Photo credit: Jon Stroud.

Below: Para Classifier Course.



FEI Para Judges Update

Despite C-19 restrictions it was great to see that during this time we saw Jane Ventura (VIC) be appointed as a FEI Para Dressage Judge 3* and that Lisa Baker (WA) upgrade to FEI Para Dressage Judge 4* after successfully completing course in Hatpury (UK).

Dani Fraillon

Para-Equestrian Panel Chair

Thank you to the EA High Performance Para-Equestrian Panel Members;

- Dani Fraillon (Chair – VIC)
- Lisa Baker (WA)
- Terrina Fairbrother (WA)
- Sally Francis (VIC)
- Kerry Mack (VIC)



EVENTING

Des Hughes - Eventing Committee Chair



Shenae Lowings and Bold Venture at Melbourne International 3 Day Event. Photo credit: Kirsty Pasto

2021 - 2022 as you know has been a bit of a gap year for major competitions, however once again I must congratulate all of those hard-working Organising Committee's that have continued to organise both Short and Long format events under some very trying conditions. Many events this year have been effected by the amount of rain that we have had (causing the cancellation of many event's) and at the same time they have had to remain COVID safe.

Unfortunately, once again, due to COVID restraints the Adelaide International 5* Event had to be cancelled, but the Adelaide Board are committed to keep the ball rolling and are looking forward to another great event in 2022.

Individual Achievements

Obviously the Team Silver medal at the Tokyo Olympics (Kevin McNab, Shane Rose and Andrew Hoy) was a highlight together with the Individual Bronze with Andrew Hoy, this was reported on last year.

This year the Oceania Games were held at the Zeep International 3 Day Event, where our 2 Senior Teams finished in front of the Kiwi's, a terrific achievement.

The winner of the CCO4*-L was Shenae Lowings riding Bold Venture, finishing on a score of just 25.3, only adding 0.4 of a point to her Dressage Score. Congratulations Shenae.

Our High Performance program is progressing well with 2 athletes, Jessica Rae and Shenae Lowings, moving from Generation Next into the Green Squad, which is very exciting and hopefully this will inspire other athletes in the program. Congratulations to those 2 Athletes.

Developments

The disciplines have been working hard to provide guidance to our Sports and are pleased to advise that we have signed off on the EA National Health, Safety and Welfare Policy together with the EA National Horse Health, Safety and Welfare Policy and expect these to be approved by the Board later in the year.

Governance

The National Discipline Chairs continue to meet regularly. This is proving to be a great initiative and provides clarity and transparency across all disciplines.

Education

The National Officials Pathways document has again been strengthened in an effort to produce top level officials in our sport. Changes have been made to accommodate a new National Level 4 Category for both Technical Delegates and Course Designers.

We have had a great deal of success in rolling out our Nationally aligned Course calendar so that National

Officials can gain and maintain their accreditation.

There has also been constant contact with the FEI to again ensure that all of our FEI Officials have been able to maintain their accreditation during the COVID 19 pandemic.

In addition, the Cross Discipline new 2 Tiered Steward Level Pathway has now been implemented.

Volunteers

The dedication of our Volunteers right across the country continues to amaze me as they turn up week after week to support our sport and their local Organising Committee's. Many events simply would not run without their support. A huge thank-you to you all.

Des Hughes

Equestrian Australia Eventing Committee – Chair

Thank-you to our dedicated Committee Members:

- Jamie Buckley
- PollyAnn Huntington
- Michael Dalmau
- Nina Clark
- Jade Findlay
- Jo Crosby
- Emma Mason (Athletes Representative)



© Libby Law



Andrew Hoy and Bloom Des Hauts Crets. Photo credit: Hoy Eventing



Shane Rose and Easy Turn at the 2022 Oceania Championships. Photo credit: Kirsty Pasto

JUMPING

Graeme Watts - Jumping Committee Chair



It has been very difficult times for Equestrian sport the last couple of years. With all the Covid-19 restrictions lifting, the feeling of being able to enjoy our sport again has been affected by all the wet weather making it impossible to run so many events.

Our thanks to all involved at Boneo Park for being able to organise the delayed 2021 National Championships on the 2 - 6 February 2022. Again another very well organised event by Fiona and Karen and their many helpers. Congratulations to all the Athletes that attended especially the major winners;

- Senior Champion: Olivia Hamood - Jane Fonda DVD
- Young Rider Champion: Madeline Sinderberry - Camie Z
- Junior Champion: Clemency Hughes - Diamond B Corvina
- Childrens Champion: Charlee Dobbin - Lovegrove

The 2022 National Championships are scheduled for the 2-6 November 2022 at Boneo Park. We hope the weather is kind to us.

On the International stage we have had many competing aboard. Australia was represented by a Team at the Jumping World Championships in Herning, Denmark.

The team was:

- James Arkins - Eurostar I
- Katie Laurie - Django II
- Billy Rayment - Black Jack IXE
- Hilary Scott - Oaks Milky Way

All the riders gave it their best shot and should be proud of their performances and no doubt will be improved for the experience. We owe SPECIAL thanks to all the owners for their contribution to our sport which enables Australia to send a Team. Without their support this would not be possible.

Congratulations go to Maleah Lang-McMahon on being selected to represent Australia at the FEI Youth Equestrian Games in Aachen. Maleah did herself and country proud finishing in 13th position over-all. Certainly a great result.

Our FEI Australian League has been affected by the weather and internal issues this year, losing events at Larapinta, Adelaide Royal, Melbourne Royal and Adelaide 3DE. Competitions have been held at Shepparton, Werribee - Dressage with the Stars, Caboolture, Waratah Sydney and Tamworth.



Katie Laurie and Django II at the FEI World Championships Herning DEN. Photo credit: Libby Law

Our season will finish with Sydney Summer Classic in December. The average number of starters this season has been 25, which is good considering the number of our riders that are out of the country.

Special thanks to all the Organising Committees for their work and effort to make these events possible. Also we appreciate all the work done by organisers of events that did not run. It is most disappointing to be in the situation of having to cancel an event.

Thanks to all our Officials for their time and devotion that they have given to our Sport. Your support is very much appreciated. Special thanks to Katrina Dukats for her 20 years plus service as Steward General in Jumping. A massive effort and commitment for our sport. Welcome to Jan Golding our new Steward General.

The EAJC and Amy McGregor have worked tirelessly to make sure that all FEI officials have had the opportunity to maintain their accreditation. We have been able to implement the equivalency of our National Jumping Judge Pathway. Our first National level 3 Judge has completed and passed her FEI Level 1 exam so is well on her way to gaining her FEI 1 accreditation. In conjunction with New Zealand and the other countries in Group 8 we have been able to lobby the FEI to recognise our World Cup events as high level events which enables our Course Designers

to gain/maintain their FEI accreditation. A new cross discipline 2 tiered Steward Pathway has been implemented.

EAJC would like to extend our appreciation to the EA National Office staff especially Jenny Merity, Caiwen Cusworth and Amy McGregor for their ongoing support to the committee throughout the year.

This is my last report as Chair of the EAJC as I have reached my 6 years on the Committee and accordingly will be stepping down. 2 other EAJC members will also be stepping down for the same reason - John Vallance and our Riders Representative Stuart Jenkins. Thank you both for your time, effort and support over the last 6 years.

Thank you also to the remaining 3 members of the EAJC - Brigid, Coco and Rory for your time, effort and support over these years and I wish you and the new committee members all the best to lead our sport into the future.

Graeme Watts
Jumping Committee Chair

SHOWHORSE

Kerry Patchett - Show Horse Committee Chair



The latter half of the 2021 year continued to present many challenges for the state organising committees of show horse events.

Multiple states were affected by continuous lockdowns and with the uncertainty that the 2021 EA Australasian Show Horse and Rider Championships could be held in December 2021, the EASHC made the difficult decision to postpone the event to March 2022.

The delay of the event posed many challenges to the EASHC and EVIC as the organising committee with continued uncertainty if the event could actually be held in March. The EASHC agreed the competitors from both 2020 and 2021 events would be eligible to compete at the event in March.

The 2020/2021 Nationals went ahead and was blessed with perfect weather for the 4 days of competition. For the first time in many years, it was held outdoors on the beautiful grass arenas at Werribee. The set up was refreshing with the white marquees and competition arenas. Sue McKay and the EVIC organising committee are to be congratulated on producing such a wonderful show, the event was a huge success and everyone enjoyed the atmosphere outdoors. It was encouraging to see so many competitors and spectators attending the event.

The 2022 EA Australasian Show Horse & Rider Championships will be held at SIEC, 1st-3rd December with the NSW organising committee hosting the event. Good luck to all competitors who have qualified to represent their state at the most prestigious event on the Show Horse calendar.

Thank you to the volunteers who support and give up their time to assist at EA Show Horse events throughout Australia. You are all a valuable part of our sport.

The Sensory Hair Policy was implemented across all disciplines in July 2022. A 6 month phase in period was granted by the EA Board to allow competitors time to re-grow the sensory hairs and provide training to EA officials. The phase in period ceases on the 31st December 2022 with the policy coming into effect on the 1st January 2023.

Multiple judge seminars were held by the states providing officials with information on the Sensory Hair Policy. As the judges form the ground jury for EA Show Horse events, they are responsible for the elimination of a horse should they decide a horse has had its whiskers trimmed or cut. The seminars are a valuable part of educating officials on rule changes.

Rule changes are implemented on the 1st July and 1st January each year and must be submitted by the EASHC 3 months prior to the EA National board for approval.

Thank you to Dominique Blanchette (NSW), Gayle Manning (SA) outgoing delegates, for your contribution to the sport during your time on the committee.

Thank you to the current members of the EASHC for your time and dedication.

The EASHC would also like to extend our appreciation to the EA National Office staff who provide ongoing support to the National Show Horse Committee throughout the year.

Kerry Patchett

Equestrian Australia Show Horse Committee Chair

Thank you to our committee members:

- Kerry Patchett – Chair 2021/2022
- Toni Harper-Purcell 2021/2022
- Tania Hay 2021/2022
- Lorri Mansell 2021/2022
- Tanya Reynolds 2021/2022
- Kerry Wilson 2021/2022
- Chris Lawrie – Athletes' Representative 2021/2022

Image credit - Rodney's Photography (above) & Equestrian SA (below)



VAULTING

Darryn Fedrick - Vaulting Committee Chair



This year has seen vaulting like many other sports start to reopen after the last couple of years of COVID restrictions. We have been able to organise and run 2 FEI events a 3* in Feb, and 2* in October. This allowed our elite vaulters to gain qualifying score for the World Championships in Denmark. Australia was represented by two individual female vaulters and one squad.

On a national level each state was able to offer several competitions for our vaulters, even with some rescheduling due to flooding across the east coast. QLD, NSW, WA and SA were able to run their State Championships. The Australian Championships was conducted in October at Sydney International Equestrian Centre, this was for the first time in 2 years that the National Championships have been able to be held. This event was a huge success with vaulters from all active states sending vaulters and horses. This showed that our sport is getting stronger and our members supporting and wanting more competitions and vaulting activities.

The EAVC after much consultation with state committees and our members changed the General Regulations membership matrix to encourage and allow more of our members to take part in more competitions and activities, offering a better pathway for our vaulters to become EA members. The EAVC have been working with the National office put into place the many new procedures and policies that will benefit the sport in the future. We will continue to work with the National office to educate and support

these developments and changes for the continued development and growth of our sport.

The EAVC still has a focus on the vaulting coaches' pathways, to improve development and retention. Vaulting is very dependent on our coaches. We are not like other sports where almost everyone can go out and ride a horse and take part in competitions if they want. Our sport requires that a Lunger/coach to be actively involved for our members to train and compete. We are continuing to work with the EA participation manager to improve the pathways for our current and future coaches, prioritising developing clear and coherent processes. The EAVC actively are working with EA Participation Manager, Jill Taylor and the EA Coaching Committee (EACC) regarding the updating of coaching syllabus. We are looking forward to working with EA and the EACC to help us progress the development of resources and pathways that are available to the Vaulting Coaching Community.

The sport of Vaulting through this year's support from our members clearly shows that we are willing and wanting to see our sport continue to grow. The EAVC look forward to working with the other disciplines, national office, state committees for a successful 2023.

Darryn Fedrick
EAVC Chair



DRIVING

Roberts Edwards - Driving Committee Chair



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Up until recently, EA Driving, as a Competitor and Participant pathway in Australia to FEI Driving, has been virtually non-existent.

Despite this, some quite successful FEI events have been held previously by a core group of outstanding contributors to the sport of Driving, particularly in the New England area of NSW. EA sincerely acknowledges the work put in by these dedicated volunteers.

But the task to run an FEI event in Australia was always going to be difficult, and not only due to the distance and isolation from Europe, the epicentre of FEI Driving in the world.

The main stumbling block was that there was no recognised pathway to FEI through EA stepping stones, which the other EA sports had reasoned, years ago, to be so important to educate and encourage skills development in grass roots athletes.

Dressage has Prep tests to Advanced. Showjumping has classes from quite small to 105cm. Eventing has many carefully thought-out training levels right from EvA45cm with their own prudently designed Dressage tests. Driving had nothing.

So from plans for what EA Driving may look like, developed by forerunners of this committee in Nov 2019, we now have:

- An **EA Driving Pathway**, from Club level, to EA Participant and Competitor Drive-1 and Drive-2 level, to EA Competitor CAN level, and then on to FEI level;
- New **Driving Dressage and Challenge tests** (a short dressage test followed immediately by a short series of Cones pairs in the same Dressage arena, easily erected by a small number of volunteers);
- A tried and tested **Cones Course available as an online resource**, for use where securing the services of a Course Designer may not be possible; and
- A new **EA Driving Rule Book**.

Most of the work to develop these documents happened during the 2021/2022 financial year, with final acceptance by the board and publishing on the EA website occurring around the end of last financial year and the beginning of this one.

The first EA event using the new Rules and tests occurred on 8 October at Queensland State Equestrian Centre, with very positive feedback all around, on the pathway,



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the tests and whole concept of skills development in an environment where safety and horse welfare are always at the forefront.

At the same time, our International Driving athletes have been out there in the spot light. Boyd Exell has become one of the most successful FEI Athletes of all time, with now SIX World Championships under his belt. Aussies TorVan Den Berge (in pairs and now Four-in-Hand) and Andrew Damsma (in Pairs) have been competing on the world stage in Europe, with remarkable success, considering their short time at this level of Driving. Boyd and Tor formed an Australian team at Pratoni recently.

Work continues for this committee. The pathway for Judges, Stewards, Course Designers, Technical Delegates, and Coaches with the accompanying development of syllabi for workshops, clinics and online resources is the job for this financial year.

I have been very lucky to head a committee of members with such a wealth of prior knowledge, some as Drivers, but more importantly, in the other disciplines, as judges, as stewards, as course designers, as coaches and as leaders at the EA Club level. We still have so much to learn from the pathways and resources that other EA disciplines have already developed. I thank my committee members and EA staff member, Karen Myers, whole-heartedly for their hard work over the past year.

Our biggest hurdle, one still not overcome, is the absence of Driving committees or representatives at the State level in many states.

Our job is only half done. But we are already seeing the first fruits of our labour. We want to see a thriving Driving sport out there, as part of every state and many multi-disciplinary EA-affiliated Clubs, all around Australia.

Thank you, all.

Robert Edwards

Driving Committee Chair

21/22 EA Driving Committee Members:

- Jessica Meredith - Chair ('21)
- Robert Edwards – Chair ('22)
- Andrea Webb
- Mary Seefried
- Ty Nichols ('21)
- Wendy Bruszewski ('22)
- Corby Cunnington – Athlete Representative

ENDURANCE

Sonya Ryan - Endurance Committee Chair



The Tribe of Endurance

Our sport continues to find many mountains to climb both figuratively and literally that a wonderful group of dedicated volunteers, officials, and club members work tirelessly to climb. This is our 'tribe of endurance' that provided 4 key FEI rides over the past year.

The team at Bullio kicked off the season with a qualifying FEI ride in February, followed by OZ Endurance working hand in hand with EA, Australian Endurance Riders Association (AERA) and the Queensland equivalent (QERA) to showcase 3 FEI rides in conjunction with the local Endurance rides. A model that is demonstrating benefits to assist FEI rides in Australia.

The final OZ Endurance ride included both three star and two star rides under very wet and cold conditions. One of our Committee members Darien Feary that participated as an official commented that the Inglewood ride brought together a great team of people with both past and current experience. 'The event challenges you both mentally and physically as an official. The collegiality and professionalism provided an encouraging environment that is reigniting FEI rides in Australia. The mix of all riders encouraging each other and the participants of a small

group of talented junior riders competing is heartening for our ability to compete internationally into the future.' On reflection the model of working together with local Endurance rides achieved a number of objectives:

Sharing of Volunteer Resources

It takes more than a village to hold an endurance ride! The logistics alone are complex with weeks of onsite preparation of suitable tracks, markings with directional signage and hazard markings, on course water transportation, liaising with local councils, emergency services, landowners, showground and forest management, transportation (including international flights) and accommodation for officials to country locations such as beautiful Inglewood, Queensland.

The administration from entries, weighing, time keeping, logbook management, presentations, the list is endless is all jointly run for both FEI and AERA rides at some of these events.

The 'decommissioning' of the ride base and track post event is over a few days with the pack-up, clean-up and track demarking (160km in some instances in forestry tracks) and liaising again with local bodies ensuring everything is left in good order.

Sharing of Costs & Setup Infrastructure

Hire of the grounds, water costs, water troughs, cleaning, officials timing systems and competition systems.

The Unmeasurable Sharing of the Experience

Only a small percentage of riders compete in FEI Endurance competitions in Australia. The vast majority of Australian Endurance Riders mighty goals are to complete and compete in rides from 40km to 160km in a day. These foundation AERA rides enable the horses and riders to qualify locally to be able to enter FEI rides for those wishing to compete internationally.

It is the shared experience that is the backbone of our sport, it is hard to describe the immense sense of lasting achievement of completing a tough 160km ride with a horse you have teamed up with and trained many, many miles over many years. It is this shared experience of current & past, riders, officials, volunteers and families that unites our endurance tribe to continue to work so very hard to hold events now and into the future to pass the torch of lifetime memories to future endurance riders.

Thank You

On behalf of the EAEC I would like to thank the 'Tribe of Endurance' that enable our riders and horses the opportunity to qualify for international competition. A special call thanks to our retiring Committee member Jane Radny for her time on the EAEC.

Sonya Ryan

Endurance Committee Chair

Thank you to our committee members:

- Sonya Ryan – Chair EAEC
- Darien Feary
- James Sheahan
- Penny Toft
- Naomi O'Shaunessey Athletes' Representative
- Andrea Laws-King

NEW SOUTH WALES

2021-2022 Report



2022 has thrown a number of all too familiar challenges at the Equestrian community in NSW again. Widespread and unprecedented rainfall and flooding has led to the cancellation and disruption of many events, and caused great damage to the properties and businesses of many of our members.

It has not all been doom and gloom, however. It was great to see our athletes competing at the World Equestrian Games and acquitting themselves so well. We continue to see magnificent results in all disciplines in both international and national competitions. We have had State Jumping Championships for the first time in 3 years, National Interschools at SIEC, Sydney 3DE eventing, Horse of the Year in Show Horse, Vaulting Championships at SIEC, and Dressage CDI Lite. We look forward to hosting the Show Horse Nationals.

We welcomed a new Board member this year Amy Eggleton who brings formidable skills and experience to the role, and we farewell Alexandra Townsend whose term on the Board has come to an end. We thank Alex for all of her time and effort in the role.

We continue to do our best to support our clubs to run competitions and workshops with financial and logistical assistance.

Membership numbers are steady despite the challenges.

We have formed an Education committee and appointed an Education Officer. Vireena Peacock has been touring the state conducting club forums. Feedback has been

resoundingly positive and we will continue to expand opportunities for member education.

The Coaching committee remains active and committed under the leadership of Sally Barbera. The Marketing and Communications Committee continues to work to improve the information flow to our members.

ENSW continues to work closely with Equestrian Australia by contributing to the work on structural reform, and we work very cooperatively with the other state branches to develop all of the equestrian sports across the nation.

Brad Frankum
eNSW Chair

Image credits: Equestrian NSW, Gallant Media and Salt Advertising Group.





On behalf of Equestrian Queensland (EQ) I take this opportunity to sincerely thank all our volunteers, officials, coaches, affiliates, event organisers and staff for their passion and commitment to continually improve participation opportunities for the equestrian community in Queensland.

Each year our sport committees, affiliates and event organisers work tirelessly to plan and deliver a full range of activities to cater for all our members on their equestrian pathway.

Our highlights in 2021-22 included:

- The Australian Youth Dressage Championships, which incorporated the first FEI-Children tests in Australia.
- The Brisbane CDN, which was attended by over 1,500 people along with substantial social media campaign reaching over 45,000 people.
- The Caboolture World Cup, with 352 athletes, 659 horses 1857 entries, 1300 spectators on the WC day alone with 2600 spectators over the 4 days.
- Queensland State Eventing Championships at the Toowoomba Jump Club, along with national eventing competitions at Tamborine Equestrian Group, Warwick Horse Trials, Toowoomba Jump Club, Fig Tree Pocket Equestrian Club, Fraser Coast Horse Trials, Capricorn Equestrian Group and Burpengary Equestrian Centre.
- The Interschool Queensland State Championships, with 367 junior participants, 444 horses and 769 entries. This event also incorporated the delivery of EquiSkills which facilitated introductory riding and lunging assessment for 15 interschool participants along with the delivery of an Equestrian Australia

High Performance competitive edge session for all interschool participants and their families.

- Delivery of 8 Show Horse Queensland competitions and a very successful Horse of the Year show with 119 horses competing over the two days.
- The continued delivery of new Driving initiatives including the Driving Decoded series which was supported by the Queensland Racing Integrity Commission (QRIC) Equine Welfare Program.
- The planning and delivery of 'March into Vaulting', a development clinic attend by 20 individual vaulters and EA accredited coaches to re-commence the sport after COVID-19 disruptions.
- A regional youth come and try participation event in Rockhampton which was attend by 14 juniors.
- Coach education and professional development opportunities in Burpengary for 38 coaches, online workshops on the EA Coaching Pathway for Introductory and Level 1 candidates delivered by the EQ Coaching Advisory Group and planning for a regional Coaching Intensive in September 2022.
- Launch of the EQ Next Gen Intervarsity Challenge Awards Program across EQ events to recognise the performances of current university students, with planning underway to launch a new Intervarsity Leaderboard in 2023
- The continuation EQ/Dressage Queensland Virtual Dressage Series over three rounds to provide education opportunities for regional athletes.

After navigating the COVID-19 pandemic over the past two years, recent weather and rain events across Queensland have presented many challenges for our clubs and event organisers. Throughout 2022 a number of events had to postponed and some events were unfortunately cancelled for safety reasons. We acknowledge all those clubs who have made difficult decisions recently to cancel and/or postpone events and we thank our event organisers for demonstrating the values of EQ which considers the safety of participants and the welfare of the horse as paramount.

In a year with many highlights, a standout was watching two Queensland athletes, Kevin McNab and Kelly Layne compete at the highest level of our sport at the Tokyo Olympic Games. Another standout was watching the amazing performance of the Queensland owned horse Romanos who through the generous support of owner Donnella Merrett was partnered with Paralympian Sharon Jarvis and as a combination finished in 10th place at the Tokyo Paralympic Games. All three performances were inspiring and we congratulate Kevin, Kelly, Donella and Romanos on their achievements in 2021 and we wish them all the continued success as we progress through 2022 and beyond.

In 2021-22, EQ delivered another year of membership growth (our 8th consecutive year) and another consolidated operating surplus (our 10th consecutive year). It is very pleasing to report that all our membership categories (competitor, participant, supporter, recreational, junior and senior) have continued to increase. As of 30 June 2022, (mid way in our membership year) EQ's total membership was 4395 which has increased over 5% from the previous year. It is also pleasing to advise that EQ's participant and recreational membership continues to have strong growth of over 8% which is great to see so many new members begin their equestrian pathway with EQ.



EQ continues to be in a strong position to leverage its success. In 2021-22 EQ has increased the amount of funding available to support the education of our volunteers, safety initiatives at events and the overall development of the sport. Through effective management by the team at Equestrian Queensland and oversight by the Equestrian Queensland Board, we are pleased to advise that this will continue in 2022-23 with increased funding being deployed across key focus areas including safety, participation, education and facility improvements.

Briston Toft

Equestrian Queensland CEO



NORTHERN TERRITORY

2021-2022 Report



Equestrian Northern Territory (ENT) in 2021-22 continued to witness the widespread effects of the Coronavirus Pandemic from more a fiscal perspective and the significant challenges associated with operating in such an environment.

The rising cost to deliver equestrian sport in the NT, because of economic pressure, is reducing the ENTs ability to deliver programs/events and meet members expectations.

Highlights

July 2021, saw the return of the Pryde's EasiFeed Pre Royal event for its third year, over 3 days at the Darwin Show Grounds. Due to the NT border restrictions this event was solely conducted with local officials. ENT was delighted to see the number of competitors continuing to support this event, with competitors making the trip from Darwin, Katherine, and Alice Springs.

August 2021, saw the return of the NT Show Horse and Rider Championships and the NT Jumping Championships. After not being run in 2020 both events were highly supported.

ENT, like its interstate counterparts, was excited with the return of the Australia Interschool Championships, and was eager to reboot the program in the NT.

2022 saw the largest Interschool Squad to date with a total number of 21 squad members keen to contend for their position on the NT Team. The partnership with the EA High Performance Competitive Edge Program, provided the opportunity to enhance the NT program beyond anything delivered in the past, placing our riders in touch with amazing people such as Sonja Johnson, Dr. Kerry Mack and Andrew Hoy, OAM.

The NT is isolated from high performance, elite riders and coaches but with technology, enthusiasm and dedication from Sonja and Will Enzinger all challenges were overcome, providing an unforgettable experience to our riders.

ENT looks forward to continuing this partnership with the EA High Performance Competitive Edge program as the experience was invaluable.

NT based team coaches Anne-Marie Cruickshank (Dressage and Show Horse) and Nicole Mutimer (Jumping) complemented this program providing on-the-ground training to the squad members to assist them with the selection process.

With the NT border restrictions relaxing at the start of 2022, ENT was able to recommence the NT Dressage Squad Clinics with coach Daniella Dierks. This was highly awaited by squad members with 2 years of stopping and starting, Daniella was welcomed back to the NT with opened arms, with riders ready to get down to business.

May 2022, a clinic in Alice Springs was delivered with coach Simon Kale. Over 2 days Simon put the Alice Springs members through their paces all eager to learn more.

This clinic was held in conjunction with members of the ENT Board visiting the region to engage with members and affiliated clubs on a more personal level.

Lowlights

Due to border restrictions the 2021 NT Dressage Championships that was scheduled for late August unfortunately had to be cancelled. Due to the timing around the weather, there wasn't the opportunity to reschedule. After not being able to run the event in 2020, ENT was extremely disappointed to not be able deliver again in 2021 for its members.



Images supplied by Equestrian NT

Statistics

Group	Numbers
Members	173
Dressage Officials	9
Jumping Officials	14
Measuring Officials	5
Medication Control	1
Coaches	5
Affiliates	6

ENT would like to thank all our volunteers who work tirelessly to deliver the sport of equestrian in the Northern Territory.

We look forward to continuing close collaboration with the other states, working together for the benefit and development of equestrian sport across the nation.

Danila Lochrin

General Manager | Equestrian Northern Territory

The Future

ENT is continued to be supported by the Northern Territory Government, via the Department of Active Sport and Recreation annual investment of \$100k plus. Through this funding ENT can deliver membership initiatives and opportunities, support official and coach's accreditation, and deliver a multiple range of benefits and opportunities to its affiliated clubs.

However, as per the opening, post pandemic has seen the effects of the economic impact with costs soaring. This has highlighted the necessity for ENT to re-consider what is financially viable to deliver to its members and those costs associated going ahead.

SOUTH AUSTRALIA

2021-2022 Report



On behalf of the ESA Board, I take this opportunity to thank each and every member for your contribution to your sport as we work together for the betterment of ESA. I also thank all of our volunteers and office staff, without whom our sport could not operate.

In South Australia ESA has had a very busy year during 2021-2022 with some of the highlights being:

- Development of a Strategic Plan and Operational Plan to be introduced in 2022-2023
- The updating of the ESA Constitution for approval at the 2022 ESA AGM
- In conjunction with the DC's, the development of revised DC & Coaching Committee By-Laws to be introduced in 2022-2023
- Continuation of the Governance Review Implementation Plan, to be finalised during 2022-2023
- Implementation of the ESA Swabbing Strategy together with the ESA Board Charter & the ESA Board Roles and Responsibilities
- State Championships and other Show Case events held throughout the year for most disciplines
- High level competitions run by our affiliated clubs and our DC's
- State Squads and training days
- Judges, Coaches and other Officials upgrading their qualifications, as well as ESA members becoming new Judges, Coaches and Officials
- A new Executive Office (JP Chevalier)
- New Board Members being Brod Wray (in May 2022) & Jen Benson (in August 2022)
- Increase in membership numbers year on year
- Assisting EA with the preparation of a new EA Strategic plan
- Introduction of the National Integrity Framework and Sports Integrity Australia

- ESA members being represented on National Discipline Committees and other EA committees.

Whilst we are still working through COVID it appears that our disciplines have been able to run most of their competitions and training days and, where applicable, hold their State Championships. Congratulations to those Organising/Discipline Committees, and indeed all clubs, for their significant achievements. Unfortunately, during late 2021 COVID meant that in certain circumstances our ability to attend Eastern State competitions was limited. In addition, the Adelaide Royal Show and the Adelaide International Three Day Event were cancelled for 2021. Fortunately, both these events are scheduled to run in 2022-2023.

EA implemented the introduction of the National Integrity Framework using Sports Integrity Australia, meaning that complaints are now dealt with by Sports Integrity Australia and/or EA. This framework affords EA better consistency of policies across National and State bodies with the employment of a National Integrity & Complaints Manager and a National Integrity & Complaints Officer.

ESA has been working with EA with the implementation of a new Strategic Plan for EA. All State Executive Officers hold monthly meetings to share knowledge and experiences, with Darren Gocher, EA Executive Officer, also involved in those meetings. These are productive and well received.

The ESA Board is in the process of finalising the Governance Review Implementation Plan with one of the final steps being the introduction of an updated ESA Constitution, be presented to the membership at the 2022 AGM for approval. In line with the Governance Review recommendations, we have greatly improved Board/Discipline Committee communication with bi-monthly meetings being held during the past year. We are also in the process of finalising and implementing the new ESA Strategic Plan and I take the opportunity to thank all ESA members who have contributed to this process. Your input has been very much appreciated. We will continue to build on our governance and communication with the



membership and will continue to see greater respect and transparency across all equestrian disciplines and participants in SA.

Effective 1 July 2021 the ESA Board introduced a new Swabbing Strategy. This strategy provides funding to disciplines, from performance card monies, to ensure that those disciplines comply with the requirements of the EA Medication Control Policy. By ensuring our disciplines can conduct swabbing at competitions throughout the year this is a significant step in providing a field of fair play and ensuring the health and safety of our members and equine athletes.

In December 2021, our former Executive Office, Julie Anderson gave notice of her resignation, as she had accepted a position with Sports SA. Julie continued to work for ESA one day a week until March 2022. I take this opportunity to thank Julie for her time at ESA. After an extensive recruitment search, ESA welcomed JP Chevalier to the Executive Officer's role. JP's former role as Executive Officer of the National Cutting Horse Association together with his extensive sporting history, competing and training at a high level, brings a wealth of sports knowledge and expertise to ESA. Judy Clutterbuck continues in the role of Membership and Education Coordinator and Kayla Dollard continues in the role of Finance Officer. I take this opportunity to thank Judy & Kayla for their work and support in servicing all our ESA members and particularly for taking on additional responsibilities during the period when we were recruiting for a new EO. It was greatly appreciated. In December 2021 Andrea Gunson, in the role of Media and Communications, gave notice of her resignation. I thank Andrea for her time at ESA. ESA will be looking for a new part-time marketing person to promote ESA and our equestrian sport, raise awareness and improve communication in ESA and with external parties.



ESA has welcomed our new ESA Board members during the year being Brod Wray & Jen Benson. We look forward to working with Brod and Jen during this new year. We also say thank you to outgoing Board members Nicole Kelly & Helen Coleiro for their time and expertise given to ESA.

ESA's Annual Awards dinner, to be held in January 2022, was cancelled at the last minute due to COVID. Thank you to our discipline committees who have presented their awards at various functions throughout the year. The ESA Board looks forward to hosting the next ESA Awards Night at the Adelaide Hills Convention Centre on 28 January 2023.

Earlier this year ESA prepared grant submissions under the Game On funding program, in both the Grass Roots and High-Performance sections. However, just prior to submissions closing we had a change of state government and the funding programs were put on hold. Similarly, the Sustainability Funding, which ESA received on an annual basis to assist with operating the office, was also put on hold. Fortunately, our newly elected Labour party has already announced 3 grants for sporting organisations in SA. ESA has already applied for two of these grants with the 3rd grant closing at the end of September 2022. We await the outcomes of these grants.

In closing, I would like to thank the entire EA membership for their support and their passion for equestrian sport. I also thank our Staff, Board members and Discipline Committees for their commitment, time and expertise that you have brought to Equestrian South Australia in 2021/2022. The ESA board looks forward to a fantastic 2022/2023.

Have a great new year and enjoy your horses.

Craig Hannam
Equestrian SA, Chair





As we reflect on the previous year, it was truly a remarkable year. In the beginning, Victoria was deep in COVID lockdowns, and we weren't sure what competitions would run and when. Most of us could see and ride our horses but competing with them was a big question mark. As November came into view, we happily started to see some competitions returning and the return of our sport. By the year's second half, our competition seasons were fully in view and happening.

It was our pleasure to see the following competitions in full swing.

- Victorian Dressage Festival
- Australian Youth Dressage Championships
- EV Summer Show
- Barastoc Horse of the Year
- The Ego Senses Show Horse & Rider Championships
- PSI Dressage and Jumping with the Stars
- PetStock EV Interschool State Championships
- Cavalor Equicare Jumping Victoria State Titles
- ZEEP Melbourne International 3-Day Event

We are often asked to pick the highlights from the past year in AGM reports. In this year's case, I think what's important is to look back on the last couple of years and

note what a great community our Equestrian Victoria members are. They have come together and shown support in unknown times. This is my highlight from the 21/22 year - the community we are honoured to be a part of.

Financially, Equestrian Victoria had a successful year. Some of which we can accredit to government grants that provided support while we couldn't run competitions, but mostly due to the fantastic support for the competitions mentioned. We saw our community return with vigour and enthusiasm. We wholeheartedly thank our wonderful Event Directors and Organising Committees for bringing these competitions to life. Without a doubt, everyone in Victoria showed resilience and extraordinary strength.

In addition to our competitions, I think our partnership with Racing Victoria is also worth mentioning. Equestrian Victoria is passionate about demonstrating the value and talent of retired racehorses by working with Racing Victoria on an annual program that creates classes and prize money for these animals. Hundreds of these horses are now part of our equestrian talent pool. Seeing them find their way in their new careers and loving homes is exciting.

The 22/23 year is already off with a bang, and we look forward to a more consistent year.

Amy Slayter

Equestrian Victoria CEO

2022 Equestrian Victoria Award Winners

- Hall of Fame – Graeme Barker & Stan Fear
- Lifetime Service to Sport – Anne-Marie Greenway, Alf Parsons, Peter Gardiner
- Rider of the Year, Dressage – Pauline Carnovale
- Rider of the Year, Eventing – Sam Jeffree
- Rider of the Year, Jumping – Andrew Lamb
- Rider of the Year, Show Horse – Abby Heffer
- Rider of the Year, Amateur Owner – Emma Turnbull
- ParaEquestrian of the Year – Maddison Cooke
- Carriage Driver of the Year – Andrew Damsma
- Young Rider of the Year, Dressage – Jessica Dertell
- Young Rider of the Year, Eventing – Edward Darby
- Young Rider of the Year, Jumping – Hayden Parker
- Young Rider of the Year, Show Horse – Jessica Sharp
- Young Ambassador of the Year, Dressage – Illeena Neilson
- Young Ambassador of the Year, Eventing – Briony Decker – Fradd
- Young Ambassador of the Year, Jumping – Arianne Holdsworth-Rose
- Young Ambassador of the Year – Show Horse – Stella Paterson
- Horse of the Year, Dressage – Captain Cross
- Horse of the Year, Eventing – Woodmount Lolita
- Horse of the Year, Jumping – Denison Park Spartava
- Horse of the Year, Show Horse – St Andrews
- Off the Track Dressage Horse of the Year – Temple of the Sun
- Off the Track Eventing Horse of the Year – Secret Mojo
- Off the Track Jumping Horse of the Year – Bashboy
- Off the Track Show Horse of the Year – St Andrews
- Off the Track Retainer of the Year – Jade Willis
- Off the Track Emerging Retainer of the Year – Lisa Coffey

WESTERN AUSTRALIA

2021-2022 CEO Report



Equestrian sport in WA rebounded quickly in 2021/2022 after the COVID-19 interruptions of 2020/2021. It was especially good to see the EWA membership of 2,543 the highest number for more than ten years. This is the result of the good work performed by the EWA discipline committees, our affiliated Clubs offering quality events and the ongoing success of Adult Riding and Recreational membership introduced a couple of years ago.

The continued closure of the WA border was something that many of our organising committees, officials, judges and competitors had to deal with during the year. At times, this was challenging, with many changes required at short notice as the COVID-19 rules changed. As a sport, we have coped very well. While some changes caused major problems for some events or individuals, all associated with EWA should be congratulated with the professional manner in which we have just got on with the job of looking after our members.

2021/2022 saw the continued partnership with Racing and Wagering WA, with EWA delivering the Off the Track clinic around the State and supporting OTT classes at competitions.

As the sport returned to near normal, it was good to see our High-Performance program supported by Bates Saddles, Maitland Park Rising Stars, and the Milne Feeds Education series returning to provide continued development of our riders and members. The Department of Local Government, Sport and Cultural Industries provided a grant to support the appointment of a High-Performance Manager. The State Equestrian Centre (SEC) saw a return to full activity in 2021/2022, with a full

calendar of competitions and clinics.

2021/2022 saw many small projects undertaken at the SEC as we continue to provide the best facility we can within the limitations of our finances.

Equestrian WA are looking forward to 2022/2023 and excited by the potential of equestrian sport in WA. A key focus moving forward will be working together with all of our stakeholders, so we can ensure equestrian sport continues to thrive in WA for generations to come.

Interschools State Championships

The 2022 Saddles Plus Interschool State Championships and Participation Competition were held from 21-23 April 2022 at the State Equestrian Centre. Blessed with perfect weather, the event started in style with an Opening Parade held on the morning of the first day of the main events. Primary and Secondary Schools from across WA were represented with 170 riders on 195 horses, resulting in nearly 680 classes.

Mainly running to time with a massive contingent of parent helpers, volunteers and officials, classes in Dressage, Jumping, Combined Training and Show Horse meant lots of activity over the three days.

A full Awards Ceremony was held at the State Equestrian Centre in the weeks following the championships. The winners and runners up in all disciplines and the Champion Teams were presented with rosettes, trophies, garlands, and prizes generously donated by Saddles Plus. In addition, everyone who attended received delicious cupcakes with a clever Interschools icing logo.

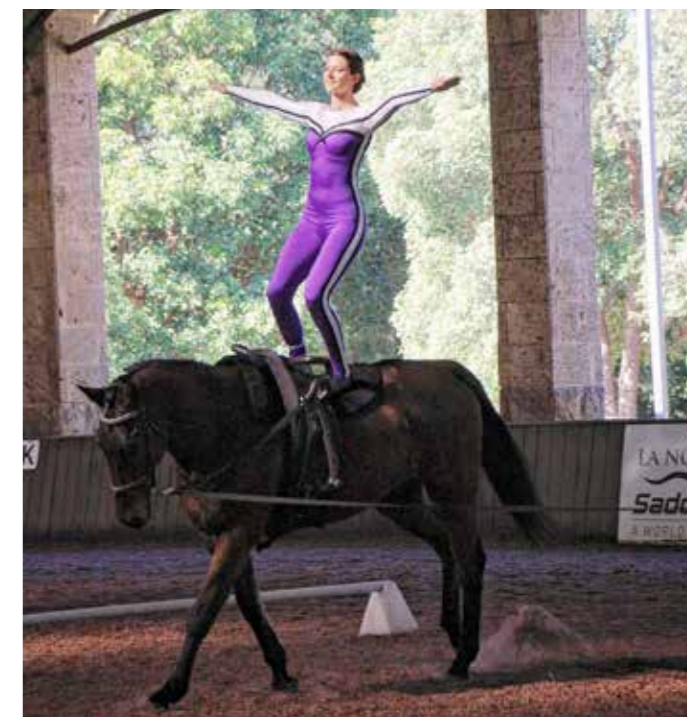
Our WA State Team was also announced, comprising 25 successful competitors who represented WA with pride in Sydney and the Interschool National Championships.

Interschools provides a pathway for high performance in Equestrian Competition, and many of the competitors go on to achieve State and National success in their riding careers. This bodes well for the future of equestrian sports.

The Interschool Equestrian State Championships and Participation Competition could not occur without sponsors' exceptional support, including Saddles Plus, Off the Track WA, Hygain, WA Department of Sport, Local Government and Cultural Industries, Lotterywest, Careers in Racing, Berrybank Stud, Midland Toyota, NTR, Pimp My Pony and ACE.

Off the Track Partnership

In our valued partnership with Off the Track WA, multiple targeted events were held in 2021/2022. The primary



focus was on education for owners of Off the Track Standardbred and Thoroughbred horses. There were also additional opportunities for horse and rider combinations to gain competition experience in closed events.

The partnership achieved outstanding results with 579 individual horses, attending more than 1239 classes at Off the Track events. Event feedback was overwhelmingly positive, mainly due to owners accessing such high-quality coaches for just \$30 per day.

Equestrian Western Australia is incredibly proud that the partnership with Off the Track will continue for 2023, and has been expanded to incorporate an Exclusive Principal Partnership.

It is hugely rewarding for EWA to be involved in the re-education journey for off-track horses and riders. The partnership with Racing and Wagering Western Australia (RWAA) through their OTTWA program has been vital to the success of these clinics. We are proud to be part of the OTTWA initiative for retired thoroughbred and standardbred racehorses.

Zac Acott
Equestrian WA CEO



I have now held the position of Chair for the maximum term allowed by the constitution so this will be my last report.

It has given me a unique perspective to appreciate the huge amount of volunteer work on which our sport relies.

This year we finalised the strategic plan for ETAS. It recognises that ETAS exists to benefit each of the sports not the other way round. It recognises that the success of ETAS depends on the success of each of the sports. Accordingly, each of the sports developed its own strategic plan and the aim of ETAS is to facilitate each of the sports carrying out their plans.

I have been extremely fortunate to have had the support and understanding of the Board in working to protect the interests of Tasmania.

Working with Andrea and now Kylie and Lynsey has been an delight that will be a lasting memory of my time as chair.

The growth of the Tasmanian Equestrian Centre has been one of the best things for equestrian in Tasmania. We need to appreciate what we have. A moment to contemplate replacement cost makes me appreciate what we have.

The current chair Kate who puts her heart and soul into

the Centre and all those currently and previously involved deserve huge appreciation.

It has been a privilege to be Chair and I look forward to the continued growth of the equestrian sports.

Timothy Williams
Equestrian Tasmania Chair



EQUESTRIAN AUSTRALIA LIMITED

ABN 19 077 455 755



**EQUESTRIAN
AUSTRALIA**

**FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2022**

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The directors present their report for the financial year ended 30 June 2022.

Directors

The following persons were directors of the Company during the financial year, unless otherwise stated:

Director	Appointed	Resigned
Mark Bradley	22/12/2020	
Stephanie Lyons	22/12/2020	
Elizabeth Owens	22/12/2020	
Brett Moore	22/12/2020	
Richard Vaughan	22/12/2020	
Joanne Stubbs	22/12/2020	
Lucy Galovicova	22/12/2020	17/01/2022
Alex Vallentine	22/12/2020	17/01/2022
Michelle McLean	22/12/2020	17/01/2022

Details of each of the above directors' qualifications, special responsibilities and experience are set out in the Director Information section of this report.

Company Secretary

The Company Secretary is Ms Jackie Ellis.

Principal Activities

The principal activity of the Company remained unchanged and was that of being the National Sporting Organisation (NSO) for Equestrian Sport in Australia, recognised by the Federation Equestre International (FEI), Sport Australia (SA), the Australian Olympic Committee (AOC) and Paralympics Australia (PA).

Company Objectives

In accordance with the Equestrian Australia Constitution, a summary of the core objectives are as follows:

- create in conjunction with the Branches a uniform entity through and by which Equestrian sport in Australia can be encouraged, conducted, promoted and administered and to be the governing body of Equestrian sport in Australia;
- represent and act on behalf of, and in the interests of, the Branches and the Participating Members in all matters pertaining to Equestrian sport at a national and international level;
- control, manage and conduct Equestrian sport competitions, exhibitions, events, demonstrations and displays at a national level;

- select and manage Equestrian sport teams and individuals to represent Australia in international competitions and events inside and outside Australia;
- encourage, conduct, promote, and administer Equestrian sport throughout Australia, through and by the Branches for the mutual and collective benefit of the Participating Members and Equestrian sport;
- act in good faith and loyalty to ensure the maintenance and enhancement of the Company and Equestrian sport, its standards, quality and reputation for the collective and mutual benefit of the Branches and the Participating Members and Equestrian sport;
- co-operate with, and promote mutual trust and confidence between the Company and the Branches and between the Branches themselves in pursuit of these Objects;
- promote the economic and sporting success, strength and stability of the Company and each Branch and to act interdependently with each Branch in pursuit of these Objects;
- promote the health and safety of riders, horses, officials and other individuals participating in Equestrian sport in any capacity;
- establish and conduct education and training programs for riders, coaches, judges, officials, support personnel and staff in the implementation and interpretation of Equestrian sport rules and standards and any of the policies, codes of conduct, protocols and principles which are formulated, adopted or implemented under the Object in Rule 2(w);
- formulate, adopt, implement and observe appropriate policies, codes of conduct, protocols and principles, including policies, codes of conduct, protocols and principles in relation to member protection, equal opportunity, equity, anti-doping, sports medicine, integrity, corruption, health, safety, junior and senior programs, infectious horse diseases and such other matters as arise from time to time as issues to be addressed in Equestrian sport;
- represent the interests of the Participating Members and of Equestrian sport generally in any appropriate forum including representations to government on issues facing the Equestrian sport industry;
- encourage and promote performance-enhancing drug free competition;
- give, and where appropriate, seek recognition for athletes, officials and other individuals participating in Equestrian sport in any capacity to obtain awards or public recognition; and
- undertake and or do all things or activities which are necessary, incidental or conducive to the advancement of these objects.

All objectives of Equestrian Australia are outlined in the Constitution.

Review of Operations

The net surplus for the year ended 30 June 2022 is \$84,889 (year ended 30 June 2021 deficit of \$35,083).

Financial Management

The financial statements are presented in Australian currency. The Financial Statements were authorised for issue by us on 26 October 2022.

Dividends

The Constitution of the Company prohibits the payment of dividends.

Director Information

The details of each Director's qualifications, special responsibilities and experience at 30 June 2022 are set out below.

Director	Qualifications and Experience	Appointment Date	Special Responsibilities
Mark Bradley	LLB GAICD GradDipMgt	22 December 2021	Chair, Equestrian Australia Board
Stephanie Lyons	Bachelor of Commerce (German) Chartered Accountant Graduate of Harvard Business School (General Management Program)	22 December 2021	Chair, Finance, Risk and Audit Committee
Elizabeth Owens	BAgrSc(Hons)	22 December 2021	Committee Member National Health and Safety Committee
Brett Moore	MBA BA GAICD	22 December 2021	Committee Member, Finance, Risk and Audit Committee
Richard Vaughan	Masters Business Administration, Leicester University GAICD Masters Coach Education, Bath University Bachelor of Science (Honours) International Economics and Politics, Cardiff University Olympic Athlete (OLY)	22 December 2021	Chair, Finance Committee* Committee Member, Finance, Risk and Audit Committee Committee Member, Fees and Levies Committee
Joanne Stubbs	MMT GAICD B.Ed GradDipComSci	22 December 2021	Committee Member, Finance, Risk and Audit Committee Committee Member, Strategy

Note: *The Finance Committee was merged with the Audit and Risk Committee to become the Finance, Risk and Audit Committee with effect from February 2022

Meetings of Directors

Board meeting attendances is as follows:

Board Meetings for the period 1 July 2021 to 30 June 2022		
Director	Eligible to Attend	Attended
Mark Bradley	12	12
Brett Moore	12	12
Stephanie Lyons	12	12
Elizabeth Owens	12	12
Joanne Stubbs	12	12
Richard Vaughan	12	12
Michelle McLean	5	5
Lucy Galovicova	5	5
Alex Vallentine	5	5

Directors donate their time to the organisation and do not receive any Directors fees. Since the previous financial report, Directors have not received or become entitled to receive any direct benefit by reason of a contract made by the Company.

Significant Changes in the State of Affairs

In the opinion of the Directors, there were no significant changes to business of the Company that occurred during the financial period. However, the Coronavirus pandemic ('COVID-19') lockdown across NSW and Victorian Metropolitan and Regional areas disrupted equestrian participation from July to October 2021.

Environmental Regulations

The Company is not affected by any significant environmental regulation in respect of its operations.

Matters Subsequent to the End of the Financial Year

The COVID-19 and related measures to slow the spread of the virus have had a significant impact on the Australian and global economy, supply chains and financial markets, and resulted in increased levels of volatility and uncertainties. The effects of this health crisis are continuing to unfold, and the ultimate extent of the economic impacts worldwide are unknown. For the year ended 30 June 2022, COVID-19 has impacted the Company, specifically as follows:

- Reduced ability to hold equestrian events and therefore generate membership and other income.
- Requirement to reduce employee contact hours, in line with the decreased operational demand.
- Restricted interstate activity of equestrian sport.
- Restricted international and interstate travel.

Management has prepared projected cash flow information for the twelve months from the date of approval of these accounts taking into consideration estimated continued business impacts of COVID-19. In response to the uncertainty arising from this, conservative assumptions have been applied to membership and event income, external grant funding and operational expenses.

These forecasts indicate that, taking account of reasonably possible downsides, the Company is expected to continue to operate within available cash levels.

However, there are risks present which may threaten the Company's ability to continue as a going concern if they were to occur, including:

- The ongoing situation surrounding COVID-19, and the potential impact on membership or the Company's operations should Government-imposed restrictions be reinstated, particularly if geographical lockdowns are imposed.
- Any other material event or interruption to the Company's operations which may occur beyond the control of the Company.

The risk of the above circumstances eventuating remains present and very real. As at the date of signing these accounts, and after assessing the Company's current circumstances, the Directors are satisfied as to the Company's ability to continue as a going concern as at the date of the accounts.

Indemnification of Officers and Auditors

Every person who is, or has been, an Officer of the Company, are entitled to receive the benefits of an indemnity contained in the Constitution against liabilities incurred by them in their respective capacities in successfully defending proceedings against them. During or since the end of the financial period, the Company has paid premiums under contracts insuring the Directors and officers of the Company. No indemnities have been given or insurance paid, during or since the end of the financial period, for any person who is or has been an auditor of Company.

Proceedings on Behalf of the Company

The Company may be subject to litigation by a member relating to processes undertaken under Equestrian Australia's Disciplinary Policies and By-Laws. The matter is before the Supreme Court of South Australia. For the year ended 30 June 2022, no provision has been recognised as the probability of litigation has been assessed as low to medium. However, if litigation were to occur, the exposure is to be estimated to maximum of \$50,000. Other than that, no person has applied to the Court under section 237 of Corporations Act 2001 (Cth) for leave to bring proceedings on behalf of the Company.

No proceedings have been brought on behalf of the Company with leave of the Court under section 237 of Corporations Act 2001 (Cth).

Auditor's Independence Declaration

The Auditor's Independence Declaration as required under section 307C of the Corporations Act 2001 (Cth) is included after this report.

Auditor

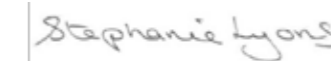
Walker Wayland Audit (WA) Pty Limited merged with SW (formerly known as ShineWing Australia) and continues under name of SW in office in accordance with section 327 of Corporations Act 2001 (Cth).

Signed in accordance with a resolution of the Board of Directors:



Mark Bradley
Board Chairman

26 October 2022



Stephanie Lyons
Director

26 October 2022



Take the lead

AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF EQUESTRIAN AUSTRALIA LIMITED

As lead auditor, I declare that, to the best of my knowledge and belief, during the year ended 30 June 2022 there have been:

- no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit, and
- no contraventions of any applicable code of professional conduct in relation to the audit.

SW Audit

SW Audit (formerly ShineWing Australia)
Chartered Accountants

Richard J Gregson

Richard Gregson
Partner

Perth, 26 October 2022

Brisbane
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240 Queen Street
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ABN 190 7745 5755

Financial Statements

These financial statements cover Equestrian Australia Limited. The financial statements are presented in Australian currency.

Equestrian Australia Limited is a company limited by guarantee, incorporated, and domiciled in Australia. Its registered office and principal place of business is:

Equestrian Australia Limited
Unit 7
11-21 Underwood Road
HOMEBUSH NSW 2129

A description of the Company's operations and its principal activities is included in the Director's report on pages 1 to 5, which is not part of these financial statements.

The financial statements were authorised for issue by the Directors on 26 October 2022.

The accompanying notes on pages 72 to 89 form part of these financial statements.

EQUESTRIAN AUSTRALIA GRATEFULLY ACKNOWLEDGES
THE SUPPORT OF ITS PROGRAM PARTNERS



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Statement of Profit or Loss and Other Comprehensive Income

For the Year Ended 30 June 2022

	Note	2022 \$	2021 \$
Revenue			
Revenue	2.1	8,619,994	4,810,902
Other revenue	2.2	56,560	451,741
		<u>8,676,554</u>	<u>5,262,643</u>
Expenses			
Amortisation and impairment loss	3	23,557	26,756
Depreciation expenses	3	45,035	36,373
Employee benefits expense	3	2,216,794	1,381,186
High performance program expenses		3,651,194	1,320,174
Insurance premiums & related expenses		1,628,460	1,432,824
Finance and bank fees		17,362	4,864
Office and IT cost		175,960	103,307
Professional fees		309,668	625,628
Event and promotion expenses		12,880	6,357
Travel, board and committee expenses		17,863	9,629
F&E expenses		163,821	101,601
Other expenses		329,071	249,027
		<u>8,591,665</u>	<u>5,297,726</u>
Net current year (deficit)/ surplus		84,889	(35,083)
Other comprehensive income for the year			
Gain from revaluation of property plant and equipment		837,500	-
Total Comprehensive Income		<u>922,389</u>	<u>(35,083)</u>

The accompanying notes on pages 72 to 89 form part of these financial statements.

Statement of Financial Position

As At 30 June 2022

	Note	2022 \$	2021 \$ Restated
CURRENT ASSETS			
Cash and cash equivalents	5	4,165,977	2,447,383
Trade & Other Receivables	6	169,419	722,217
Other assets	7	173,956	376,145
Total Current Assets		<u>4,509,352</u>	<u>3,545,745</u>
NON-CURRENT ASSETS			
Property, plant and equipment	8	1,858,131	1,059,241
Intangible assets	9	3,925	30,784
Total Non-current Assets		<u>1,862,056</u>	<u>1,090,025</u>
TOTAL ASSETS		<u>6,371,408</u>	<u>4,635,770</u>
CURRENT LIABILITIES			
Trade & Other Payables	10	985,504	1,068,707
Provisions	11	198,012	156,787
Lease Liability		29,394	13,113
Other Liabilities	12	2,204,619	1,365,032
Total Current Liabilities		<u>3,417,529</u>	<u>2,603,639</u>
NON-CURRENT LIABILITIES			
Provisions	11	53,068	24,185
Lease Liability		-	29,524
Total Non-Current Liabilities		<u>53,068</u>	<u>53,709</u>
TOTAL LIABILITIES		<u>3,470,597</u>	<u>2,657,348</u>
NET ASSETS		<u>2,900,811</u>	<u>1,978,422</u>
EQUITY			
Reserves	13	1,431,514	594,014
Retained surplus	14	1,469,297	1,384,408
TOTAL EQUITY		<u>2,900,811</u>	<u>1,978,422</u>

The accompanying notes on pages 72 to 89 form part of these financial statements.

Statement of Changes in Equity

For the Year Ended 30 June 2022

	Reserves \$	Retained surplus \$	Total Equity \$
Balance as at 30 June 2020	594,014	1,094,327	1,688,341
Prior year correction in revenue recognition	-	325,164	325,164
Restated balance as at 1 July 2020	594,014	1,419,491	2,013,505
Deficit for the year attributable to members of the entity	-	(35,083)	(35,083)
Restated balance as at 30 June 2021	594,014	1,384,408	1,978,422
Surplus for the year attributable to members of the entity	-	84,889	84,889
Other comprehensive income	837,500	-	837,500
Balance as at 30 June 2022	1,431,514	1,469,297	2,900,811

The accompanying notes on pages 72 to 89 form part of these financial statements.

Statement of Cash Flows

For the Year Ended 30 June 2022

	Note	2022 \$	2021 \$
Cash flows from operating activities			
Government grants received		6,248,348	2,729,684
Receipts from customers/ members		2,431,707	3,206,495
Payments to suppliers and employees		(6,943,490)	(4,805,107)
Interest received		-	233
Net cash provided by operating activities	15 (ii)	1,736,565	1,131,305
Cash flows from investing activities			
Payments for property, plant and equipment		(17,971)	(4,080)
Net cash used in investing activities		(17,971)	(4,080)
Net increase in cash held		1,718,594	1,127,225
Cash on hand at beginning of the financial year		2,447,383	1,320,158
Cash at end of the financial year	15 (i)	4,165,977	2,447,383

The accompanying notes on pages 72 to 89 form part of these financial statements.

Notes to The Financial Statements

For the Year Ended 30 June 2022

1. STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements cover Equestrian Australia Limited as an individual company, incorporated and domiciled in Australia. Equestrian Australia Limited is a company limited by guarantee.

The financial report was approved by the Board of Directors on 26 October 2022.

Basis of preparation of the financial report

(i) Statement of compliance

The Company is a not-for-profit private sector entity and has elected to prepare the financial statements as Tier 2 general purpose financial statements under AASB 1053 Application of Tiers of Australian Accounting Standards.

These financial statements comply with the recognition, measurement and presentation requirements of all Australian Accounting Standards, but apply simplified disclosure requirements.

The financial statements were approved by the Board of Directors on 26 October 2022.

(ii) Going concern

The financial report has been prepared on a going concern basis which assumes continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business. The Company reported a profit for the current reporting period and has a positive current net asset position as at reporting date. It is expected that the Company will maintain its exemption from income tax. The Company is able to reset membership fees each year, targeting a surplus based on the strategy and budget for the year. Management is focused on further diversifying revenue sources and the ongoing tight management of operational costs. Based on the combined consideration of these and other factors, the Board has prepared the financial report on a going concern basis.

(iii) Basis of preparation

The financial statements have been prepared, except for cash flow information, using the underlying principle of accrual accounting. The specific measurement bases for each type of asset, liability, income and expense are described in the accounting policies below.

(ix) Current versus Non-current classification

Amounts are classified as current where they are expected to be realised or settled within 12 months from reporting date, except where for a liability there is a right at reporting date to defer settlement of the liability for at least 12 months following reporting date. All other amounts are reported as non-current.

(x) Functional and presentation currency

These financial statements are presented in Australian dollars, which is the Company's functional currency.

(xi) Use of estimates and judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

The accompanying notes on pages 72 to 89 form part of these financial statements.

Areas that involve judgement and estimation include:

- Receivables - economic and other forecasts applied in determining the expected credit losses;
- Long service leave - forecast employee wage increases and the probability that an employee reaches the criteria as set out in the Long Service Leave Act (1956)
- Equipment – estimated useful life of each asset, the pattern of usage of the benefits, and the residual value.
- Intangible assets – estimated useful life of each asset, the pattern of usage of the benefits, and the residual value.

There is no single area of judgement or estimation for which it is considered a reasonable change would have a significant impact on the surplus or financial result or position for the reporting period.

(xii) Changes in significant accounting policies

There were no significant changes in accounting policies applied in the current reporting period.

(xiv) Comparatives

The accounting policies have been applied consistently to all periods presented in these financial statements. Where necessary, comparative information has been reclassified to conform with the current period's presentation.

(xv) New standards and interpretations not yet adopted

Of those standards that are not yet effective there are none which are expected to have a significant impact on the Company's financial statements in the period of initial application.

AASB 2020-1: Amendments to Australian Accounting Standards – Classifications of Liabilities as Current or Non-Current

AASB 2020-6: Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current – Deferral of Effective Date

This Standard amends AASB 101 to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current.

Effective for annual reporting periods beginning on or after 1 January 2023.

The Company is currently assessing the impact the amendments will have on current practice and consider the appropriate classification of liabilities as current or non-current.

AASB 2020-3: Amendments to Australian Accounting Standards – Annual Improvements 2018-2020 and Other Amendments

This Standard amends a number of standards including AASB 3 Business Combinations, AASB 9 Financial Instruments, AASB 116 Property, Plant and Equipment, and AASB 137 Provisions, Contingent Liabilities and Contingent Assets.

The amendments are not expected to have a material impact on the Company

AASB 2021-5: Amendments to Australian Accounting Standards – Deferred Tax related to Assets and Liabilities arising from a Single Transactions (AASB 1 and AASB 112)

This Standard amends AASB 112 to clarify the accounting for deferred tax on transactions that, at the time of the transaction, give rise to equal taxable and deductible temporary differences.

The accompanying notes on pages 72 to 89 form part of these financial statements.

AASB 2021-2: Amendments to Australian Accounting Standards – Disclosure of Accounting Policies and Definition of Accounting Estimates.

This Standard amends a number of standards including AASB 7: Financial Instruments, AASB 101: Presentation of Financial Statements, AASB 108: Accounting Policies, Changes in Accounting Estimates and Errors, AASB 134: Interim Financial Reporting, and AASB Practice Statement 2.

The amendments are not expected to have a material impact on the Company.

Effective for annual reporting periods beginning on or after 1 January 2023.

No impact on reported financial performance or position and the amendments would lead to reductions in quantum of accounting policies disclosures to focus on key decision areas and material policies only.

AASB 2022-3: Amendments to Australian Accounting Standards – Illustrative Examples for Not-for-Profit Entities accompanying AASB 15

This Standard provides an example 7A under IE4A to illustrate the accounting for upfront fee received by an organisation as per AASB 15. It specifies that the upfront fee that does not represent separate performance obligation (i.e., it only relates to administrative or set up activities performed for a future service to be provided) has to be regarded as an advance payment towards such future services. Hence, they are recognised as and when revenue is recognised in relation to such future services as per AASB 15.

Effective for annual reporting periods beginning on or after 1 July 2022.

The current accounting practice of the Company is expected to be already aligned with the recommended guidance in Illustrative example 4A of AASB 2022-3. However, on the date the standard is effective, the contracts in force should be re-assessed as to the nature of service provided on receipt of the upfront fee and accordingly determine the impact to the Company's financials.

Accounting Policies

(a) Revenue

Revenue from sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Risks and rewards of ownership are considered passed to the buyer at the time of delivery of the goods to the customer.

Revenue recognition

The Company has applied AASB 15: *Revenue from Contracts with Customers* (AASB 15) and AASB 1058: *Income of Not-for-Profit Entities* (AASB 1058).

Contributed assets

The Company receives assets from the government and other parties for nil or nominal consideration in order to further its objectives. These assets are recognised in accordance with the recognition requirements of other applicable accounting standards (for example, AASB 9, AASB 16, AASB 116 and AASB 138).

On initial recognition of an asset, the Company recognises related amounts (being contributions, lease liability, provisions, revenue or contract liability arising from a contract with a customer).

The accompanying notes on pages 72 to 89 form part of these financial statements.

The Company recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

Operating grants, donations, bequests and sponsorship

When the Company received operating grant revenue, donations or bequests or sponsorship amounts, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

When both these conditions are satisfied, the Company:

- identifies each performance obligation relating to the grant
- recognises a contract liability for its obligations under the agreement
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations, the Company:

- recognises the asset received in accordance with the recognition requirements of other applicable accounting standards (for example AASB 9, AASB 16, AASB 116 and AASB 138)
- recognises related amounts (being contributions, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer)
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

If a contract liability is recognised as a related amount above, the Company recognises income in profit or loss when or as it satisfies its obligations under the contract.

Capital grant

When the Company receives a capital grant, it recognises a liability for the excess of the initial carrying amount of the financial asset received over any related amounts (being contributions, lease liability, provisions, revenue or contract liability arising from a contract with a customer) recognised under other Australian Accounting Standards.

The Company recognises income in profit or loss when or as the Company satisfies its obligations under the terms of the grant.

Interest income

Interest income is recognised using the effective interest method.

Branch Levy and Membership Income

Branch levies and related contributions revenue is recognised in the period in which the service is provided.

All revenue is stated net of the amount of goods and services tax.

The accompanying notes on pages 72 to 89 form part of these financial statements.

(b) Fair Value Assets and Liabilities

The Company measures some of its assets at fair value on a recurring basis.

Fair value is the price the Company would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e., unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the company at reporting date (i.e. the market that maximises the receipts from the sale of the asset or minimises the payment made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use, or to sell it to another market participant that would use the asset in its highest and best use. The fair value of liabilities and the company's own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instrument, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

Gains and losses on disposals are determined by comparing net proceeds with the carrying amount. These gains and losses are recognised in profit or loss in the period in which they occur. When revalued assets are sold, amounts included in the revaluation relating to that asset are transferred to retained surplus.

(c) Property, Plant and Equipment

Each class of plant and equipment is carried at cost or fair value as indicated, less, where applicable, accumulated depreciation and any impairment losses.

Plant and equipment is measured on a cost basis and is therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount is written down immediately to the estimated recoverable amount impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of the recoverable amount is made when impairment indicators are present.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss in the financial period in which they are incurred.

Plant and equipment that have been contributed at no cost or for nominal costs are recognised at the fair value of the asset at the date it is acquired.

The accompanying notes on pages 72 to 89 form part of these financial statements.

Depreciation and amortisation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets, is depreciated on a straight-line basis over the asset's useful life commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset	Depreciation Rates	Depreciation basis
Buildings & Building Partitioning	2.5%	Straight Line
Computer & Office Equipment	20% - 40%	Straight Line
Veterinary Equipment	20%	Straight Line

The assets' residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. The gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to the asset are transferred to retained surplus.

(d) Leases

The Company as lessee

At inception of a contract, the Company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Company where the Company is a lessee. However, all contracts that are classified as short-term leases (i.e. a lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially, the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives;
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- the amount expected to be payable by the lessee under residual value guarantees;
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- lease payments under extension options if the lessee is reasonably certain to exercise the options; and
- payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date, as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

The accompanying notes on pages 72 to 89 form part of these financial statements.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shortest. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Company anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

Concessionary leases

For leases that have significantly below-market terms and conditions principally to enable the Company to further its objectives (commonly known as peppercorn/concessionary leases), the Company has adopted the temporary relief under AASB 2018-8 and measures the right-of-use assets at cost on initial recognition.

The Company as lessor

The Company did not operate as a lessor.

(e) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the company becomes a party to contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Company commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

(i) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

(ii) Financial liabilities

Non-derivative financial liabilities are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

Impairment

A financial asset (or a group of financial assets) is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial assets.

Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified into profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include: indications that the debtors or a group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions that correlate.

Derecognition

Financial assets are derecognised when the contractual right to receipt of cash flows expires or the asset is transferred to another party whereby the company no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged or cancelled or have expired. The difference between the carrying amount of the financial liability

The accompanying notes on pages 72 to 89 form part of these financial statements.

extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Recognition of expected credit losses in financial statements

At each reporting date, the company recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value with changes in fair value recognised in other comprehensive income. The amount in relation to change in credit risk is transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (e.g., loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

(f) Impairment of Assets

At the end of each reporting period, the Company assesses whether there is any indication that an asset may be impaired. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g., in accordance with the revaluation model in AASB 116). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the company would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset.

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Employee Provisions

Short-term employee benefits

Provision is made for the Company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current accounts payable and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees rendered the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee

The accompanying notes on pages 72 to 89 form part of these financial statements.

departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(i) Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from customers for services provided in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(g) for further discussion on the determination of impairment losses.

(j) Income Tax

No provision for income tax has been raised as the Company is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(k) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(l) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(m) Accounts Payable and Other Payables

Accounts payable and other payables represent the liabilities outstanding at the end of the reporting period for goods and services received by the Company during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(n) Provisions

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

The accompanying notes on pages 72 to 89 form part of these financial statements.

(o) Going Concern Basis

The financial report has been prepared on a going concern basis, which assumes continuity of normal business activities and the realisation of assets and the settlement of liabilities in the ordinary course of business.

Management has prepared projected cash flow information for the twelve months from the date of approval of these accounts taking into consideration estimated continued business impacts of COVID-19. In response to the uncertainty arising from this, conservative assumptions have been applied around membership and event income, external grant funding and operational expenses.

These forecasts indicate that, taking account of reasonably possible downsides, the Company is expected to continue to operate within available cash levels.

However, there are risks present which may threaten the Company's ability to continue as a going concern if they were to occur, including:

- The ongoing situation surrounding COVID-19, and the potential impact on membership or the Company's operations should Government-imposed restrictions be reinstated, particularly if geographical lockdowns are imposed.
- Any other material event or interruption to the Company's operations which may occur beyond the control of the Company.

The risk of any of the above circumstances eventuating remains present, and that they present a significant material uncertainty in the ability of the Company to continue as a going concern and to realise its assets in the normal course of business and at the amounts stated in the financial report.

(p) Critical Accounting Estimates and Judgements

Certain accounting estimates include assumptions concerning the future, which, by definition, will seldom represent actual results. Estimates and assumptions based on future events have a significant inherent risk, and where future events are not as anticipated there could be a material impact on the carrying amounts of the assets and liabilities discussed below.

- **Long service leave.**
Net present value calculations are used to estimate the long service leave provision.

(q) Financial Risk Management

The Company's financial instruments consist mainly of deposits with banks, local money market instruments, accounts receivable and payable, and leases.

The organisation is exposed to a variety of financial risks comprising:

- a) Government funding risk
- b) Interest rate risk
- c) Credit risk
- d) Liquidity risk

The Board of Directors will have overall responsibility for identifying and managing operational and financial risks.

The accompanying notes on pages 72 to 89 form part of these financial statements.

Economic Dependence and Government Risk

The organisation is dependent on federal government funding to operate many of its services. The risk of loss of these funding streams is considered to be material to the organisation. This risk is managed through a range of complementary strategies but cannot be totally mitigated. The major risk management strategies are:

- (i) The Company pursue diversification of the Company's income stream through implementing new projects such as seeking new sponsorship partners in the future.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates. Interest rate risk is minimal as the organization has no borrowings. Subject to consideration of liquidity risk, cash is held in fixed interest rate accounts to maximise returns.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in statement of financial position and notes to financial statements.

The organisation does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered by the organisation.

The organisation does not have any material credit risk in respect of cash and cash equivalents as these are held with Authorised Deposit-taking Institutions (ADIs) regulated by APRA.

Liquidity risk

Liquidity risk is the risk that a company will encounter difficulty in meeting obligations associated with liabilities.

The organisation manages liquidity risk by monitoring forecast cash flows and ensuring that adequate cash and cash equivalents are maintained.

2. REVENUE & OTHER INCOME	2022	2021
	\$	\$
2.1 REVENUE		
Revenue from grant funding	5,736,292	2,175,025
Branch admin levies and related contributions	672,683	488,894
Education and participation	503,074	408,225
Branch Insurance levy	1,223,376	1,305,166
Club combined insurance income	439,569	388,359
Interest revenue	-	233
Sponsorship	45,000	45,000
Total Revenue	8,619,994	4,810,902

The accompanying notes on pages 72 to 89 form part of these financial statements.

2.2 OTHER INCOME	2022	2021
	\$	\$
JobKeeper subsidy	-	401,100
ATO cash flow boost	-	12,500
Interest and other income	56,560	38,141
Total other income	56,560	451,741

3. RESULT FOR THE YEAR	2022	2021
	\$	\$
The result for the year includes the following specific expenses:		
Cost of Equestrian Goods	-	2,840
Amortisation and impairment loss	23,557	26,756
Depreciation	45,035	36,373
Making Eventing Safer Expense	-	2,635
Provision for doubtful debts/Bad Debts	-	5,058
Employee benefits	2,216,794	1,381,186
Audit and Advisory Fees	16,000	12,500

4. KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director (whether executive or otherwise) is considered key management personnel. No remuneration was paid to the Directors.

	2022	2021
Key management personnel compensation	>\$100,000	>\$100,000
	6	3

5. CASH AND CASH EQUIVALENTS	2022	2021
	\$	\$
Petty Cash	-	200
Bank Account - General Account	99,681	345,007
Bank Account - Reserve Account - Making Event Safer Fund	-	1
Bank Account - Reserve Account	4,065,383	2,101,786
Credit Card	913	389
	4,165,977	2,447,383

The accompanying notes on pages 72 to 89 form part of these financial statements.

6. TRADE AND OTHER RECEIVABLES

	2022	2021
	\$	\$
Trade Debtors	169,419	341,451
Payment in Advance – HP Recovery	-	380,766
	<u>169,419</u>	<u>722,217</u>

7. OTHER ASSETS

	2022	2021
	\$	\$
Prepayments	173,956	5,896
Prepayments – Olympics	-	370,249
Total other assets	<u>173,956</u>	<u>376,145</u>

8. PROPERTY, PLANT & EQUIPMENT

	2022	2021
	\$	\$
Building - at fair value	1,800,000	1,100,000
Less accumulated depreciation - Building	-	(110,000)
	<u>1,800,000</u>	<u>990,000</u>
Building partitioning - at cost	114,851	114,851
Less accumulated depreciation - Partition	(111,271)	(110,439)
	<u>3,580</u>	<u>4,412</u>
Right of Use Asset	66,862	66,862
Less accumulated depreciation – ROU	(38,188)	(24,608)
	<u>28,674</u>	<u>42,254</u>
Computer and office equipment - at cost	176,209	158,237
Less accumulated depreciation - Computer and office equipment	(150,332)	(135,662)
	<u>25,877</u>	<u>22,575</u>
Veterinary equipment - at cost	39,033	39,033
Less accumulated depreciation - Veterinary equipment	(39,033)	(39,033)
	<u>-</u>	<u>-</u>
Total Property, Plant and Equipment	<u>1,858,131</u>	<u>1,059,241</u>

The accompanying notes on pages 72 to 89 form part of these financial statements.

(b) Reconciliations	Building	Building partitioning	Computer and office equipment	Right of Use Asset	Total
Opening carrying amount	990,000	4,412	22,575	42,254	1,059,241
Additions/ revaluation	837,500	-	17,971	-	855,471
Disposals/ revaluation	(27,500)	-	-	-	(27,500)
Depreciation Expense	-	(832)	(14,669)	(13,580)	(29,081)
Closing Carrying amount	<u>1,800,000</u>	<u>3,580</u>	<u>25,877</u>	<u>28,674</u>	<u>1,858,131</u>

(c) Accounting Judgements, Estimates and Assumptions related to Revaluation of Buildings

The Company uses the revaluation model of measurement of buildings. The Company engaged independent expert valuers to determine the fair value of its land and buildings. Fair value is determined by reference to market-based evidence of transaction prices for similar properties. Valuations are based on open market prices, adjusted for any difference in the nature, location, or condition of the specific property. These valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. The date of the most recent revaluation was carried out on 23 May 2022.

The Freehold Building were revalued by Mr. Andrew Tran, Certified Practicing Valuer as of 31 May 2022 and the results of such valuation have been incorporated in these financial statements. Such assets were valued on The Capitalization of Net Income and the Direct Comparison (improvements) approach. Fair value is determined by reference to Market Approach. The surplus arising from the revaluation has been transferred to the revaluation reserve through Other Comprehensive Income.

The valuations as of 30 June 2022 contained a higher estimation of uncertainty as there were fewer market transactions which are ordinarily a strong source of evidence regarding fair value. The value reflected represents the best estimate based on the market conditions that prevailed, which in valuers' considered opinion, meets the requirements in AASB-13 Fair Value Measurement.

The fair value of buildings as of 30 June 2022 is \$ 1,800,000 (as at 30 June 2021 - \$1,100,000). Information on fair value measurement on building as of 30 June 2022 using significant unobservable inputs (level 2) is given below.

Type of Asset	Fair Value as of 30 June 2022	Method of Valuation	Significant Observable Inputs	Estimates for Observable Inputs	Sensitivity of Fair Value of Unobservable Inputs
Building	\$1,800,000	The Capitalization of Net Income and the Direct Comparison (improvements) approach.	Estimated price per square foot Adjustment for asset condition and location	\$6,500 per square meter Average of high and low sales values	Positively correlated sensitivity

The accompanying notes on pages 72 to 89 form part of these financial statements.

9. INTANGIBLE ASSETS

	2022	2021
	\$	\$
Software - at cost	82,351	209,727
Less accumulated amortisation - Software	(78,426)	(189,280)
	3,925	20,447
Patent and Trademark	-	15,473
Less accumulated amortisation	-	(5,136)
	-	10,337
Total intangible assets	3,925	30,784

10. TRADE AND OTHER PAYABLES

	2022	2021
	\$	\$
Current		
Trade creditors	307,804	681,974
Accruals	332,436	-
Employee super	-	16,255
GST, FBT and PAYG payable	345,264	370,478
Total Trade and Other Payables	985,504	1,068,707

11. PROVISIONS

	2022	2021
	\$	\$
Current		
Employee benefits (a)	198,012	156,787
Non-Current		
Employee benefits (a)	53,068	24,185
(a) Aggregate employee benefits liability	251,080	180,972

12. OTHER LIABILITIES

	2022	2021
	\$	\$
Current		
Grant monies carried over	41,407	41,407
Income in advance, Insurance	302,214	169,096
Income in advance, registration	41,484	57,541
Funding in advance*	1,786,914	1,072,088
WCSJ** Revenue Carried Over	32,600	24,900
Total Other Liabilities	2,204,619	1,365,032

* Funding for High Performance, Safety, Integrity and Participation Growth

**WCSJ refers to the World Championship Show Jumping Riders Levy

The accompanying notes on pages 72 to 89 form part of these financial statements.

13. RESERVES

	2022	2021
	\$	\$
Balance at 1 July	594,014	594,014
Changes during financial year	837,500	-
Balance at 30 June	1,431,514	594,014

14. RETAINED SURPLUS

	2022	2021
	\$	\$
Balance at 1 July	1,384,408	1,094,327
Prior year adjustment	-	325,164
Surplus/ (Deficit) for the year	84,889	(35,083)
Balance as at 30 June	1,469,297	1,384,408

Note: During financial year 2022, the Company established that high performance funding acquitted to Sport Australia should have been recognised as revenue in the financial year of 2020. The amount had been accounted for as a current liability being funding deferred to future periods. Consequently, the recognised revenue in financial year 2020 had been under stated by \$325,164. In accordance with AASB 108 - Accounting Policies, Changes In Accounting Estimates And Errors, this has now been corrected by restating the affected financial statement line item in financial year 2020. The following tables summaries the impacts on the Company's financial statements as per disclosure requirements in AASB 108.

Statement of Financial Position

As At 30 June 2021

	As Previously Reported	Impact of Correction of Error Adjustment	As Restated
	\$		\$
CURRENT ASSETS			
Total Current Assets	3,545,745		3,545,745
NON-CURRENT ASSETS			
Total Non-current Assets	1,090,025		1,090,025
TOTAL ASSETS	4,635,770		4,635,770
CURRENT LIABILITIES			
Trade & Other Payables	1,068,707		1,068,707
Provisions	156,787		156,787
Lease Liability	13,113		13,113
Other Liabilities	1,690,196	(325,164)	1,365,032
Total Current Liabilities	2,928,803	(325,164)	2,603,639
NON-CURRENT LIABILITIES			
Total Non-Current Liabilities	53,709		53,709
TOTAL LIABILITIES	2,982,512	(325,164)	2,657,348
NET ASSETS	1,653,258	325,164	1,978,422

The accompanying notes on pages 72 to 89 form part of these financial statements.

EQUITY

Reserves	594,014		594,014
Retained surplus	1,059,244	325,164	1,384,408
TOTAL EQUITY	1,653,258	325,164	1,978,422

15. CASH FLOW INFORMATION

(i) Reconciliation of cash

For the purposes of the Statement of Cash Flows, cash includes cash on hand, cash at bank and short-term deposits, net of any outstanding bank overdrafts.

	2022	2021
	\$	\$
Cash at bank, on deposit and on hand	4,165,977	2,447,383

(ii) Reconciliation of cash flow from operations with surplus for the year

Surplus/ (Deficit) for the year	84,889	(35,083)
<i>Adjustments and non-cash items:</i>		
Depreciation	45,035	36,373
Amortisation	23,557	26,756
Net cash provided before changes in assets and liabilities	153,481	28,046
<i>Changes in assets and liabilities during the financial year</i>		
Decrease/ (Increase) in receivables	551,313	(712,449)
Property plant and equipment movement	340,012	-
Decrease in other assets	203,675	10,264
(Decrease)/ Increase in payables	(83,204)	637,936
Increase in employee provisions	70,109	47,429
Increase in other liabilities	501,179	1,120,111
Cash flows from operating activities	1,736,565	1,131,337

16. MEMBER'S GUARANTEE

If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstanding obligations of the Company. At 30 June 2022, the total amount that members of the Company are liable to contribute if the Company is wound up was \$19,354 (2021: \$6).

17. ECONOMIC DEPENDENCY

The organisation is dependent on federal government funding to operate many of its services. The risk of loss of these funding streams is considered to be material to the organisation. This risk is managed through a range of complementary strategies but cannot be totally mitigated. The major risk management strategies are:

- (i) The Company pursue diversification of the Company's income stream through implementing new projects such as seeking new sponsorship partners in the future.

The accompanying notes on pages 72 to 89 form part of these financial statements.

18. COMPANY DETAILS

The Company was incorporated on 11 February 1997 under the *Corporations Act 2001* (Cth). The registered office and principal place of business of the Company is at Unit 7, 11-21 Underwood Road, Homebush, NSW, 2140.

19. EVENTS AFTER THE REPORTING PERIOD

No matters or circumstances have arisen since the end of the financial year other than disclosed in the Directors' report to these financial statements which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

20. COMMITMENT AND CONTINGENCIES

The Company may be subject to litigation by a member relating to processes undertaken under Equestrian Australia's Disciplinary Policies and By-Laws. The matter is before the Supreme Court of South Australia. For the year ended 30 June 2022, no provision has been recognised as the probability of litigation has been assessed as low to medium. However, if litigation were to occur, the exposure is to be estimated to a maximum of \$50,000.

21. REMUNERATION OF AUDITORS

	2022	2021
	\$	\$
Auditor's Remuneration	13,500	12,500
	13,500	12,500

22. DIRECTORS OF THE COMPANY

The following persons were directors of the Company and up to the date of this report, unless otherwise stated:

- Mark Bradley (Board Chairman)
- Stephanie Lyons
- Elizabeth Owens
- Brett Moore
- Richard Vaughan
- Joanne Stubbs
- Michelle McLean (resigned 17th January 2022)
- Lucy Galovicova (resigned 17th January 2022)
- Alex Vallentine (resigned 17th January 2022)

The accompanying notes on pages 72 to 89 form part of these financial statements.

Directors' Declaration

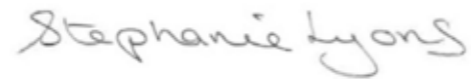
The directors of the Company declare that:

1. The financial statements and notes, as set out on pages 8 to 29, are in accordance with the Corporations Act 2001 and:
 - a. comply with Australian Accounting Standards Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position as at 30 June 2022 and of the performance for the year ended on that date of the Company and consolidated group.
2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

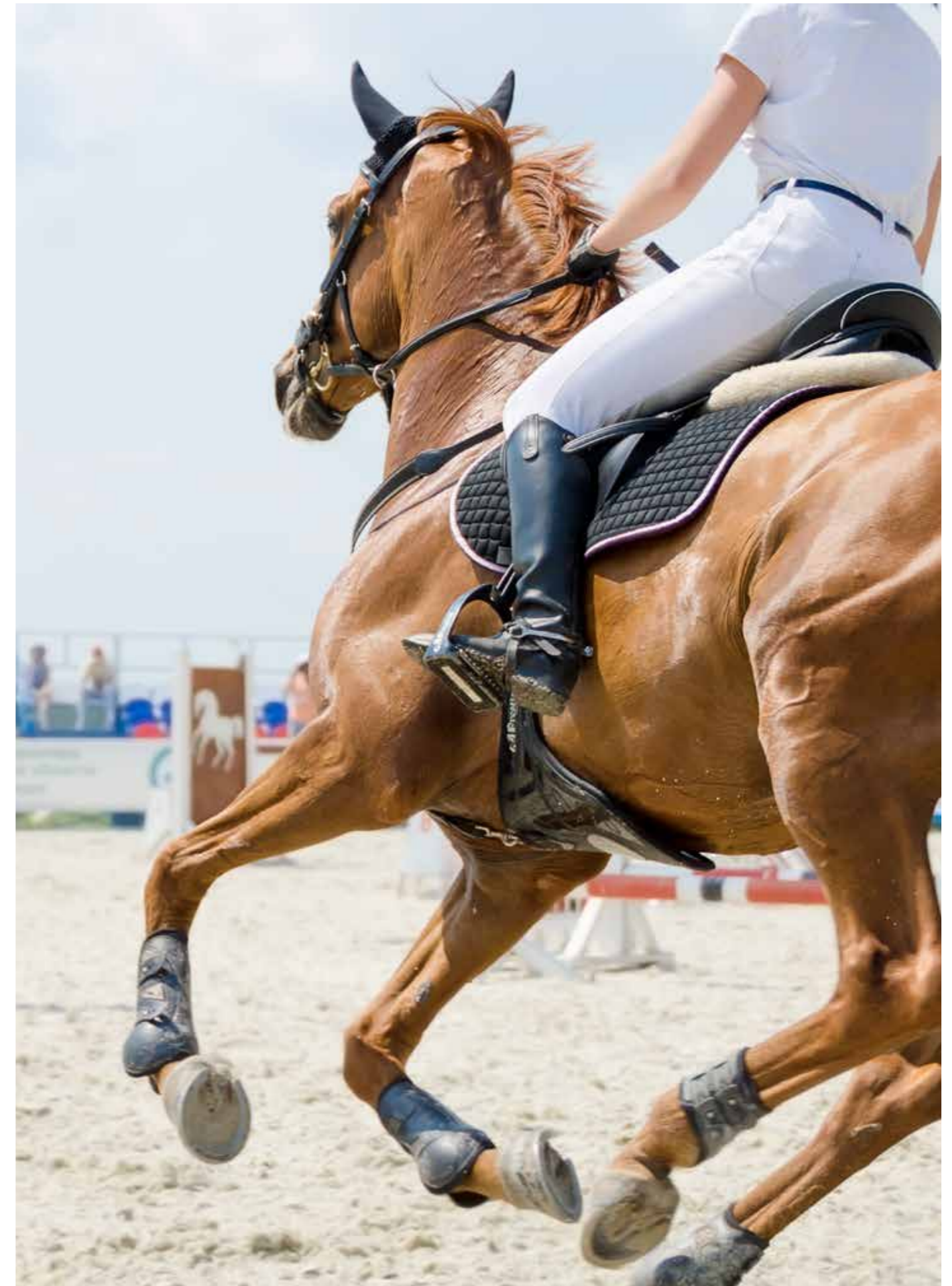
This declaration is made in accordance with a resolution of the Board of Directors.



Mark Bradley
Board Chairman
26 October 2022



Stephanie Lyons
Director
26 October 2022



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF EQUESTRIAN AUSTRALIA LIMITED

Opinion

We have audited the financial report of Equestrian Australia Limited (the Company) which comprises the statement of financial position as at 30 June 2022, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Equestrian Australia Limited is in accordance with the *Corporations Act 2001*, including:

- giving a true and fair view of the Company's financial position as at 30 June 2022 and of its financial performance for the year then ended, and
- complying with Australian Accounting Standards – Simplified Disclosures and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2022, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

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If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosures and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

Take the lead

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

SW Audit

SW Audit (formerly ShineWing Australia)
Chartered Accountants

Richard J Gregson

Richard Gregson
Partner

Perth, 26 October 2022



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